

Financial Reforms and Technical Efficiency in Indian Commercial Banking: A Generalized Stochastic Frontier Analysis

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Abstract

In this study we estimate technical efficiency of Indian commercial banks from 1989-2009 using a multiple-output generalized stochastic production frontier, and analyze the effects of financial sector reforms on measured efficiency. This generalized technique estimates technical efficiency in the presence of multiple outputs, filling a gap in the existing literature. Our results show that Indian commercial banks were operating with 64% efficiency on average during the sample period and that efficiency declined in both public and private banks during most parts of the post-reform period. The capital adequacy ratios negatively influenced efficiency while the number of branches had no significant effect on bank efficiency. Financial sector reforms, however, have had mixed results on technical efficiency. The initial phase of reform had positive impact on technical efficiency while the later phases adversely affected technical efficiency of commercial banks. Throughout the sample period, public sector banks show higher efficiency levels compared to private sector and foreign banks.

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Keywords: Technical Efficiency; Generalized Stochastic Production Frontier;
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1 Introduction

The goal of this study is to estimate technical efficiency of Indian commercial banks and examine the effects of financial sector reforms on the measured efficiency. The role of the financial sector in promoting economic growth and development has been widely acknowledged in the literature (e.g. Schumpeter (1911); Goldsmith (1969); Mckinnon (1973); Shaw (1973); Fry (1978); King and Levine(1993a, 1993b); Levine (2005)). Studies show that “financial repression” or the existence of rigid government control on interest rate and lending policies of banks and other financial institutions, under-lending, high uncertainty on returns on savings and investments and misallocation of savings among competing users, among other things, stunts the development of the financial sector and further hinders economic growth in both developed and developing countries(e.g. Fry(1980, 1997); Haber (2003); Barth et al. (2006); Abiad et al. (2008).

The financial sector in post-independence India had all the characteristics of financial repression. Banks were nationalized and there was strong government control over the financial market. “The sector was characterized, *inter alia*, by administered interest rates, large pre-emption of resources by the authorities and extensive micro-regulations directing the major portion of the flow of funds to and from financial intermediaries” (Mohan 2004, p 851). The outcome was lack of competition, high intermediation costs and hence under-lending, corruption and bureaucratic lethargy (e.g. Banerjee et al. (2004); Mohan (2005); Thomas (2005)). In 1991 the Indian government launched wide-spread economic liberalization policies which also pervaded the financial sector. Entry barriers were loosened making way for private and foreign banks, reforms were initiated to improve “financial soundness” and bank efficiency targeting capital adequacy requirements, stronger vigilance of the banking sector and several other legal and institutional factors (Ahluwalia (2002); Mohan (2005)). The banking sector reforms in India were implemented in two phases, first in 1991-92 followed by a second phase in 1998.

India presents an interesting case in the study of bank efficiency owing to the co-existence of a large number of government owned, private and foreign banks in the economy. India’s rapid economic growth also makes examination of the performance of the banking sector an attractive subject for research, especially, after the implementation of widespread economic reforms.

A bank is said to be technically inefficient if the actual output is lower than the maximum possible output level, given available resources. Common causes of such inefficiency includes managerial error or co-ordination failure. The existing literature in this field uses mainly two types of methods to measure technical efficiency of banks – Data Envelopment Analysis (DEA) and Stochastic Frontier Analysis (SFA).

The DEA method uses linear programming techniques to measure efficiency of production units that produce multiple outputs. Several studies use this approach to measure efficiency of Indian banks (see Bhattacharyya, Lovell, and Sahay (1997); Sathye (2003); Das and Ghosh (2006); Das, Nag, and Ray (2005); Kumar and Gulati (2009)). However, this method fails to capture the effect of random shocks to the production system. On the other hand, the SFA method posits two main causes for the deviation of actual output from the maximum possible output, given the inputs. A part of this deviation is attributed to the symmetric random shocks to a production system that are not under the control of a producer (e.g., uncertainty about the environment, or input market conditions). The other part is attributed to factors such as managerial error and coordination failures. The existing studies that use SFA to measure different types of efficiency of Indian banks either focus on measuring cost and profit efficiency in monetary terms to avoid the problem of considering multiple output (see Sensarma (2006), Zhao et al. (2010)), or measure technical efficiency using a simple production model with one type of output only (see Shanmugam and Das (2004)). In reality, banks produce many financial services (outputs) using a given set of inputs, and none of the existing studies use the stochastic frontier approach to measure technical efficiency of banks in such a framework.

In this paper, we use the Generalized Stochastic Frontier Production Model that allows for the possibility of multiple outputs in a production system, as introduced by Löthgren(1997), and measure time-varying technical efficiency of Indian banks. Further, we analyze effects of financial reforms and other bank specific characteristics on the measured efficiency scores using a panel data spanning the period from 1989 to 2009.

Our study finds that the average technical efficiency of both public and private sector commercial banks in India is low and declined during most parts of the period under consideration, showing an improvement only towards the end of the sample period. Capital adequacy ratio negatively influenced technical efficiency of Indian commercial banks, particularly, the private

banks. Although the gradual process of financial reforms, as experienced by the country for last two decades, shows some positive impact on technical efficiency of banks in the beginning, the effect seems to die down thereafter.

Our finding of a declining trend in efficiency levels of Indian banks over time, is in accordance with a study by Das and Ghosh (2006), which uses DEA to measure technical efficiency of Indian banks over the period 1992-2002. Another study by Zhao, Casu, and Ferrari (2010) also finds declining cost-efficiency in Indian banking over the period from 1992 to 2004. Our study encompasses a longer period of time than Das and Ghosh (2006) and Zhao et.al. (2010), and uses a more general technique of efficiency measurements as compared to DEA and the traditional single-output SFA.

The following section briefly outlines the general structure of the Indian commercial banks and the reform programs that were initiated from the early 1990s. Section 3 presents details about the data used in this study and the empirical model specifications. The empirical findings are discussed in section 4, and section 5 concludes.

