

Legislative Appropriations Request

for Fiscal Years 2022 and 2023



**Submitted to the
Office of the Governor, Budget Division,
and the Legislative Budget Board**

by

Sam Houston State University
MEMBER THE TEXAS STATE UNIVERSITY SYSTEM

Date Submitted October 23, 2020

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and the Legislative Budget Board

by

SAM HOUSTON STATE UNIVERSITY
a member of
THE TEXAS STATE UNIVERSITY SYSTEM
Brian McCall
Chancellor, Texas State University System

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Agency Code: 753	Agency Name: Sam Houston State University	Prepared by: Kyley Houck	Date: September 16, 2020	Request Level: Baseline
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For the schedules identified below, Sam Houston State University either has no information to report or the schedule is not applicable. Accordingly, these schedules have been excluded for the Legislative Appropriation Request for the 2020-2021 biennium.

Number	Name
ABEST Schedules	
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Administrator's Statement

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753 Sam Houston State University

Sam Houston State University (SHSU) was established in 1879 to train teachers. For generations, these graduates contributed to the socio-economic trajectory of Texas - elevating individual skill levels and income, improving overall health, and strengthening civic engagement. Since then, the university's academic offerings have expanded significantly, however, the unwavering dedication to intellectual development and service to humanity combined with a commitment to improving the well-being of the state will always remain the same.

KAT FACTS

Enrollment

- 21,558 (Fall 2019)
- 8% Increase (2015 – 2019)

Ethnicity

- 49.7% White/24.7% Hispanic/17.1% African American

Demographics

- 45% First Generation
- 60% "At Risk"
- 75% of Students Work While Attending College

Carnegie Classification

- Doctoral Research University
- Community Engaged

Degrees/Colleges

- 90 Undergraduate, 60 Master's, 11 Doctoral
- Arts/Business Administration/Criminal Justice/ Education/Health Sciences/Humanities & Social Sciences/Osteopathic Medicine/Science & Engineering Technology
- 2019 Direct and indirect academic research support increased 81% to \$11.0 million

Degrees Awarded

- 5,180 (2018 – 2019)
- 23% Increase (5-year)
- Average Years to Graduate Decreased from 4.9 to 4.4

Accolades

- One of the Top Universities for Placing Graduates in Texas Workforce
- No. 1 Online College in Texas (Study.com)
- No. 1 Best Online Colleges in Texas (Online Colleges.com)
- No. 1 Safest Campus in Texas
- No. 2 in Texas Social Mobility Index

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- No. 8 “Best Affordable Colleges in Texas for Bachelor’s Degrees (AffordableSchools.com)
- Top 10 Performing Institutions in the U.S. for Latino Students
- Top 100 “Biggest Movers” in the U.S. (Inside Higher Ed)
- GI Jobs “Military Friendly School”

Ensuring Future Success

We know successful students build successful universities. Sam Houston State’s focus has always been on providing an accessible, value-based college education that is responsive to the changing needs of both students and the Texas workforce. This keen understanding of the interrelationship and interdependency between education and workforce needs has helped to place SHSU among the top of Texas public universities for workforce placement after graduation.

Sam Houston State University’s proven track record of achievement supports the need for even greater levels of collaboration and partnership to ensure that no graduate lacks the skills they need to compete in our region or beyond. Investments in workforce development that combines innovative educational approaches and highly engaged learning environments will produce graduates that fill the void between the jobs of tomorrow and the abilities needed to be successful in the future.

Leveraging Operational Efficiency and Educational Value

The value of a Sam Houston education is exemplified not only by the quality of instruction and level of student success but also by the comparable costs associated with attaining a degree. In order to build value, the university has instituted controls and processes that maximize the resources used to educate and service students. Through ongoing efficiency initiatives, administrative costs as a percentage of the operating budget have been consistently below the state average at 7.37%

An adequate level of State investment is essential to providing a high-quality educational opportunity while maintaining affordability. SHSU is thankful for the support and leadership provided by the members of the Texas legislature and the additional investments in infrastructure and operations.

EXCEPTIONAL ITEM REQUEST: INSTITUTIONAL ENHANCEMENT (Main Campus – Huntsville, TX)

Cost: \$16,000,000

Description/Justification

Sam Houston State University (SHSU) is one of the lowest funded 4-year universities in the State, consistently placing it in the bottom quartile and ranking 2nd to 4th from the bottom. SHSU is requesting an increase in Institutional Enhancement of \$16 million per year, to increase its non-formula appropriations and align these with its peer universities in the State. This funding will allow SHSU to expand the quality of its educational mission by increasing programmatic investments and student success initiatives to better serve our almost 22,000 students, many of whom are first-generation.

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External/Internal Factors

Major Accomplishments to Date:

- Enrollment increased 25% over the past ten years (2010 – 2020)
- During this same time period, Hispanic enrollment increased 96% and 38% for African American students
- Retention increased to 75.3%
- Graduation rates remain above the state average and the employment rate for graduates in their first twelve months is 70%
- 20 undergraduate, 15 masters, and 6 doctoral programs were added since 2010
- Expanded to eight colleges: Arts, Business Administration, Criminal Justice, Education, Health Science, Humanities & Social Sciences, Osteopathic Medicine, and Science & Engineering technology
- Total number of faculty grew 29.7% (headcount) with tenure/tenure-track faculty increasing 16.2%
- Renovation, repair, and infrastructure improvements total \$143.7 million over the past decade
- The number of student activities expanded to 199 with a total of 44,629 participants in 2019. Student organizations grew five percent to 251.

