



College of Arts and Media  
A Report on the Teamwork Self-Reflection Instrument  
2024-2025

The Teamwork Self-Reflection Instrument (TSRI) was developed by the Sam Houston State University (SHSU) Office of Assessment to evaluate one of six Core Objectives outlined by the Texas Higher Education Coordinating Board (THECB), teamwork. The THECB (2018) defines teamwork as “the ability to consider different points of view and to work effectively with others to support a shared purpose or goal” (p. 4).

## Method

### Instrument

The TSRI was intentionally designed to assess students’ self-perceived actions, attitudes, and behaviors in team settings. It was piloted in Fall 2016, revised, then further tested in Fall 2017 and Spring 2018. The full implementation began in Fall 2018. The TSRI is administered each academic year to approximately 500 students. Over a three-year cycle, each academic college at SHSU participates. The TSRI schedule is available on the Office of Assessment’s Core Curriculum Projects [webpage](#).

### Procedure

At the beginning of the semester, the Director of Assessment sends an email to college leadership requesting participation in the TSRI process. The Associate Dean responsible for assessment in their college coordinates with department chairs to recruit faculty willing to designate approximately ten minutes of class time during which students are encouraged to complete the TSRI. Interested faculty then coordinate with the Office of Assessment to determine a date and time for students to complete the instrument. A Qualtrics link to the TSRI is sent to students on the arranged date and time. After all of the TSRIIs have been completed, the results are exported to an Excel file and then imported into SPSS for data analysis.

### Participants

The Office of Assessment strives to elicit faculty and student participation from every department in participating colleges. Although the TSRI may be completed by students enrolled in face-to-face or online classes, face-to-face is the preferred modality as it typically yields higher participation rates.

For 2024-2025, 231 students from the College of Arts and Media (CAM) completed the TSRI. Table 1 provides a breakdown of participants by student classification.

Table 1

*TSRI Participants by Student Classification for CAM*

Student Classification	<i>n</i>
Freshman/Sophomore	99
Junior/Senior	132
Total	231

## Results

### Overall Differences Across Teamwork Domains: All Students

Descriptive statistics showed the highest mean scores in Time and Task Management, followed by Interactions with Group Members, Contributions to Group Activities, Contributions to Group Discussions, and Responses to Inter-Group Conflict or Disagreement. Descriptive statistics are provided in Table 2.

Table 2

*Descriptive Statistics for TSRI Domains – All CAM Students*

Domain	<i>n</i>	<i>M</i>	<i>SD</i>
1-Contributions to Group Activities	231	3.02	.80
2-Contributions to Group Discussions	231	2.73	.76
3-Time and Task Management	231	3.13	.61
4-Interactions with Group Members	231	3.09	.54
5-Responses to Inter-Group Conflict or Disagreement	231	2.66	.92

A repeated-measures ANOVA was conducted to examine differences in students' self-perceived teamwork skills across five domains of the Teamwork Self-Reflection Instrument (TSRI): Contributions to Group Activities (Domain 1), Contributions to Group Discussions (Domain 2), Time and Task Management (Domain 3), Interactions with Group Members (Domain 4), and Responses to Inter-Group Conflict or Disagreement (Domain 5). Domain 6 (Reflection on Teamwork Experience) was excluded from this analysis.

Mauchly's Test of Sphericity indicated that the assumption of sphericity had been violated; therefore, Greenhouse-Geisser-corrected results are reported. Results revealed a statistically significant main effect of domain,  $F(3.57, 820.63) = 30.89, p < .001$ , partial  $\eta^2 = .118$ , indicating a medium effect size (Cohen, 1988). Bonferroni-adjusted pairwise comparisons indicated that Contributions to Group Activities, Time and Task Management, and Interactions with Group Members were rated statistically significantly higher than Contributions to Group Discussions and Responses to Inter-Group Conflict or Disagreement. No statistically significant differences were observed among Contributions to Group Activities, Time and Task Management, and Interactions with Group Members, nor between Contributions to Group Discussions and Responses to Inter-Group Conflict or Disagreement. Overall, the results indicate two distinct clusters of teamwork domains, with three higher-scoring domains (Contributions to Group Activities, Time and Task Management, and Interactions with Group Members) and two lower-scoring domains (Contributions to Group Discussions and Responses to Inter-Group Conflict or Disagreement).