2 A Brief Overview of the Indian Banking Sector

India's banking sector is characterized by public sector banks, private sector banks and foreign banks. In the 1950s the financial sector in India had limited government control on interest rates and low statutory pre-emption of funds resulting in unequal distribution and misallocation of credit. This was not only defying the free market mechanism of credit allocation but also depriving sectors that were in true need of credit (Das and Kumbhakar (2010)). In order to ensure more equitable distribution of credit, the government tightened its control over banks' credit allocation procedures and nationalized 20 major commercial banks between 1969-1980 (Das et al. (2005)). Consequently, administered interest rates, large pre-emption of resources by the authorities and extensive micro-regulations directing the major portion of the flow of funds to and from financial intermediaries, *inter alia*, characterized the Indian financial sector in the 1980s. Government controls and regulations also created strong entry barriers. In the absence of competition, India's financial sector was rendered inefficient and non-competitive creating severe credit constraints for other sectors of the economy (Mohan (2005), Thomas (2005)).

Banking sector reforms in India that were initiated in the early 1990s was a gradual and steady process. One can identify two distinct phases of these reforms. The first phase began with the formation of the Committee on the Financial System (The Narasimhan Committee) in 1991 and the second phase of reforms initiated with the formation of the Banking Sector Reforms Committee (Narasimhan Committee II) in 1998. Both committees recommended widespread reforms for the banking system, capital markets and the insurance sector. Banking sector reforms included various liberalization policies, such as relaxing controls on interest rates and the sanction of large loans by the Reserve Bank of India, and policies that promote competition, such as designing liberal norms for entry of private and foreign banks and insurance companies, and allowing inflow of foreign direct investment in the financial sector. The reforms also included measures to improve “financial soundness”, like capital adequacy requirements, stronger vigilance of the banking sector and several institutional and legal measures to improve bank efficiency (Ahluwalia (2002); Mohan (2005)).

These reforms resulted in the expansion of private and foreign banks in India while lowering the share of public sector banks’ assets in total bank assets. The share of public sector banks’ assets in total assets declined from 92% in 1990-91 to 75% in 2003-04; at the same time the share of private sector banks went up from 4% in 1990-91 to 19% in 2003-04. The fact that the banking sector became more competitive following the reforms is shown by the reduction in the ten-firm concentration ratio of 92.86 in 1991-92 to 62.99 in 2004-05 (Thomas (2005)).

3 Data and Econometric Model Specification

3.1 Data

Technical efficiency is measured using bank level data from the Prowess database obtained from Center for Monitoring the Indian Economy (CMIE). Prowess has audited financial data on financial sector companies of which we consider companies providing commercial banking services only. The data also provides information on bank ownership, namely, public and private and further categories such as Indian private banks and foreign private banks. Our data consists of an unbalanced panel of upto 103 commercial banks from 1989-2009.

The common practice is to adopt either an intermediary approach or a production approach to measure technical efficiency of banks. The two approaches use different sets of outputs and inputs. Based on data availability we follow the intermediary approach, under which banks produce intermediation services like investments, loans and advances through the collection of liabilities like deposits. This approach also includes expenses for hiring labor and renting capital as inputs of the banking system. Hence we estimate technical efficiency using bank level data on three input variables – compensation to employees and capital expenses (calculated by aggregating expenditures on power and fuel, indirect taxes, rent and lease, repairs, insurance premium, printing, stationary and depreciation) and deposits accepted by commercial banks. The output of banks is defined as a mix of investments, and loans and advances. We describe the basic method to construct the output mix from these two outputs in section 3.2.¹

We measure financial reforms by constructing dummies for several time periods to take into account the gradual nature of the liberalization process. The time dummies are 1993-1996, 1998-2001, 2002-2005 and 2006-2007. The empirical model that estimates the effects of reforms on technical efficiency of banks also controls for bank specific factors such as number of branches and capital adequacy ratio. Number of branches controls for managerial inefficiencies that might set in when a bank has too many branches and negatively affect technical efficiency (Das and Ghosh (2006)). Capital adequacy ratio (CAR) accounts for the degree of capitalization of banks. Banks with a high capital adequacy ratio can be considered safe, decreasing their cost of borrowing and hence increasing efficiency (Das and Ghosh (2006)). On the other hand a high CAR may imply conservative behavior on the part of banks in terms of lending, leading to lower efficiency (Bhattacharyya et al. (1997)).

Both regression models use logarithmic values of dependent and independent variables (except time trend and time dummies). Table 1 presents the summary statistics of the data used in our analysis. Appendix A provides a detailed description of the variables.

¹Appendix B presents the detailed method of constructing the output mix.

3.2 Model Specification

We specify a panel data stochastic production frontier model for Indian commercial banks in a generalized production frontier framework (Löthgren(1997)), also known as the Ray Production Frontier, as discussed in Appendix B. The Ray Production Frontier considers multiple outputs produced by banks, and constructs an output measure based on the production possibility frontier representing the relationship among the outputs. The polar co-ordinate angles between the output vectors play an important role in determining the relationship between the output measure and inputs. Let $i = 1, \dots, N$ be the number of banks, $t = 1, \dots, T$ be the number of time periods under consideration, and $p = 1, \dots, P$ be the number of outputs generated by every bank. Assuming that the banking services are generated by a Cobb-Douglas function², the generalized stochastic production model³ is given by

$$\ln \|y_{it}\| = \beta_0 + z'_{it}\beta + v_{it} - u_{it}, i = 1, \dots, N; t = 1, \dots, T \quad (3.2.1)$$

$$\text{where } \|y_{it}\| = \left(\sum_{p=1}^P (y_{it}^p)^2 \right)^{1/2}, p = 1, \dots, P$$

y_{it}^p = the p th output (in logarithmic terms) produced by bank i at time t

β_0 = the frontier intercept

β = the vector of technology parameters

z_{it} = the vector including d inputs, $P - 1$ polar-coordinates, time trend,
and other possible exogenous variables that vary with bank and time

v_{it} = random shocks that affect service provision by the banks; $v_{it} \stackrel{iid}{\sim} N(0, \sigma_v^2)$

u_{it} = technical inefficiency of bank i at time t ; $u_{it} \geq 0$

All the variables used in equation (3.2.1) are in their natural logarithmic forms except for the time trend.

²A flexible form production function can be used as well. However, the technical efficiency scores, as calculated using Cobb-Douglas and Trans-logarithmic production functions, are similar for our data.

³A detailed discussion on the generalized stochastic production frontier is presented in Appendix B.

We use the Battese-Coelli (1992) parameterization of the time-varying inefficiency term which is modeled as a truncated normal variable multiplied by a specific function of time. Formally,

$$u_{it} = \{exp[-\eta(t - T)]\} u_i, t \in I(i); i = 1, \dots, N \quad (3.2.2)$$

where, $u_i = iid$ non-negative truncations of $N(\mu, \sigma_u^2)$

η = unknown scalar parameter capturing the variation in technical inefficiency with time

$I(i)$ = set of T_i time periods among the T periods involved for which observations for the ith banks are obtained.