Some of the many recognitions the university has received include:

- One of the Top Universities for Placing Graduates in Texas Workforce
- No. 1 Online College in Texas (Study.com)
- No. 1 Best Online Colleges in Texas (Online Colleges.com)
- No. 1 Safest Campus in Texas
- No. 2 in Texas Social Mobility Index
- No. 8 “Best Affordable Colleges in Texas for Bachelor’s Degrees (AffordableSchools.com)
- Top 10 Performing Institutions in the U.S. for Latino Students
- Top 100 “Biggest Movers” in the U.S. (Inside Higher Ed)
- GI Jobs “Military Friendly School”
- Classified as a 2020 “Community Engaged” university by the Carnegie Foundation (one of 359 U.S. colleges and universities/ 11 Texas institutions hold the classification)

Major Accomplishments Expected During the Next 2 Years

- Increase number of partnerships/collaborations with employers in developing joint academic programs
- Optimize human capital and increase faculty/staff ratio
- Implement process improvements and success-oriented technology to increase efficiencies and effectiveness

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EXCEPTIONAL ITEM REQUEST: HOMELAND SECURITY INSTITUTE (Main Campus – Huntsville, TX)

Cost \$5,000,000

Description/Justification

Four Department of Homeland Security critical infrastructure sectors - transportation, energy, chemical, and health care; are located in the Southeastern region of Texas and are nationally prominent due to their size and impact. These sectors are vulnerable to threats ranging from terrorism, cyber-attacks, natural disasters, and health emergencies. In the event any one or combination of these sectors were actively threatened, severe repercussions would be felt across both the state and nation.

Protecting the infrastructure of Texas is critical. The key to building proper defensive and continuity plans is preparing the respective workforce to properly cope with threats and disruptions. This includes independent, expert research into sector-specific threats, effective mitigation approaches, continuity planning, management of cyber-attacks, and crisis management.

The SHSU Homeland Security Institute, through educational programming and research efforts, would not only enhance the security of these sectors but contribute to the security of Texans and the economy. The Institute would offer “Security and Resilience” undergraduate certificates as well as produce independent studies, reports, and policy recommendations to enhance security and effectively prepare for disasters and other disruptions.

External/Internal Factors

The SHSU Homeland Security Institute is uniquely positioned to address threats faced by the state’s critical infrastructure. The university’s nationally recognized College of Criminal Justice plays a prominent role in the criminal justice community across the globe. Within the college, the Department of Homeland Securities offers both undergraduate and graduate degrees as well as certificates.

A significant strategic advantage of the Institute is its close proximity to Houston and the Gulf Coast region. This area includes the largest international seaport in the U.S. by volume, 44 of 128 of the nation’s publicly traded oil and gas companies, nine refineries producing over 2.3 million barrels per day, the largest medical complex in the world, and more than 1,760 life science companies.

An additional advantage is the numerous opportunities for cross-disciplinary research. Leveraging the breadth and depth of knowledge found across the university’s eight colleges would enrich the quality of education, training, and research.

TRB REQUEST: ALLIED HEALTH BUILDING (Center for Health Professions - Conroe, TX)

Construct & Equip	\$70,000,000
Cost of Debt Service/Year	5,950,000

Description/Justification

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The SHSU Center for Health Professions is located on a 7-acre parcel of land in Conroe, TX. Within the Center's campus, a 108,000 sq. ft. facility houses the College of Osteopathic Medicine (COM,) which will seat its inaugural class of seventy-five students in August 2020.

As part of SHSU's strategic plan, expanding health and healthcare programs remains critical to meeting the state's current and future workforce needs, particularly in rural and underserved areas. This plan calls for the consolidation of existing and future allied health programs in a 100,000 sq. ft. facility designed to support the unique teaching, laboratory, and research needs of these disciplines. The proposed Allied Health building would be constructed within the Center's grounds adjacent to the COM facility.

Current programs include:

- Nursing,
- Public Health,
- Health Care Administration,
- Wellness Management,
- Bilingual Health Care Studies, and
- Health Sciences and Forensic Science graduate programs/research

External/Internal Factors

Centralizing allied health programs in close proximity to the medical school facility will facilitate the development of interdisciplinary professional education. Further, it will allow productive cross-disciplinary collaborations for program development and research. Greater efficiencies and effective outcomes will be achieved through these synergistic efforts and the leveraging of resources, all very needed as the current health programs are amongst SHSU's fastest-growing. Ultimately, these highly- trained healthcare professionals will bring the skills and capabilities needed by the state, particularly in rural and underserved areas.

TRB REQUEST: ACTIVE LEARNING CENTER (Main Campus - Huntsville, TX)

Construct & Equip:	\$60,000,000
Cost of Debt Service/Year	\$5,100,000

Description/Justification

SHSU's focus on student learning outcomes/success led to the adoption and integration of active learning strategies. Active learning is based on the theory that learning is an active, contextualized process of building rather than simply acquiring information. Abundant evidence from research and psychology of learning studies clearly demonstrates that an active approach or increased engagement in the classroom leads to improved student learning and academic success. However, while SHSU faculty becomes increasingly proficient in the application of active learning principles and methodologies, existing classroom architecture constrains teaching capabilities and the student's learning experience.