### Differences by Student Classification

For the 2024-2025 TSRI administration, 99 students were classified as freshmen/sophomores, and 132 were classified as juniors/seniors. Descriptive statistics for students classified as freshman/sophomore revealed that the highest mean scores occurred for Interactions with Group Members, followed by Time and Task Management, Contributions to Group Activities,

Contributions to Group Discussions, and Responses to Inter-Group Conflict or Disagreement. Descriptive statistics for students classified as freshman/sophomore are provided in Table 3.

Table 3

*Descriptive Statistics for TSRI Domains by Freshman/Sophomore Classification for CAM*

Domain	<i>n</i>	<i>M</i>	<i>SD</i>
1-Contributions to Group Activities	99	3.03	.85
2-Contributions to Group Discussions	99	2.79	.79
3-Time and Task Management	99	3.08	.62
4-Interactions with Group Members	99	3.11	.55
5-Responses to Inter-Group Conflict or Disagreement	99	2.62	.94

For students classified as juniors/seniors, descriptive statistics showed that the highest scores occurred for Time and Task Management, followed by Interactions with Group Members, Contributions to Group Activities, Responses to Inter-Group Conflict or Disagreement, and Contributions to Group Discussions. Descriptive statistics for students classified as junior/senior are presented in Table 4.

Table 4

*Descriptive Statistics for TSRI Domains by Junior/Senior Class Classification for CAM*

Domain	<i>n</i>	<i>M</i>	<i>SD</i>
1-Contributions to Group Activities	132	3.01	.77
2-Contributions to Group Discussions	132	2.68	.75
3-Time and Task Management	132	3.18	.60
4-Interactions with Group Members	132	3.07	.54
5-Responses to Inter-Group Conflict or Disagreement	132	2.69	.91

To examine whether teamwork scores differed by student classification, a mixed repeated-measures ANOVA was conducted with domain as the within-subjects factor and student classification (freshman/sophomore vs. junior/senior) as the between-subjects factor. Mauchly's Test of Sphericity indicated that the assumption of sphericity had been violated; therefore, Greenhouse-Geisser-corrected results are reported. Consistent with the overall analysis, results indicated a statistically significant main effect of domain,  $F(3.56, 815.55) = 29.94, p < .001$ , partial  $\eta^2 = .116$ , indicating meaningful differences across the five teamwork domains.

Bonferroni-adjusted pairwise comparisons showed that Contributions to Group Activities, Time and Task Management, and Interactions with Group Members were statistically significantly higher than Contributions to Group Discussions and Responses to Inter-Group Conflict or Disagreement. No statistically significant differences were found among the three higher-scoring domains or between the two lower-scoring domains. The interaction between domain and student classification was not statistically significant, indicating that freshman/sophomore and junior/senior students exhibited similar patterns of relative strengths and weaknesses across the five teamwork domains.

## Discussion

### Results Summary: Overall Differences Across Team Domains for All Students

Students' self-perceived teamwork skills differed significantly across the five TSRI domains. Overall, Contributions to Group Activities, Time and Task Management, and Interactions with Group Members formed a higher-scoring group, with no statistically significant differences among these three domains. In contrast, Contributions to Group Discussions and Responses to Inter-Group Conflict or Disagreement formed a lower-scoring group and did not differ significantly from one another. Bonferroni-adjusted pairwise comparisons confirmed this two-cluster pattern, with all three higher-scoring domains rated statistically significantly higher than both lower-scoring domains.

These findings suggest that students generally perceive their teamwork skills related to participating in group activities, managing time and tasks, and interacting with peers as relatively strong and well-developed. In contrast, students perceive contributing to group discussions and responding to inter-group conflict or disagreement as more challenging areas of teamwork. The medium effect size indicates that these differences are meaningful and consistent across the student population.

### Results Summary: Differences by Student Classification

When teamwork scores were examined by student classification, results again indicated statistically significant differences across the five teamwork domains, mirroring the overall pattern observed for all students. No statistically significant interaction between teamwork domain and student classification was found, indicating that freshmen/sophomores and juniors/seniors demonstrated similar relative strengths and weaknesses across the five domains. These findings suggest that the pattern of higher- and lower-scoring teamwork domains is consistent across class levels, indicating that challenges related to group discussions and conflict management are not specific to a particular student classification.