For $\eta > 0$ (or $\eta < 0$), banks tend to improve (or reduce) their level of technical efficiency over time, and the technical efficiency level tends to remain constant over time for $\eta = 0$. The maximum likelihood estimation of (3.2.1) and (3.2.2) is discussed in Battese and Coelli (1992).

In order to estimate the effects of financial reforms on efficiency in Indian banks, we further model the technical efficiency scores, using a fixed effects panel data regression model⁴ which is given by

$$\ln u_{it} = \delta_0 + \sum_{j=1}^m \delta_j q_{jit} + \varepsilon_{it} \quad (3.2.3)$$

where, q_{it} is a vector of reform dummies and other bank and time specific explanatory variables (in logarithmic terms) associated with technical efficiency.

To estimate technical efficiency scores of each bank at every time period, we first estimate the generalized stochastic production frontier, as described in equation (3.2.1) where the output norm $\|y_{it}\|$ is derived using two outputs, viz. investment and loans and advances (*ladv*), following Das and Ghosh (2006). Using the values for these two outputs, we measure the output norm as

$$\|y_{it}\| = \left(investment_{it}^2 + ladv_{it}^2 \right)^{1/2} \quad (3.2.4)$$

⁴We model technical efficiency as a fixed effects model, allowing for the possible correlation between the random shocks affecting technical efficiency of banks and bank specific factors that influence efficiency. However, the estimation results for (3.2.3) using a random effects model and a fixed effects model are very similar.

Inputs used by banks in the production of services like investment and loans and advances are the deposits accepted by them, capital, and employees. Hence, we include the value of deposits accepted by commercial banks (deposits), compensation to employees (labor) and capital expenses (capital) as inputs in the production model. We use the polar-coordinate angle $\theta_{inv}(radian)$ corresponding to the output vector “investment” as another determinant of the output norm. Finally, we capture the effect of technological changes on the production frontier by incorporating the time trend (*yearid*) in the production model and estimate the frontier model as

$$\ln \|y_{it}\| = \beta_0 + \beta_1 \ln(deposits) + \beta_2 \ln(labor) + \beta_3 \ln(capital) + \beta_4 \ln(\theta_{inv}(rad)) + \beta_5(yearid) + v_{it} - u_{it} \quad (3.2.5)$$

The time-varying technical efficiency scores are then estimated using (3.2.2).

In the next stage, we analyze the effects of financial reforms on technical efficiency scores. Since the reforms were implemented in phases, we construct several dummies for different time intervals. The dummies are described below⁵. We also control for certain bank specific factors, namely, number of branches and capital adequacy ratio which may also have influenced technical efficiency of banks.

$$\ln u_{it} = \delta_0 + \delta_1 \ln(branches) + \delta_2 \ln(CAR) + \delta_3(1993 - 1996) + \delta_4(1998 - 2001) + \delta_5(2002 - 2005) + \delta_6(2006 - 2009) + \varepsilon_{it} \quad (3.2.6)$$

where,

$$\ln(u_{it}) = \ln(\text{technical efficiency})$$

$$\ln(branches) = \ln(\text{no. of branches})$$

$$\ln(CAR) = \ln(\text{capital adequacy ratio})$$

$$1993 - 1996 = 1 \text{ if } 1992 < year < 1997, 0 \text{ otherwise}$$

$$1998 - 2001 = 1 \text{ if } 1997 < year < 2002, 0 \text{ otherwise}$$

$$2002 - 2005 = 1 \text{ if } 2001 < year < 2006, 0 \text{ otherwise}$$

$$2006 - 2009 = 1 \text{ if } 2005 < year, 0 \text{ otherwise}$$

⁵Since major phases of reforms were introduced in 1992 and 1997, we measure the effects of reforms post 1992 and 1997 and construct our dummies accordingly.

We also estimate the above model according to ownership groups and analyze impacts of exogenous variables on the technical efficiency scores, separately for each category. For this purpose, we divide the data as banks owned by the government sector or public sector banks and private sector (foreign and domestic) banks.

4 Empirical Results

4.1 Results of Efficiency Analysis

Estimation results for the generalized production frontier model (equations 3.2.5 and 3.2.2) are presented in Table 2. All three inputs have positive input elasticities. This in turn, also verifies the positive input monotonicity of the ray production frontier. We also find that the sum of input elasticities ($\hat{\beta}_1 + \hat{\beta}_2 + \hat{\beta}_3$) is 0.90, indicating that service provision by the Indian Commercial Banks follows a decreasing returns to scale. The Wald Chi-square test for the null hypothesis that the production model exhibits constant returns to scale is rejected at 1% significance level. The test results also show that the sum of the input elasticities is significantly less than unity, implying that the production function exhibits decreasing returns to scale.

The significantly positive coefficient of the polar-coordinate angle indicates that for a given level of inputs, the frontier output norm depends on the output mix⁶. Due to the inefficiency effects, the observed output norm is obtained by a contraction of the frontier norm. The coefficient estimate of $\theta_{inv}(rad)$ implies that a decrease in investments on the production frontier results in a more than proportionate increase in loans and advances. This result is in accordance with the idea that making investments in assisted companies, shares, mutual funds, and government securities are more resource consuming than making loans and advances.

The technical efficiency scores are calculated using the estimation results from equations (3.2.5) and (3.2.2) and presented in Table 3.⁷ We find that on average, the efficiency scores of Indian commercial banks are 63.73% during the period 1989-2009.

⁶The output mix represents the different combinations of outputs produced with given resources and technology.

⁷Since we use 1431 observations on banks and calculate technical efficiency of each bank at every time period, we do not report 1431 such scores. Instead we summarize the estimated technical efficiency scores in Table 3. Appendix D presents technical efficiency scores and rank of each bank in our data set.

The estimated efficiency scores suggest that Indian commercial banks were characterized by low technical efficiency during the period under consideration. Further, the public sector banks are found to be technically more efficient compared to private sector banks. Multiple factors account for this high degree of inefficiency. For instance, public sector banks which constitute about 75% of the financial system, even after reforms, had several social goals including promoting employment in the rural areas, lending to the priority sector⁸ at below-market rates, which ended up in low return on advances and inefficient use of resources from the point of view of output maximization (Das and Ghosh (2006)). Moreover, prevalence of relationship based banking led to significant under-lending by Indian banks (Banerjee et al. (2004)).