The Active Learning Center, a new 80,000 net assignable square foot facility, would represent a major leap in the university's ability to advance students' critical thinking

Administrator's Statement

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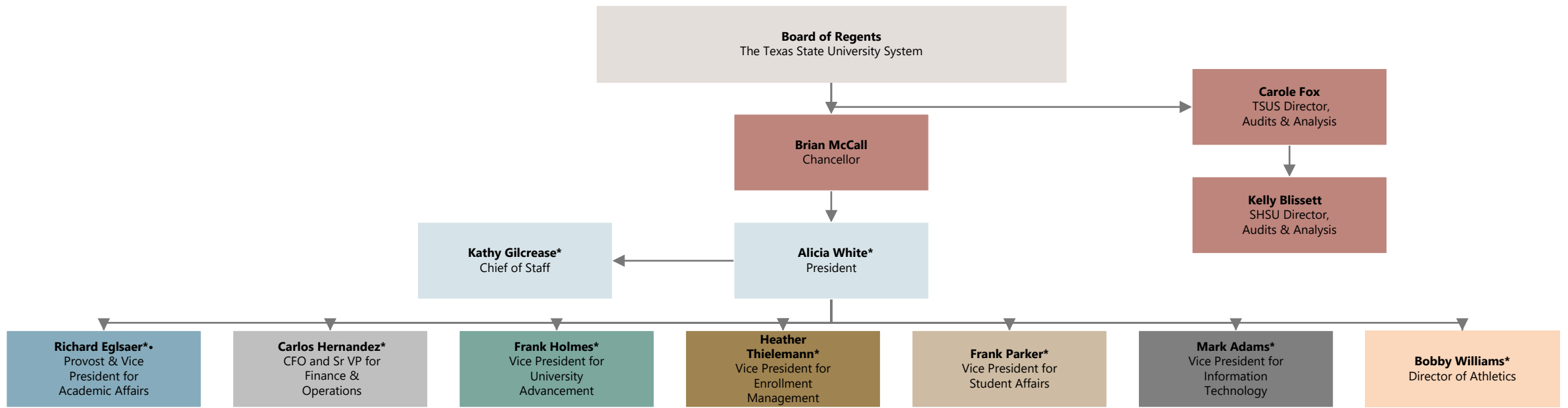
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and solution-driven skill sets needed by today's workforce and those of the future. The building architecture would facilitate active learning and support student success through engaged, innovative teaching and learning environments, multi-modal research spaces for rapidly expanding programs, and remodeled space for success-oriented services such as advising and mentoring programs, career services, enrollment management, and other highly effective initiatives.

External/Internal Factors

This facility will provide technology-rich and collaboration-enabled flexible spaces that are critical to active learning strategies. SHSU has also committed resources to retrofit existing spaces that are suitable for this modality of instruction. The need for multi-modal research space continues to outstrip our capacity as our undergraduate research programs continue to grow and enjoy increasing success. With this facility, the full benefits of active learning will greatly enhance student outcomes leading to highly-trained graduates with the skill sets needed to contribute positively to the Texas workforce and state economy.



* Denotes Members of President's Cabinet

• Denotes Members of Council of Academic Deans

Updated by: SHSU President's Office, July 2020

SAM HOUSTON STATE UNIVERSITY
Description of Functional Unit and FTE Supervision

TITLE: President

NATURE & PURPOSE OF POSITION: The President is the Chief Executive Officer of Sam Houston State University and is responsible for the development, maintenance and utilization of the University's resources in such a manner that its goals, and objectives are achieved in the most effective and efficient manner, and in accordance with the desired philosophy as determined by the Board of Regents.

FTE Supervision: 8

TITLE: Provost and Vice President for Academic Affairs

NATURE & PURPOSE OF POSITION: To assist the Office of the President in providing expertise and leadership in the development and operation of a major division of the University. Oversight of academic Colleges of Sciences and Engineering Technology, Health Sciences, Business Administration, Criminal Justice, Education, Humanities and Social Sciences, Arts and Media and Osteopathic Medicine and all other academic service areas.

FTE Supervision: 11

TITLE: Vice President for Finance and Operations

NATURE & PURPOSE OF POSITION: To assist the Office of the President in providing expertise and leadership in the development and operation of a major division of the University. Oversight of all financial operations and physical facilities of the University, as well as, human resources, custodial and grounds and procurement.

FTE Supervision: 5

TITLE: Vice President for University Advancement

NATURE & PURPOSE OF POSITION: To assist the Office of the President in providing expertise and leadership in the development and operation of a major division of the University. Oversight of university development, fund raising, marketing, museum, alumni relations, and public relations.

FTE Supervision: 5

TITLE: Vice President for Enrollment Management

NATURE & PUPOSE OF POSITION: To assist the Office of the President in providing expertise and leadership in the development and operation of a major division of the University. Oversight of career services, financial aid, registrar, undergraduate admissions, Bearkat OneCard, Sam Center and visitor center.

FTE Supervision: 5

TITLE: Vice President for Student Affairs

NATURE & PUPOSE OF POSITION: To assist the Office of the President in providing expertise and leadership in the development and operation of a major division of the University. Oversight of Lowman Student Center, recreational sports, counseling services, health services, student activities, residence life and public safety services.

FTE Supervision: 7

TITLE: Vice President for Information Technology

NATURE & PUPOSE OF POSITION: To assist the Office of the President in providing expertise and leadership in the development and operation of a major division of the University. Oversight of information technology in the areas of infrastructure, support services, enterprise services, and client services.

FTE Supervision: 6

TITLE: Director of Athletics

NATURE & PUPOSE OF POSITION: Responsible for all activities, operations, and policies of the Athletic Department. Represents the Athletic Department on conference, state, and national level.

FTE Supervision: 17

Budget Overview - Biennial Amounts
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Appropriation Years: 2022-23