### Practical Implications: Overall Differences Across Team Domains for All Students

Based on the statistically supported findings, the following recommendations may support the development and improvement of teamwork skills:

- *Enhance instructional support for group discussions.*  
Incorporate structured discussion formats, clear participation expectations, and facilitation strategies to encourage more consistent engagement in group discussions.
- *Integrate conflict-management skill development into group-based coursework.*  
Provide guided opportunities for students to practice managing disagreement and navigating conflict constructively within team settings.
- *Build on strong foundational teamwork skills.*  
Leverage students' strengths in group activities, time management, and peer interaction as a foundation for strengthening lower-scoring teamwork domains.

## **Practical Implications: Differences by Student Classification**

Given the absence of classification-based differences in domain patterns, the following recommendations are appropriate:

- *Adopt a curriculum-wide approach to teamwork skill development.*  
Embed teamwork instruction across courses and academic levels rather than targeting a single class group.
- *Ensure consistency in teamwork expectations across class levels.*  
Align instructional strategies and expectations related to group discussions and conflict management throughout the curriculum.

## References

Cohen, J. (1988). *Statistical power analysis for the behavioral sciences* (2<sup>nd</sup> ed.). Lawrence Erlbaum Associates.

Texas Higher Education Coordinating Board. (2018). *Texas core curriculum*.  
<https://reportcenter.highered.texas.gov/agency-publication/miscellaneous/elements-of-the-texas-core-curriculum/>

## **Appendix** **Teamwork Self-Reflection Instrument**

Greetings!

The Teamwork Self-Reflection Instrument (TSRI) survey that you are about to take will help the Office of Assessment collect information regarding student teamwork skills at SHSU as part of our analysis of core learning objectives to help ensure students receive a quality core curriculum.

There is no foreseeable risk or harm to you for participating in this assessment, and all data collected will be used as a whole. Your participation is purely voluntary and will not affect your standing at SHSU in any way.

The TSRI reflects how you behave as a team member, preferably in classes at SHSU. If you have not yet participated in any group activities at SHSU, then respond as best you can based on any prior teamwork experiences. You are to reflect upon your experiences as a whole, not necessarily just one experience. The idea is to capture a sense of your general perceptions regarding your actions and behaviors in a team setting.

You will have a total of 20 multiple-choice selections regarding various aspects of teamwork. Please make the choice that you feel best identifies your behaviors - there are no wrong answers! This survey should take you no more than 10 minutes to complete.

Thank you for your participation!

The Office of Assessment  
Sam Houston State University

## **Domain 1: Contributions to Group Activities**

Select the statements that best describe how you **contribute to group activities**.

#1 Choose one from the list below.

- I only contribute what is required to complete the project or task.
- I may contribute some ideas and work to the group.
- I actively contribute ideas and work that advance the project.
- I help integrate the work and ideas of all group members to complete the project.

#2 Choose one from the list below.

- I always let others come up with ideas for completing the group project.
- I generally allow others to come up with ideas for completing the group project, although I may contribute ideas on occasion.
- I make sure that mostly my ideas are considered or used to complete the group project.
- I make sure that all ideas are considered if they help complete the group project.

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## **Domain 2: Contributions to Group Discussions**

Select the statements that best describe how you **contribute to group discussions**.

#3 Choose one from the list below.

- I only participate in group discussions when required.
- I will participate in group discussions, though I do not like doing so.
- I like participating in group discussions, but generally don't start them.
- I like participating in group discussions and will start them.

#4 Choose one from the list below.

- I never lead the group discussion.
- I almost never lead a group discussion.
- I often find myself leading group discussions.
- I will lead group discussions, but don't mind if others do so.

#5 Choose one from the list below.

- I don't contribute to group discussions unless I'm asked a direct question.
- I'm usually quiet in group discussions but will speak up if I feel it's very important.
- I sometimes dominate the group discussion with my views and opinions.
- I notice when someone is not participating and invite them to engage in the conversation.

#6 Choose one from the list below.