The higher technical efficiency scores of public sector banks as opposed to private sector banks, may be the result of public banks catering mostly to government borrowing programs and hence obtaining “significant fee based income from this source”. Additionally, public sector banks have always enjoyed the benefits of state support, public confidence with respect to safety of deposits, and provided easy access to subsidized loans to the priority sectors that increase the amount of output, making the banks more efficient compared to other banks (Das and Ghosh (2006); Bhattacharyya et al. (1997)).⁹

Further, the Indian private banks seem to maintain a higher level of efficiency than the foreign private banks in most of the years under consideration. This can be attributed to the fact that the foreign banks that entered the Indian financial market in the early 1990s, needed time to expand their number of branches and acquire stable deposit bases. These foreign banks did not enjoy the advantage of having established business structures and infrastructures as the Indian public and private banks did. Extensive use of costly technology and massive expenditures incurred in trying to push retail loans to expand their asset portfolio also resulted in poor performance of these foreign banks (Sensarma (2006)). However, 2004 onwards, there has not been a significant difference in technical efficiency of Indian and foreign private banks.

⁸Priority sectors in India include agriculture, small scale industries, small road and water transport operators, small business, retail trade, professional and self employed persons, organizations for scheduled castes/tribes, education, housing, consumption, software industry etc.

⁹Adjustment of output of public banks by considering the amount of nonperforming loans may reduce the level of efficiency of these banks. However, due to lack of detailed data on losses of public banks due to subsidized loans to favored sectors, an in depth examination of this hypothesis is beyond the scopes of this paper.

A closer look at the time pattern of each bank reveals that technical efficiency of individual banks followed a declining trend for most parts of the period under consideration.¹⁰ As shown in Table 3 and Figure 1, estimated technical efficiency scores decline over time for public, Indian private, and foreign private banks. However, starting from the middle of 1990's, efficiency of the public banks have changed very little, whereas, efficiency of both Indian private sector and foreign private sector banks have fallen considerably, resulting in an overall lower efficiency of private sector banks as compared to the public banks. An upward trend in the efficiency of private banks is observed only after 2006.

We use the effects of financial reforms and other bank specific characteristics (equation (3.2.6)) to analyze the observed behavior of technical efficiency of Indian commercial banks during the post-reform period. The following subsection presents a discussion of the results.

4.2 Effects of Reforms on Technical Efficiency

Table 4 shows the fixed effect estimates of equation (3.2.6). We estimate the model for the entire banking sector and also for different ownership groups. Column (1) shows the estimates for both public sector and private sector banks. Column (2) presents estimates for public sector banks only and column (3) for private commercial banks. We estimate the coefficient of financial reform dummies 1993-1996, 1998-2001, 2002-2005 and 2006-2009 controlling for the number of branches and capital adequacy ratio.

Number of branches is statistically insignificant for All Banks as well as Public and Private sector banks. Capital adequacy ratio (CAR) has significant adverse effects on technical efficiency of sample banks. The coefficient is interpreted as follows: a one percent increase in CAR results in a 0.009 percent decrease in technical efficiency for all banks (Column (1)). The estimate is also significant at the 1% level. We interpret the coefficient for different ownership groups in the same way. The effect is consistent in sign for different categories of banks. This supports the “conservative behavior” hypothesis discussed in Bhattacharyya et al. (1997). A high CAR implies that banks are significantly risk-averse. Low risk is also associated with low return. A high CAR therefore indicates that banks have a majority low return assets in their portfolio

¹⁰Estimated value of η is -0.03 and significant at 5% level (see Table 2).

which adversely affects their technical efficiency. Strict CAR requirements prescribed in the financial reforms may be partly responsible for this (Shanmugam and Das (2004)).

The reform dummies accounting for post 1992 and post 1997 banking reform periods are statistically significant at the 1% level for “All Banks”. The 1993-1996 dummy is positive and all other reform dummies are negative showing that there was an initial improvement in technical efficiency due to the reforms followed by consistent decline. These effects are also observed for both public and private sector banks. Our findings are consistent with Das et al. (2005) and Zhao et al. (2010).

The results presented in Table 4 clearly indicates that although both phases of reforms were aimed at improving bank efficiency, the outcomes from the two phases were starkly different. A deeper scrutiny of the reforms is thus warranted.

It may be noted that while the 1991-92 reforms aimed at lowering the banks’ regulatory costs and enhancing competition, the 1997-98 reforms targeted greater financial stability. In other words, the reforms were a combination of both deregulation and “prudential re-regulation” policies.

The salient features of the 1991-92 reforms include deregulation of interest rates, introduction of risk-asset ratios for banks, simplification of lending structures, removal of capital market restrictions on pricing and issues of capital (Lawrence and Longjam (2003)). These deregulations had a positive impact on efficiency levels of Indian commercial banks, especially the private sector banks.

The second major phase of reforms launched in 1997-98 focussed more on increasing bank stability and hence lower risk-taking. The down-side of such regulatory policies is increase in costs and slow-down in competition (Zhao et al. (2010)). The effect of reforms is also contingent on the performance of the economy in general. For instance, as noted in Banerjee et al. (2004), changes in regulations also affected the criteria of priority sector lending providing smaller firms in the economy with a greater increase in credit limit compared to larger firms. After this change was put into effect in 1998, small firms grew at a rate of 7.6%, while large firms grew at a rate of 11.3%; moreover, 5.96% of small firms as opposed to 2.5% of large firms in Mumbai defaulted on their loans – clearly revealing misallocation of loans by banks. The interest rate charged on these loans was also way below the market rate. The misallocation of loans also

stemmed from the inability of banks to identify “promising firms” when the banks were allowed to have their own independent lending policies in mid-1997. Post 1997 reforms also included stricter vigilance policies. While this was meant to boost bank confidence, it ended up spreading a “fear psychosis”, and, banks cut their lending substantially for the fear of being investigated (Banerjee et al. (2004)).

However, the technical efficiency scores, as shown in Table 3, show improvement towards the end of the sample period. We can therefore conclude that although the reforms have had varied impact on technical efficiency in different periods of time and posed challenges to banks in terms of adjusting to a new set of rules and regulations, the banks have adapted to the changed environment and started to show improvements in efficiency. The slow adjustment is not unusual, given the time-lag involved between the implementation and effect of any policy.