	GENERAL REVENUE FUNDS		GR DEDICATED		FEDERAL FUNDS		OTHER FUNDS		ALL FUNDS		EXCEPTIONAL ITEM FUNDS	
	2020-21	2022-23	2020-21	2022-23	2020-21	2022-23	2020-21	2022-23	2020-21	2022-23	2022-23	
Goal: 1. Provide Instructional and Operations Support												
1.1.1. Operations Support	87,237,158		38,055,813						125,292,971			
1.1.3. Staff Group Insurance Premiums			6,746,675	7,359,772					6,746,675	7,359,772		
1.1.4. Workers' Compensation Insurance	352,004	334,840	67,494						419,498	334,840		
1.1.6. Texas Public Education Grants			8,693,490	9,044,708					8,693,490	9,044,708		
1.1.7. Organized Activities			161,122	173,770					161,122	173,770		
Total, Goal	87,589,162	334,840	53,724,594	16,578,250					141,313,756	16,913,090		
Goal: 2. Provide Infrastructure Support												
2.1.1. E&G Space Support	5,862,492		952,789						6,815,281			
2.1.2. Tuition Revenue Bond Retirement	11,166,139	9,934,800							11,166,139	9,934,800	19,500,000	
Total, Goal	17,028,631	9,934,800	952,789						17,981,420	9,934,800	19,500,000	
Goal: 3. Provide Non-formula Support												
3.1.1. Academic Enrichment Center	120,104		240,815						360,919			
3.1.2. Allied Health Programs	1,923,509	1,923,509	21,531						1,945,040	1,923,509		
3.3.1. Sam Houston Museum	352,113	352,113	782,487						1,134,600	352,113		
3.3.2. Business & Economic Development Ctr	302,399	302,399	4,000						306,399	302,399		
3.3.3. Law Enforcement Mgt Institute	126,546	126,546	6,823,850	6,823,850					6,950,396	6,950,396		
3.3.4. Correctional Management Institute			4,340,550	4,340,550					4,340,550	4,340,550		
3.3.5. Crime Victims' Institute	297,680	297,680							297,680	297,680		
3.4.1. Institutional Enhancement	3,329,220	3,329,220					6,000	6,000	3,335,220	3,335,220	32,000,000	
3.4.2. Environmental Studies Institute	146,096		120,372						266,468			
3.5.1. Exceptional Item Request												10,000,000
Total, Goal	6,597,667	6,331,467	12,333,605	11,164,400			6,000	6,000	18,937,272	17,501,867	42,000,000	
Goal: 6. Research Funds												
6.3.1. Comprehensive Research Fund	404,118								404,118			
Total, Goal	404,118								404,118			
Goal: 7. Tobacco Funds												
7.1.1. Tobacco-Permanent Health Fund							2,139,666	2,139,666	2,139,666	2,139,666		
Total, Goal							2,139,666	2,139,666	2,139,666	2,139,666		
Total, Agency	111,619,578	16,601,107	67,010,988	27,742,650			2,145,666	2,145,666	180,776,232	46,489,423	61,500,000	

Budget Overview - Biennial Amounts
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Appropriation Years: 2022-23

GENERAL REVENUE FUNDS		GR DEDICATED		FEDERAL FUNDS		OTHER FUNDS		ALL FUNDS		EXCEPTIONAL ITEM FUNDS	
2020-21	2022-23	2020-21	2022-23	2020-21	2022-23	2020-21	2022-23	2020-21	2022-23	2022-23	
Total FTEs									1,132.4	1,161.2	193.0

2.A. Summary of Base Request by Strategy

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Goal / Objective / STRATEGY	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
1 Provide Instructional and Operations Support					
1 <i>Provide Instructional and Operations Support</i>					
1 OPERATIONS SUPPORT (1)	63,435,712	65,397,291	59,895,680	0	0
3 STAFF GROUP INSURANCE PREMIUMS	2,910,782	3,275,085	3,471,590	3,679,886	3,679,886
4 WORKERS' COMPENSATION INSURANCE	186,442	209,749	209,749	167,420	167,420
6 TEXAS PUBLIC EDUCATION GRANTS	4,222,113	4,303,708	4,389,782	4,477,578	4,567,130
7 ORGANIZED ACTIVITIES	117,086	74,237	86,885	86,885	86,885
TOTAL, GOAL 1	\$70,872,135	\$73,260,070	\$68,053,686	\$8,411,769	\$8,501,321
2 Provide Infrastructure Support					
1 <i>Provide Operation and Maintenance of E&G Space</i>					
1 E&G SPACE SUPPORT (1)	3,184,366	3,326,118	3,489,163	0	0
2 TUITION REVENUE BOND RETIREMENT	5,646,300	5,646,170	5,519,969	5,531,650	4,403,150

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

2.A. Summary of Base Request by Strategy

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Goal / Objective / STRATEGY	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
TOTAL, GOAL 2	\$8,830,666	\$8,972,288	\$9,009,132	\$5,531,650	\$4,403,150
3 Provide Non-formula Support					
1 INSTRUCTIONAL SUPPORT					
1 ACADEMIC ENRICHMENT CENTER	170,386	177,807	183,112	0	0
2 ALLIED HEALTH PROGRAMS	893,589	983,286	961,754	961,755	961,754
3 Public Service					
1 SAM HOUSTON MUSEUM	564,700	587,709	546,891	176,057	176,056
2 BUSINESS & ECONOMIC DEVELOPMENT CTR	125,102	155,200	151,199	151,200	151,199
3 LAW ENFORCEMENT MGT INSTITUTE	3,345,788	4,126,486	2,823,910	4,036,698	2,913,698
4 CORRECTIONAL MANAGEMENT INSTITUTE	1,178,087	2,825,888	1,514,662	2,768,775	1,571,775
5 CRIME VICTIMS' INSTITUTE	162,577	148,840	148,840	148,840	148,840
4 INSTITUTIONAL SUPPORT					
1 INSTITUTIONAL ENHANCEMENT	2,475,550	1,667,610	1,667,610	1,667,610	1,667,610