- I don't feel that a lot of discussion is necessary to complete a group project.
- I'm willing to let others talk if it will get the project completed faster.
- I'm more interested in getting the work done than ensuring all group members are participating equally.
- I feel that it's important for group discussions to involve all group members.

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### **Domain 3: Time and Task Management**

Select the statements that best describe your **time and task management**.

#7 Choose one from the list below.

- I generally let my group members establish any timelines for completing work.
- I am involved with establishing timelines for completing work, but generally let others take the lead.
- I take the lead in determining timelines for completing work by the group and am willing to assign tasks to other group members.
- I work with my group members to determine timelines and to identify the best person to complete each task.

#8 Choose one from the list below.

- I complete the work that is assigned to me by the group, but don't really go beyond that.
- I may volunteer to complete certain tasks if no one else is willing to do them.
- I will volunteer for tasks that I see as being more difficult.
- I will volunteer for the tasks that I feel I am best suited to complete.

#9 Choose one from the list below.

- I usually do not complete my assigned work by established deadlines.
- I usually complete my assigned work by established deadlines, but sometimes I am late.
- I complete all my assigned work by established deadlines.
- I complete most or all of my assigned work before established deadlines.

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#### **Domain 4: Interactions with Group Members**

Select the statements that best describe your **interactions with group members**.

#10 Choose one from the list below.

- I'm sometimes impolite or short with my group members.
- I try not to be rude or impolite with my fellow group members.
- I'm generally kind and polite with my fellow group members
- I'm almost always kind and polite with my fellow group members.

#11 Choose one from the list below.

- I may use negative tones when I write or speak to my group members about our project.
- I sometimes use both positive and negative tones when I write or speak to my group members about our project.
- I generally use positive tones when I write or speak to my group members about our project.
- I almost always use positive tones when I write or speak to my group members about our project.

#12 Choose one from the list below.

- I sometimes display negative facial expressions and body language when I interact with my group members.
- I use both positive and negative facial expressions and body language when I interact with my group members.
- I generally display positive facial expressions and body language when I interact with my group members.
- I almost always display positive facial expressions and body language when I interact with my group members.

#13 Choose one from the list below.

- I sometimes speak negatively about the project or task my group is trying to complete.
- I sometimes speak both positively and negatively about the project or task my group is trying to complete.
- I generally speak positively about the project or task my group is trying to complete.
- I almost always speak positively about the project or task my group is trying to complete.

#14 Choose one from the list below.

- I avoid helping my group members accomplish tasks.
- I provide help to my group members, if asked, but don't go out of my way to do so.
- I don't mind helping my fellow group members if they need it.
- I will go out of my way to assist my fellow group members if they need help.

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#### **Domain 5: Responses to Inter-Group Conflict or Disagreement**

Select the statements that best describe your **responses to inter-group conflict or disagreement**.

#15 Choose one from the list below.

- I feel that conflict in a group is never good and should be avoided if possible.
- I feel that there is always a right side and a wrong side in group conflicts, and I want to be on the right side.
- When conflict occurs, I recognize the value of different perspectives but think the conflict should be minimized to prevent it from interfering with the group task.
- I feel that conflict in a group can be positive and can help in accomplishing a group task.

#16 Choose one from the list below.

- I try to avoid group conflict.
- I allow others to take the lead in resolving conflict.
- I take the lead in combining the ideas of group members to resolve the conflict.
- I work with my group members to resolve the conflict in a way that strengthens the group and the project.

#17 Choose one from the list below.

- I think conflict should be avoided because it interferes with the completion of a project.
- I think that it's quicker to let others resolve conflict.
- I try to resolve the conflict as quickly and efficiently as possible, so it does not distract us from our project.
- I work with my group members to resolve the conflict, even if it takes more time and work.\

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#### **Domain 6: Reflection on Teamwork Experience**

Reflect on your teamwork experiences

#18 Select your number of teamwork experiences at SHSU.

- 0
- 1-3
- 4-6
- 7-9
- 10 or more

#19 I would rate my ability to work with others as:

- Very below average
- Below average
- Average
- Above average
- Very above average

#20 I think my teamwork skills are better than \_\_\_\_ of students completing this survey.

- 10%
- 30%
- 50%
- 70%
- 90%