While we provide some justification to the observed behavior in technical efficiency of Indian banks in the post-reform period, we also acknowledge that our models may not capture some important characteristics of the banking industry due to data constraints. Future research may aim at including more bank specific features to analyze the effect of reforms on technical efficiency. Since our results are based on an unbalanced panel we re-estimate our models (equations (3.2.5) and (3.2.6)) with a balanced panel data as a robustness check of our findings and report the results below.

4.3 Robustness Check

We perform a robustness check of our regression models by using a balanced panel for the period 1995-2007. We estimate technical efficiency of 46 banks in stage 1 regression and analyze the effects of financial reforms on measured technical efficiency scores in the second stage. Tables 5 and 6 in Appendix C report the results of the balanced panel analysis. These results show that our estimates for the unbalanced panel are robust. Number of branches, however, is now statistically significant and negative for all banks in the sample (column (1)) and private sector banks (column (3)). The negative value of the estimate shows that technical efficiency may suffer due to management inefficiencies in the presence of large number of branches, supporting “the bad-management hypothesis” of Berger and DeYoung (1997).

5 Conclusion

In this study we estimate technical efficiency of Indian banks using a multiple-output generalized stochastic production frontier and examine effects of economic reforms on the measured efficiency of banks. None of the existing studies in this field has used a stochastic frontier framework to measure efficiency of banks when banks produce multiple outputs. We fill up this gap in the literature by using bank-level panel data from 1989-2009, estimating technical efficiency of Indian banks.

Although we have restricted the multiple-output model to using only two types of output due to data restrictions, the model can be used to include as many outputs as possible. Extending the model to include more than two outputs may increase the accuracy of the estimates. We also acknowledge that the inherent limitation of the ray production function is its assumption that the disturbance terms affect the output vector multiplicatively, implying that all output dimensions are proportionally affected by the same disturbance. However, this restrictive assumption is necessary to allow a modeling of multiple-output and multiple-input technologies. To our knowledge there is no better method available at present to address this issue.

Our results show that technical efficiency of Indian banks are low (64% on average) and declines consistently before increasing towards the end of the sample period. We speculate the reasons for low technical efficiency to be insufficient deposit base for newer banks and too many social purposes of the government, among others. The 1991-92 reforms included mostly deregulatory policies and improved technical efficiency of banks. The post 1997 reforms put more emphasis on bank stability and resulted in loss of efficiency. The time-lag involved in the implementation of government policies and slow adjustment of banks to changing financial environment are possible reasons for the later improvement in efficiency.

Although we try to control for bank specific factors like number of branches and capital adequacy ratio, there may be other important factors such as non-performing assets, rural and urban banking, bank mergers, bureaucratic sloth and others, which we do not consider, mostly due to data unavailability.

The findings of the paper suggest that the financial reforms implemented in India in the early and late 1990s had varied impact on the efficiency of the banking sector. The banking sector, however, continues to show a high degree of inefficiency in the post-reform period.

Table 1: Summary Statistics

Variable	Mean	Standard Deviation	Minimum	Maximum	Number of Observations
Stage 1					
Ln(Output norm)	7.48	2.30	-0.09	13.32	1431
Ln(Deposits)	7.62	2.59	-4.61	13.52	1431
Ln(Labor)	3.60	2.37	-3.91	9.19	1431
Ln(Capital)	2.88	1.95	-3.22	8.00	1431
Ln(θ_{inv})	-0.20	0.62	-6.47	0.42	1431
Stage 2					
Ln(Technical Efficiency)	-0.40	0.23	-1.82	-0.02	603
Ln(No. of Branch)	6.08	1.49	0.00	9.35	603
Ln(Capital Adequacy Ratio)	2.46	0.37	-2.81	4.10	603

Notes: Stage 1 variables are measured in millions of Indian rupees

Table 2: Measuring Technical Efficiency with Unbalanced Panel

Dependent Variable: Ln(Output)	
Variables	Ln(Output)
Ln(Deposit)	0.191*** (0.012)
Ln(Labor)	0.299*** (0.021)
Ln(Capital)	0.409*** (0.026)
Ln($\theta_{inv}(\text{rad})$)	0.034* (0.020)
Yearid	0.044*** (0.004)
Constant	3.686*** (0.089)
η	-0.030*** (0.006)
Observations	1431.00
Number of Companyid	125.00
Wald $\chi^2(5)$	7565.12

Notes: ***p<0.01, *p<0.1. Standard errors in parentheses.

Coefficient estimates of $\ln(\text{Deposit})$, $\ln(\text{Labor})$, and $\ln(\text{Capital})$ represent elasticity of output with respect to deposit, labor and capital respectively.

Estimated coefficient of *Yearid* represents change in the actual output due to technological changes over time.

Sign of estimated η implies the direction of change in technical efficiency over time.

Table 3: Average Technical Efficiency Scores Based on Ownership

Year	All Banks			Public			Private			Indian Private			Foreign Private		
	TE	No. of Banks	TE	No. of Banks	TE	No. of Banks	TE	No. of Banks	TE	No. of Banks	TE	No. of Banks	TE	No. of Banks	
1989	78.92	4	84.00	2	73.84	2	-	0	73.84	2					
1990	80.81	10	86.43	5	75.19	5	82.92	1	73.26	4					
1991	79.82	21	84.72	12	73.09	9	73.59	5	72.59	4					
1992	75.22	31	84.41	15	66.64	16	69.34	9	63.55	7					
1993	72.31	55	78.93	20	68.75	35	68.43	13	72.58	22					
1994	71.95	63	77.66	24	68.40	39	67.59	16	68.89	23					
1995	70.88	82	75.98	29	67.90	53	67.82	26	67.98	27					
1996	68.72	89	75.55	30	65.19	59	66.73	27	63.95	32					
1997	64.58	101	75.01	32	59.68	69	65.07	29	55.94	40					
1998	63.84	103	74.39	32	58.96	71	64.27	29	55.37	42					
1999	63.36	102	74.90	31	58.11	71	63.96	27	54.54	44					
2000	61.80	101	74.09	31	56.48	70	61.73	27	53.14	43					
2001	61.54	100	73.45	31	56.39	69	62.94	25	52.73	44					
2002	60.47	95	74.04	30	54.22	65	58.22	27	51.22	38					
2003	60.12	97	73.40	30	54.20	67	55.48	31	53.04	36					
2004	59.59	97	72.73	30	53.45	67	53.38	33	53.51	34					
2005	59.69	92	71.82	31	53.20	61	52.49	32	53.92	29					
2006	58.48	92	71.14	31	51.59	61	51.05	31	52.08	30					
2007	59.48	85	71.45	30	52.58	55	53.30	26	52.00	29					
2008	61.00	78	70.77	30	54.89	48	57.03	21	53.23	27					
2009	71.11	31	73.04	23	65.56	8	65.58	6	65.52	2					
Total	63.73		74.43		57.96		60.34		56.09						

Note: All technical efficiency values are expressed in percentage terms.