2.A. Summary of Base Request by Strategy

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Goal / Objective / STRATEGY	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
2 ENVIRONMENTAL STUDIES INSTITUTE	56,191	133,248	133,220	0	0
<u>5</u> <i>Exceptional Item Request</i>					
1 EXCEPTIONAL ITEM REQUEST	0	0	0	0	0
TOTAL, GOAL 3	\$8,971,970	\$10,806,074	\$8,131,198	\$9,910,935	\$7,590,932
<u>6</u> <i>Research Funds</i>					
<u>3</u> <i>Comprehensive Research Fund</i>					
1 COMPREHENSIVE RESEARCH FUND	202,059	202,059	202,059	0	0
TOTAL, GOAL 6	\$202,059	\$202,059	\$202,059	\$0	\$0
<u>7</u> <i>Tobacco Funds</i>					
<u>1</u> <i>Tobacco Earnings for Research</i>					
1 TOBACCO-PERMANENT HEALTH FUND	0	1,069,833	1,069,833	1,069,833	1,069,833
TOTAL, GOAL 7	\$0	\$1,069,833	\$1,069,833	\$1,069,833	\$1,069,833
TOTAL, AGENCY STRATEGY REQUEST	\$88,876,830	\$94,310,324	\$86,465,908	\$24,924,187	\$21,565,236

2.A. Summary of Base Request by Strategy

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Automated Budget and Evaluation System of Texas (ABEST)

753 Sam Houston State University

Goal / Objective / STRATEGY	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST*				\$0	\$0
GRAND TOTAL, AGENCY REQUEST	\$88,876,830	\$94,310,324	\$86,465,908	\$24,924,187	\$21,565,236
<u>METHOD OF FINANCING:</u>					
General Revenue Funds:					
1 General Revenue Fund	56,608,700	57,947,177	53,672,401	8,864,805	7,736,302
SUBTOTAL	\$56,608,700	\$57,947,177	\$53,672,401	\$8,864,805	\$7,736,302
General Revenue Dedicated Funds:					
581 Law Enf Mgmt Instit Acct, estimated	3,282,515	4,063,213	2,760,637	3,973,425	2,850,425
704 Est Bd Authorized Tuition Inc	2,189,915	2,253,108	2,214,000	0	0
770 Est. Other Educational & General	25,612,217	26,148,105	25,231,375	8,244,349	8,333,901
5083 Correctional Mgt Institute, est	1,178,087	2,825,888	1,514,662	2,768,775	1,571,775
SUBTOTAL	\$32,262,734	\$35,290,314	\$31,720,674	\$14,986,549	\$12,756,101
Other Funds:					
802 Lic Plate Trust Fund No. 0802, est	5,396	3,000	3,000	3,000	3,000
810 Perm Health Fund Higher Ed, est	0	1,069,833	1,069,833	1,069,833	1,069,833
SUBTOTAL	\$5,396	\$1,072,833	\$1,072,833	\$1,072,833	\$1,072,833
TOTAL, METHOD OF FINANCING	\$88,876,830	\$94,310,324	\$86,465,908	\$24,924,187	\$21,565,236

2.A. Summary of Base Request by Strategy

10/16/2020 3:00:08PM

87th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

753 Sam Houston State University

Goal / Objective / STRATEGY	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
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*Rider appropriations for the historical years are included in the strategy amounts.

2.B. Summary of Base Request by Method of Finance
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/16/2020 3:00:09PM

Agency code: **753** Agency name: **Sam Houston State University**

METHOD OF FINANCING	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
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GENERAL REVENUE

1 General Revenue Fund

REGULAR APPROPRIATIONS

Regular Appropriations from MOF Table (2018-19 GAA)

\$56,929,285	\$0	\$0	\$0	\$0
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Regular Appropriations from MOF Table (2020-21 GAA)

\$0	\$58,530,469	\$58,376,132	\$0	\$0
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Regular Appropriations 2022 - 2023

\$0	\$0	\$0	\$8,864,805	\$7,736,302
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TRANSFERS

Funds transfer to Office of Court Administration

\$(320,585)	\$0	\$0	\$0	\$0
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LAPSED APPROPRIATIONS

5% Reduction for the 2020 - 2021 Biennium 86th Legislature

\$0	\$(583,292)	\$0	\$0	\$0
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BASE ADJUSTMENT

2.B. Summary of Base Request by Method of Finance
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/16/2020 3:00:09PM

Agency code: 753	Agency name: Sam Houston State University				
METHOD OF FINANCING	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
<u>GENERAL REVENUE</u>					
5% Reduction for the 2020 - 2021 Biennium 86th Legislature	\$0	\$0	\$(4,703,731)	\$0	\$0
TOTAL, General Revenue Fund	\$56,608,700	\$57,947,177	\$53,672,401	\$8,864,805	\$7,736,302
TOTAL, ALL GENERAL REVENUE	\$56,608,700	\$57,947,177	\$53,672,401	\$8,864,805	\$7,736,302

GENERAL REVENUE FUND - DEDICATED

581 GR Dedicated - Law Enforcement Management Institute Account No. 581

REGULAR APPROPRIATIONS

Regular Appropriations from MOF Table (2018-19 GAA)

\$3,474,127	\$0	\$0	\$0	\$0
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Regular Appropriations from MOF Table (2020-21 GAA)

\$0	\$4,153,000	\$3,030,000	\$0	\$0
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Regular Appropriation (2022 - 2023)

\$0	\$0	\$0	\$3,973,425	\$2,850,425
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RIDER APPROPRIATION

2.B. Summary of Base Request by Method of Finance
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/16/2020 3:00:09PM

Agency code: 753		Agency name: Sam Houston State University				
METHOD OF FINANCING	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023	
<u>GENERAL REVENUE FUND - DEDICATED</u>						
Rider #5 Biennium (2018-2019)	\$(43,578)	\$0	\$0	\$0	\$0	
<i>LAPSED APPROPRIATIONS</i>						
5% Reduction for the 2020 - 2021 86th Legislature	\$0	\$(89,787)	\$0	\$0	\$0	
<i>BASE ADJUSTMENT</i>						
Revised Receipts	\$(148,034)	\$0	\$0	\$0	\$0	
5% Reduction for the 2020 - 2021 86th Legislature	\$0	\$0	\$(269,363)	\$0	\$0	
TOTAL, GR Dedicated - Law Enforcement Management Institute Account No. 581	\$3,282,515	\$4,063,213	\$2,760,637	\$3,973,425	\$2,850,425	
<u>704</u> GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704						
<i>REGULAR APPROPRIATIONS</i>						
Regular Appropriations from MOF Table (2018-19 GAA)	\$2,145,228	\$0	\$0	\$0	\$0	

2.B. Summary of Base Request by Method of Finance
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/16/2020 3:00:09PM

Agency code: 753		Agency name: Sam Houston State University				
METHOD OF FINANCING		Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
<u>GENERAL REVENUE FUND - DEDICATED</u>						
Regular Appropriations from MOF Table (2020-21 GAA)		\$0	\$2,119,425	\$2,119,425	\$0	\$0
<i>BASE ADJUSTMENT</i>						
Revised Receipts		\$44,687	\$133,683	\$94,575	\$0	\$0
TOTAL,	GR Dedicated - Estimated Board Authorized Tuition Increases Account No. 704	\$2,189,915	\$2,253,108	\$2,214,000	\$0	\$0
<u>770</u>	GR Dedicated - Estimated Other Educational and General Income Account No. 770					
<i>REGULAR APPROPRIATIONS</i>						
Regular Appropriations from MOF Table (2018-19 GAA)		\$24,077,036	\$0	\$0	\$0	\$0
Regular Appropriations from MOF Table (2020-21 GAA)		\$0	\$25,122,054	\$25,157,706	\$0	\$0
Regular Appropriations from MOF Table (2022-23 GAA)		\$0	\$0	\$0	\$8,244,349	\$8,333,901
<i>BASE ADJUSTMENT</i>						

2.B. Summary of Base Request by Method of Finance
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/16/2020 3:00:09PM

Agency code: 753		Agency name: Sam Houston State University				
METHOD OF FINANCING	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023	
<u>GENERAL REVENUE FUND - DEDICATED</u>						
Revised Receipts	\$1,535,181	\$1,026,051	\$73,669	\$0	\$0	
TOTAL, GR Dedicated - Estimated Other Educational and General Income Account No. 770	\$25,612,217	\$26,148,105	\$25,231,375	\$8,244,349	\$8,333,901	
<u>5083</u> GR Dedicated - Correctional Management Institute of Texas Account No. 5083						
<i>REGULAR APPROPRIATIONS</i>						
Regular Appropriations from MOF Table (2018-19 GAA)	\$1,400,112	\$0	\$0	\$0	\$0	
Regular Appropriations from MOF Table (2020-21 GAA)	\$0	\$2,883,000	\$1,686,000	\$0	\$0	
Regular Appropriation (2022 - 2023)	\$0	\$0	\$0	\$2,768,775	\$1,571,775	
<i>RIDER APPROPRIATION</i>						
Rider #4 Biennium 2018-2019 (UB balance)	\$(669,172)	\$0	\$0	\$0	\$0	
<i>LAPSED APPROPRIATIONS</i>						

2.B. Summary of Base Request by Method of Finance
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/16/2020 3:00:09PM

Agency code: 753		Agency name: Sam Houston State University				
METHOD OF FINANCING		Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
<u>GENERAL REVENUE FUND - DEDICATED</u>						
5% Reduction for the 2020 - 2021 86th Legislature		\$0	\$(57,112)	\$0	\$0	\$0
<i>BASE ADJUSTMENT</i>						
Revised Receipts		\$447,147	\$0	\$0	\$0	\$0
5% Reduction for the 2020 - 2021 86th Legislature		\$0	\$0	\$(171,338)	\$0	\$0
TOTAL,	GR Dedicated - Correctional Management Institute of Texas Account No. 5083	\$1,178,087	\$2,825,888	\$1,514,662	\$2,768,775	\$1,571,775
TOTAL GENERAL REVENUE FUND - DEDICATED - 704, 708 & 770		\$27,802,132	\$28,401,213	\$27,445,375	\$8,244,349	\$8,333,901
TOTAL, ALL	GENERAL REVENUE FUND - DEDICATED	\$32,262,734	\$35,290,314	\$31,720,674	\$14,986,549	\$12,756,101
TOTAL,	GR & GR-DEDICATED FUNDS	\$88,871,434	\$93,237,491	\$85,393,075	\$23,851,354	\$20,492,403

OTHER FUNDS

802 License Plate Trust Fund Account No. 0802, estimated

2.B. Summary of Base Request by Method of Finance
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/16/2020 3:00:09PM

Agency code: 753		Agency name: Sam Houston State University				
METHOD OF FINANCING	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023	
<u>OTHER FUNDS</u>						
<i>REGULAR APPROPRIATIONS</i>						
Regular Appropriations from MOF Table (2018-19 GAA)	\$3,000	\$0	\$0	\$0	\$0	
Regular Appropriations from MOF Table (2020-21 GAA)	\$0	\$3,000	\$3,000	\$0	\$0	
Regular Appropriations from MOF Table (2022-23 GAA)	\$0	\$0	\$0	\$3,000	\$3,000	
<i>BASE ADJUSTMENT</i>						
Revised Receipts	\$2,396	\$0	\$0	\$0	\$0	
TOTAL, License Plate Trust Fund Account No. 0802, estimated	\$5,396	\$3,000	\$3,000	\$3,000	\$3,000	
810 Permanent Health Fund for Higher Education, estimated						
<i>REGULAR APPROPRIATIONS</i>						
Regular Appropriations from MOF Table (2020-21 GAA)	\$0	\$0	\$0	\$0	\$0	

2.B. Summary of Base Request by Method of Finance
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/16/2020 3:00:09PM