Table 4: Effects of Financial Reforms on Technical Efficiency - Unbalanced Panel

Dependent Variable: Ln(Technical Efficiency)			
	(1)	(2)	(3)
Variables	All Banks	Public	Private
Ln(No. of Branch)	0.002 (0.005)	-0.013 (0.024)	0.009 (0.006)
Ln(Capital Adequacy Ratio)	-0.009* (0.005)	-0.008 (0.006)	-0.011* (0.007)
1993-1996	0.028*** (0.008)	0.009 (0.006)	0.038*** (0.011)
1998-2001	-0.019*** (0.004)	-0.017*** (0.003)	-0.027*** (0.007)
2002-2005	-0.062*** (0.006)	-0.054*** (0.006)	-0.077*** (0.010)
2006-2009	-0.103*** (0.008)	-0.087*** (0.009)	-0.131*** (0.015)
Constant	-0.333*** (0.034)	-0.154 (0.171)	-0.442*** (0.030)
Observations	603	319	284
Adj. R-squared	0.718	0.749	0.74
Number of companyid	72	30	42

*** p<0.01, * p<0.10.

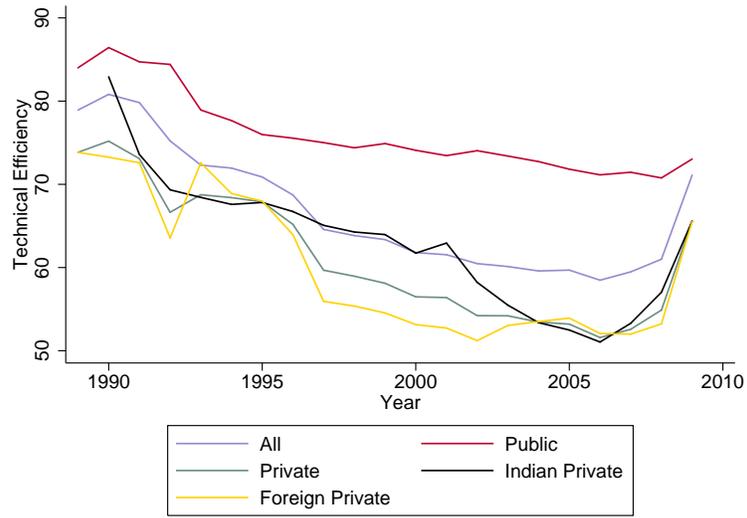
Robust standard errors clustered at bank level in parentheses.

A one percent increase in CAR results in a 0.009% decrease in technical efficiency for All banks in the sample.

Estimates of the year-dummies show effects of different phases of reforms.

Reform coefficient estimates are negative and significant at the 1% level for All banks in the sample

Figure 1: Average Technical Efficiency Scores of Sample Banks



Appendices

A Description of Variables

Investment- Investment in assisted companies, shares, mutual funds, government securities, etc.

Loans - Loans and advances made by banks.

Deposits - Deposits accepted by commercial banks. There are three types of deposits: demand deposits, savings deposits and term deposits. This data field captures the total deposits collected and outstanding with the bank.

Labor - Measured by compensation to employees. It includes payments made in cash or kind by companies to their employees. Such expenses include salaries, bonus, contribution to provident funds, training costs, and other labor related expenses.

Capital - Sum of expenses on power, fuel and water, payment of indirect taxes e.g. service tax, rents and lease rents, repair expenses, printing and stationary expenses and depreciation.

Output - Euclidian norm of two types of output vectors - investment, and loans and advances.

Capital Adequacy ratio - Banks are required to maintain a certain amount of capital in relation to other assets, such as, loans and investments as a cover against possible losses in these assets. Capital adequacy ratio is the percentage of the total capital funds to the total risk-weighted assets.

B Generalized Stochastic Production Frontier

A multiple-output generalized stochastic production model (Löthgren(1997)) defines a ray production function based on polar coordinates, allowing for the primal-based estimation of multiple output production frontiers and bank specific technical efficiencies that vary over time. The output mix is represented by the output polar-coordinate angles. For a given output mix and input level, the generalized production function, also known as the ray production function, gives the maximum Euclidean norm of the output vector that is attainable given the technology. Formally, for a production technology with multiple inputs, $x \in R_+^d$, that are used to produce multiple outputs $y \in R_+^p$, the generalized production function represents the output vector in polar-coordinate form as

$$y = l \cdot m(\theta) \quad (\text{B.0.1})$$

where $l = l(y) = \|y\| = \left(\sum_{i=1}^p y_i^2 \right)^{1/2}$ denotes the Euclidean norm of the outputs, $m(\theta) = y/\|y\|$ represents the transformation function of the polar-coordinate angles θ to the output mix vector.

The function $m : [0, \pi/2]^{p-1} \rightarrow [0, 1]^p$ is defined in terms of the output polar-coordinate angles as

$$m_i(\theta) = \cos\theta_i \prod_{j=0}^{i-1} \sin\theta_j, i = 1, \dots, p \quad (\text{B.0.2})$$

where $\theta \in [0, \pi/2]^{p-1}$, and $\sin\theta_0 = \cos\theta_p = 1$.

The polar coordinate angles θ are obtained recursively from the inverse transformation $m^{-1}(y/\|y\|)$ as

$$\theta_i(y) = \cos^{-1} \left(y_i / \|y\| \prod_{j=0}^{i-1} \sin\theta_j \right), i = 1, \dots, p \quad (\text{B.0.3})$$

The first angle is given by $\theta_1 = \cos^{-1}(y_1/\|y\|)$, which is used in the calculation of the second angle $\theta_2 = \cos^{-1}(y_2/\|y\| \sin\theta_1)$.