Agency code: 753	Agency name: Sam Houston State University				
METHOD OF FINANCING	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
<u>OTHER FUNDS</u>					
Regular Appropriations from MOF Table (2022-23 GAA)	\$0	\$0	\$0	\$1,069,833	\$1,069,833
<i>RIDER APPROPRIATION</i>					
ART III, Sec. 39 (HB 2867, 86th Legislature)	\$0	\$1,069,833	\$1,069,833	\$0	\$0
TOTAL, Permanent Health Fund for Higher Education, estimated	\$0	\$1,069,833	\$1,069,833	\$1,069,833	\$1,069,833
TOTAL, ALL OTHER FUNDS	\$5,396	\$1,072,833	\$1,072,833	\$1,072,833	\$1,072,833
GRAND TOTAL	\$88,876,830	\$94,310,324	\$86,465,908	\$24,924,187	\$21,565,236

2.B. Summary of Base Request by Method of Finance
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/16/2020 3:00:09PM

Agency code: 753	Agency name: Sam Houston State University				
METHOD OF FINANCING	Exp 2019	Est 2020	Bud 2021	Req 2022	Req 2023
FULL-TIME-EQUIVALENT POSITIONS					
REGULAR APPROPRIATIONS					
Regular Appropriations from MOF Table (2018-19 GAA)	1,142.2	0.0	0.0	0.0	0.0
Regular Appropriations from MOF Table (2020-21 GAA)	0.0	1,132.4	1,132.4	0.0	0.0
Regular Appropriations from MOF Table (2020 - 2021)	0.0	0.0	0.0	1,161.2	1,161.2
TRANSFERS					
Transfer to Office of Court Administration for Forensic Science Commission	(3.0)	0.0	0.0	0.0	0.0
UNAUTHORIZED NUMBER OVER (BELOW) CAP					
Unauthorized Number Over (Below) Cap	(125.9)	0.0	0.0	0.0	0.0
Comments: Unauthorized number below cap					
TOTAL, ADJUSTED FTES	1,013.3	1,132.4	1,132.4	1,161.2	1,161.2

NUMBER OF 100% FEDERALLY FUNDED FTEs

2.C. Summary of Base Request by Object of Expense

10/16/2020 3:00:09PM

87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

753 Sam Houston State University

OBJECT OF EXPENSE	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
1001 SALARIES AND WAGES	\$24,218,291	\$25,088,538	\$24,764,991	\$3,880,339	\$3,500,651
1002 OTHER PERSONNEL COSTS	\$3,479,514	\$3,914,660	\$1,060,072	\$714,318	\$606,547
1005 FACULTY SALARIES	\$48,082,527	\$49,562,985	\$44,544,279	\$2,506,718	\$2,523,480
2001 PROFESSIONAL FEES AND SERVICES	\$236,455	\$1,056,503	\$405,675	\$564,331	\$366,313
2002 FUELS AND LUBRICANTS	\$18,678	\$26,838	\$30,148	\$28,456	\$28,980
2003 CONSUMABLE SUPPLIES	\$133,839	\$573,522	\$285,109	\$379,650	\$241,522
2004 UTILITIES	\$83,856	\$117,366	\$91,870	\$91,005	\$93,718
2005 TRAVEL	\$11,721	\$16,746	\$15,230	\$16,226	\$17,082
2006 RENT - BUILDING	\$182,686	\$131,480	\$130,424	\$139,488	\$143,672
2007 RENT - MACHINE AND OTHER	\$63,584	\$83,111	\$49,789	\$46,657	\$45,106
2008 DEBT SERVICE	\$5,646,300	\$5,646,170	\$5,519,969	\$5,531,650	\$4,403,150
2009 OTHER OPERATING EXPENSE	\$6,719,353	\$8,092,405	\$9,568,352	\$11,025,349	\$9,595,015
5000 CAPITAL EXPENDITURES	\$26	\$0	\$0	\$0	\$0
OOE Total (Excluding Riders)	\$88,876,830	\$94,310,324	\$86,465,908	\$24,924,187	\$21,565,236
OOE Total (Riders)					
Grand Total	\$88,876,830	\$94,310,324	\$86,465,908	\$24,924,187	\$21,565,236

2.D. Summary of Base Request Objective Outcomes
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

10/16/2020 3:00:09PM

753 Sam Houston State University

Goal/ Objective / Outcome	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
1 Provide Instructional and Operations Support					
1 Provide Instructional and Operations Support					
KEY 1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs	55.40%	54.00%	54.00%	56.00%	56.00%
2 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs	58.70%	56.00%	56.00%	59.00%	59.00%
3 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs	55.00%	55.00%	55.00%	56.00%	56.00%
4 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs	47.60%	53.00%	53.00%	49.00%	49.00%
5 % 1st-time, Full-time, Degree-seeking Other Frshmn Earn Deg in 6 Yrs	60.90%	55.00%	55.00%	59.00%	59.00%
KEY 6 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs	36.30%	30.00%	30.00%	38.00%	38.00%
7 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs	39.40%	34.00%	34.00%	40.00%	40.00%
8 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs	40.30%	34.00%	34.00%	38.00%	0.38%
9 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs	22.90%	22.00%	22.00%	28.00%	28.00%
10 % 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs	37.00%	30.00%	30.00%	35.00%	35.00%
KEY 11 Persistence Rate - 1st-time, Full-time, Degree-seeking Frsh after 1 Yr	75.40%	82.00%	82.00%	78.00%	78.00%
12 Persistence 1st-time, Full-time, Degree-seeking White Frsh after 1 Yr	75.70%	81.00%	81.00%	78.00%	78.00%

2.D. Summary of Base Request Objective Outcomes
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