The remaining angles $\theta_i, i = 3, \dots, p-1$ are calculated following continuous recursion.

The ray production function, as illustrated by Löthgren(1997), is closely related to the output distance function in (Shephard (1970)). This output distance function is defined as

$$D_0(x, y) = \min \{ \delta > 0 : y/\delta \in P(x) \} \quad (\text{B.0.4})$$

where, $P(x) = \{y \in R_+^p : x \text{ can produce } y\}$ is the output set. Given weak disposability of outputs¹¹, the output distance function provides a complete representation of the technology (Färe (1988)) in the sense that

$$D_0(x, y) \leq 1 \Leftrightarrow y \in P(x) \quad (\text{B.0.5})$$

The isoquant of the output set, or the output frontier is defined as

$$IsoqP(x) = \{y : y \in P(x), \lambda y \notin P(x), \lambda > 1\} \quad (\text{B.0.6})$$

If $D_0(x, y) = 1$, then the output is technically efficient and belongs to the output frontier. On the other hand, $D_0(x, y) < 1$ signifies technical inefficiency or output being lower than the frontier level.

The ray production function provides a generalization of the single-output production function to multiple-output technologies as output distance function. Formally, the ray production function is given by

$$f(x, \theta) = \max \{l \geq 0 : l \cdot m(\theta) \in P(x)\} \quad (\text{B.0.7})$$

The output distance function is given by the ratio of the output norm to the frontier output norm (Färe (1988)). Since, by definition $y = l \cdot m(\theta)$ and $f(x, \theta) \cdot m(\theta)$ belongs to the isoquant (frontier) of the output set, the distance function can be expressed in terms of the ray production function as

$$D_0(x, y) = \|y\| / \|y^f\| = \|y\| / f(x, \theta) \quad (\text{B.0.8})$$

The curvature of the production frontier can be derived from the partial derivatives of the ray function with respect to the polar-coordinate angles, $\partial f(x, \theta) / \partial \theta_i, i = 1, \dots, p - 1$.

For a given level of inputs, $\partial f(x, \theta) / \partial \theta_i$ captures the change in the output norm when the output mix changes along the frontier (Gerdtam et al. (1999)). For example, for a technology with three outputs, the first angle θ_1 represents the angle from y_1 axis towards the plane spanned by the y_2 and y_3 axis. θ_2 represents the angle between y_2 and y_3 in the $y_2 - y_3$ plane. Therefore, the derivative $\partial f(x, \theta) / \partial (\theta_1)$ represents the change of the frontier output norm for changes in

¹¹Weak disposability of outputs implies that proportional reduction in inputs is feasible.

the output mix along the output frontier with fixed proportions between y_2 and y_3 . Similarly, $\partial f(x, \theta) / \partial(\theta_2)$ represents the change of the frontier output norm for changes in the output mix with the level of y_1 held constant. A ray production function for a two-output technology is illustrated in Figure 2.

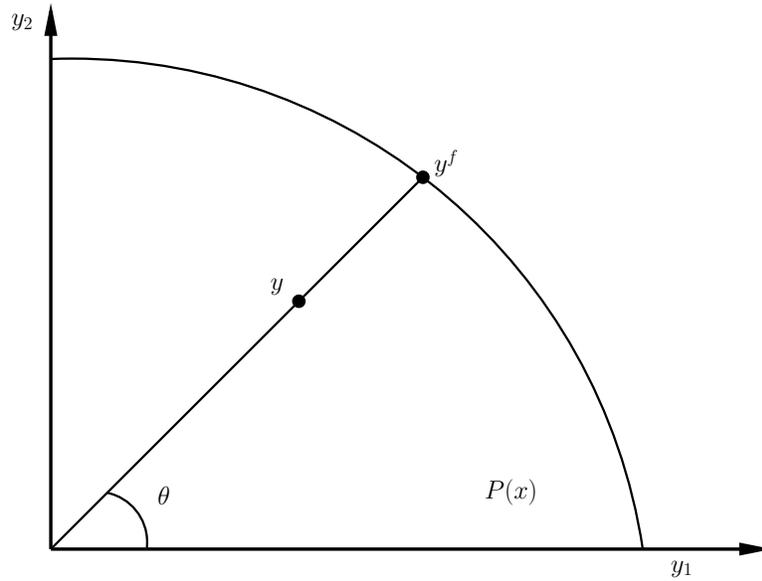


Figure 2: $P(x)$ is the output set. The output mix of the output y is represented by the angle θ . $y^f = f(x, \theta) \cdot m(\theta)$ is the ray production function or the frontier output. Output y is technically inefficient.

C Balanced Panel Regression Results

Table 5: Measuring Technical Efficiency with Balanced Panel (1995-2007)

Dependent Variable: Ln(Output)	
Variables	Ln(Output)
Ln(Deposit)	0.659*** (0.022)
Ln(Labor)	0.065*** (0.018)
Ln(Capital)	0.156*** (0.025)
Ln($\theta_{inv}(\text{rad})$)	-0.050*** (0.015)
Yearid	0.081*** (0.007)
Constant	2.106*** (0.161)
η	-0.051*** (0.007)
Observations	579.00
Number of companyid	46.00
Wald $\chi^2(5)$	4303.76

Notes: ***p<0.01, *p<0.10. Standard errors in parentheses.

Coefficient estimates of $\ln(\text{Deposit})$, $\ln(\text{Labor})$, and $\ln(\text{Capital})$ represent elasticity of output with respect to deposit, labor and capital respectively.

Signs of estimated η implies the direction of change in technical efficiency over time.

Table 6: Effect of Reforms on Technical Efficiency - Balanced Panel (1995-2007)

Dependent Variable: Ln(Technical Efficiency)			
	(1)	(2)	(3)
Variables	All Banks	Public	Private
Ln(No. of Branch)	-0.093*	-0.054	-0.114**
	(0.049)	(0.046)	(0.048)
Ln(Capital Adequacy Ratio)	-0.014**	-0.019	-0.014***
	(0.006)	(0.011)	(0.004)
1998-2000	-0.075***	-0.067***	-0.107***
	(0.009)	(0.005)	(0.021)
2001-2003	-0.197***	-0.184***	-0.240***
	(0.011)	(0.008)	(0.024)
2004-2007	-0.356***	-0.333***	-0.420***
	(0.016)	(0.014)	(0.030)
Constant	-0.016	-0.179	-0.104
	(0.325)	(0.337)	(0.252)
Observations	313	212	101
Adj. R-squared	0.889	0.897	0.898
Number of companyid	35	22	13

*** p<0.01, ** p<0.05, *p<0.10.

Robust standard errors clustered at bank level in parentheses.

D Table: Average Bank Technical Efficiency Scores

Average Technical Efficiency Scores of Banks – Highest to Lowest

Bank	TE	Rank
I D B I Bank Ltd	97.82	1
Bank of Nova Scotia	94.04	2
British Bank of the Middle East	93.91	3
Antwerp Diamond Bank N V	93.91	4
State Bank of India	93.11	5
Jammu & Kashmir Bank Ltd.	92.07	6
I C I C I Bank Ltd.	92.06	7
Indusind Bank Ltd.	91.38	8
Bank of India	89.19	9
Global Trust Bank	84.94	10
Oriental Bank of Commerce	84.34	11
Sakura Bank Ltd.	84.13	12
Credit Lyonnais	82.98	13
UCO Bank	82.66	14
Union Bank of India	81.87	15
State Bank of Patiala	81.8	16
Bank of Baroda	81.69	17
Indian Overseas Bank	80.71	18
Canara Bank	80.62	19
Axis Bank Ltd.	80.44	20
Central Bank of India	80.28	21
State Bank of Hyderabad	79.88	22
Punjab National Bank	79.68	23
Bank of America	79.64	24
Corporation Bank	79.53	25

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Bank	TE	Rank
United Bank of India	78.36	26
Federal Bank Ltd.	78.08	27
Karnataka Bank Ltd.	77.48	28
State Bank of Travancore	76.53	29
Abu Dhabi Commercial Bank	76.01	30
Allahabad Bank	74.91	31
Syndicate Bank	74.78	32
Indian Bank	74.51	33
American Express Intl. Banking Corpn.	73.61	34
State Bank of Indore	72.07	35
J P Morgan Chase Bank	70.81	36
H D F C Bank Ltd.	69.84	37
Vijaya Bank	69.36	38
Pinakini Grameena Bank	68.98	39
Bank of Maharash	68.77	40
I D B I Bank Ltd.	68.75	41
Toronto-Dominion Bank	68.34	42
I N G Vysya Bank	68.29	43
Andhra Bank	68.13	44
State Bank of Mysore	67.63	45
State Bank of Bikaner & Jaipur	67.55	46
Karur Vysya Bank	67.03	47
Yes Bank Ltd.	66.83	48
A B N-Amro Bank N V	66.8	49
U F J Bank Ltd.	66.22	50
Punjab & Sind Bank	66.09	51
South Indian Bank	65.82	52
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Bank	TE	Rank
Citibank N A.	65.74	53
Standard Chartered Bank	65.39	54
City Union Bank	65.33	55
United Western Bank	64.92	56
Societe Generale	64.64	57
Sumitomo Bank Ltd.	64.42	58
Dena Bank	63.86	59
Calyon Bank	63.79	60
State Bank of Saurashtra	63.28	61
Banque Nationale de Paris	62.84	62
Tamilnad Mercantile Bank Ltd.	62.18	63
State Bank of Mauritius Ltd.	60.86	64
Hongkong & Shanghai Bank	60.72	65
Lakshmi Vilas Bank Ltd.	58.61	66
Times Bank Ltd.	57.82	67
Bank of Punjab Ltd.	57.67	68
Development Credit Bank Ltd.	56.48	69
Bank of Rajasthan Ltd.	55.26	70
Deutsche Bank A G	55.11	71
D B S Bank Ltd.	54.48	72
Standard Chartered Grindlays Bank Ltd.	54.39	73
S B I Commercial & International Bank Ltd.	54.15	74
Bank of Tokyo-Mitsubishi U F J Ltd.	53.1	75
Benares State Bank Ltd.	52.82	76
Siam Commercial Bank	51.88	77
Mizuho Corporate Bank Ltd.	51.4	78
Bank of Madura Ltd.	51.34	79
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Bank	TE	Rank
Nedungadi Bank Ltd.	51.06	80
Dhanalakshmi Bank Ltd.	50.55	81
Sangli Bank Ltd.	50.21	82
Catholic Syrian Bank Ltd.	50	83
Centurion Bank of Punjab Ltd.	49.67	84
Barclays Bank Plc.	49.52	85
B N P Paribas	49.51	86
Kotak Mahindra Bank Ltd.	49.24	87
Bank of Ceylon	48.38	88
Bharat Overseas Bank Ltd.	47.78	89
Ganesh Bank of Kurundwad Ltd.	46.15	90
Bank of Bahrain	45.75	91
Chase Manhattan Bank N A	45.57	92
Mashreqbank P S C	45.47	93
Nainital Bank Ltd.	44.27	94
Vinayak Local Area Bank Ltd.	43.33	95
Lord Krishna Bank Ltd.	43.22	96
Bareilly Corporation Bank Ltd.	42.16	97
Oman International Bank	41.75	98
Sumitomo Mitsui Banking Corpn.	38.6	99
American Express Bank Ltd.	38.43	100
Ratnakar Bank Ltd.	36.39	101
Santhal Parganas Gramin Bank	36.22	102
I N G Bank N V	35.93	103
Karad Urban Co-op Bank Ltd.	35.73	104
Mapusa Urban Co-op Bank Ltd.	35.69	105
Shinhan Bank	35.22	106
continued on next page		

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Bank	TE	Rank
Cho Hung Bank	33.81	107
Commerzbank A G	32.92	108
Bank Muscat S A	32.83	109
Chinatrust Commercial Bank	32.37	110
Mahakaushal Kshetriya Gramin Bank	32.17	111
Capital Local Area Bank Ltd.	30.94	112
K B C Bank N V.	30.35	113
Shri Arihant Co-op Bank Ltd.	29.21	114
Dresdner Bank A. G.	26.14	115
Sree Narayana Guru Co-op Bank Ltd.	22.39	116
Bank International Indonesia	21.52	117
Krishna Bhima Bank Ltd.	18.11	118
A B Bank Ltd.	17.05	119
Oversea-Chinese Banking Corpn. Ltd.	16.77	120
Shreeji Bhatia Co-op Bank Ltd.	16.47	121
Bank Muscat Al Ahli	14.9	122
Krung Thai Bank	11.81	123
South Gujarat Local Area Bank Ltd.	10.69	124
Sonali Bank	8.04	125

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