10/16/2020 3:00:09PM

753 Sam Houston State University

<i>Goal/ Objective / Outcome</i>	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr	76.60%	80.00%	80.00%	78.00%	78.00%
14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr	72.50%	83.00%	83.00%	77.00%	77.00%
15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr	76.20%	80.00%	80.00%	78.00%	78.00%
16 Percent of Semester Credit Hours Completed	95.30%	96.00%	96.00%	96.00%	96.00%
KEY 17 Certification Rate of Teacher Education Graduates	92.00%	93.00%	93.00%	87.00%	87.00%
18 Percentage of Underprepared Students Satisfy TSI Obligation in Math	80.00%	80.00%	80.00%	84.00%	84.00%
19 Percentage of Underprepared Students Satisfy TSI Obligation in Writing	96.10%	86.00%	86.00%	96.00%	96.00%
20 Percentage of Underprepared Students Satisfy TSI Obligation in Reading	95.70%	90.00%	90.00%	96.00%	96.00%
KEY 21 % of Baccalaureate Graduates Who Are 1st Generation College Graduates	56.40%	53.00%	53.00%	56.00%	56.00%
KEY 22 Percent of Transfer Students Who Graduate within 4 Years	67.40%	69.00%	69.00%	69.00%	69.00%
KEY 23 Percent of Transfer Students Who Graduate within 2 Years	38.80%	40.00%	40.00%	40.00%	40.00%
KEY 24 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track	43.90%	45.00%	45.00%	43.00%	43.00%
KEY 25 Dollar Value of External or Sponsored Research Funds (in Millions)	6.80	7.00	7.00	7.50	7.50

2.D. Summary of Base Request Objective Outcomes
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

10/16/2020 3:00:09PM

753 Sam Houston State University

<i>Goal/ Objective / Outcome</i>	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
26 External Research Funds As Percentage Appropriated for Research	9.35%	7.72%	7.72%	8.30%	8.30%

2.E. Summary of Exceptional Items Request
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/16/2020
 TIME : 3:00:09PM

Agency code: 753

Agency name: Sam Houston State University

Priority	Item	2022			2023			Biennium	
		GR and GR/GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds	FTEs	GR and GR Dedicated	All Funds
1	Institutional Enhancement	\$16,000,000	\$16,000,000	175.0	\$16,000,000	\$16,000,000	175.0	\$32,000,000	\$32,000,000
2	Homeland Security Institute	\$5,000,000	\$5,000,000	18.0	\$5,000,000	\$5,000,000	18.0	\$10,000,000	\$10,000,000
3	Allied Health Building	\$5,250,000	\$5,250,000		\$5,250,000	\$5,250,000		\$10,500,000	\$10,500,000
4	Active Learning Center	\$4,500,000	\$4,500,000		\$4,500,000	\$4,500,000		\$9,000,000	\$9,000,000
Total, Exceptional Items Request		\$30,750,000	\$30,750,000	193.0	\$30,750,000	\$30,750,000	193.0	\$61,500,000	\$61,500,000

Method of Financing

General Revenue	\$30,750,000	\$30,750,000		\$30,750,000	\$30,750,000		\$61,500,000	\$61,500,000
General Revenue - Dedicated								
Federal Funds								
Other Funds								
	\$30,750,000	\$30,750,000		\$30,750,000	\$30,750,000		\$61,500,000	\$61,500,000

Full Time Equivalent Positions

193.0

193.0

Number of 100% Federally Funded FTEs

2.F. Summary of Total Request by Strategy
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/16/2020
 TIME : 3:00:10PM

Agency code: 753 Agency name: Sam Houston State University

Goal/Objective/STRATEGY	Base 2022	Base 2023	Exceptional 2022	Exceptional 2023	Total Request 2022	Total Request 2023
1 Provide Instructional and Operations Support						
<i>1 Provide Instructional and Operations Support</i>						
1 OPERATIONS SUPPORT	\$0	\$0	\$0	\$0	\$0	\$0
3 STAFF GROUP INSURANCE PREMIUMS	3,679,886	3,679,886	0	0	3,679,886	3,679,886
4 WORKERS' COMPENSATION INSURANCE	167,420	167,420	0	0	167,420	167,420
6 TEXAS PUBLIC EDUCATION GRANTS	4,477,578	4,567,130	0	0	4,477,578	4,567,130
7 ORGANIZED ACTIVITIES	86,885	86,885	0	0	86,885	86,885
TOTAL, GOAL 1	\$8,411,769	\$8,501,321	\$0	\$0	\$8,411,769	\$8,501,321
2 Provide Infrastructure Support						
<i>1 Provide Operation and Maintenance of E&G Space</i>						
1 E&G SPACE SUPPORT	0	0	0	0	0	0
2 TUITION REVENUE BOND RETIREMENT	5,531,650	4,403,150	9,750,000	9,750,000	15,281,650	14,153,150
TOTAL, GOAL 2	\$5,531,650	\$4,403,150	\$9,750,000	\$9,750,000	\$15,281,650	\$14,153,150

2.F. Summary of Total Request by Strategy
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/16/2020
 TIME : 3:00:10PM

Agency code: 753 Agency name: Sam Houston State University

Goal/Objective/STRATEGY	Base 2022	Base 2023	Exceptional 2022	Exceptional 2023	Total Request 2022	Total Request 2023
3 Provide Non-formula Support						
<i>1 INSTRUCTIONAL SUPPORT</i>						
1 ACADEMIC ENRICHMENT CENTER	\$0	\$0	\$0	\$0	\$0	\$0
2 ALLIED HEALTH PROGRAMS	961,755	961,754	0	0	961,755	961,754
<i>3 Public Service</i>						
1 SAM HOUSTON MUSEUM	176,057	176,056	0	0	176,057	176,056
2 BUSINESS & ECONOMIC DEVELOPMENT CTR	151,200	151,199	0	0	151,200	151,199
3 LAW ENFORCEMENT MGT INSTITUTE	4,036,698	2,913,698	0	0	4,036,698	2,913,698
4 CORRECTIONAL MANAGEMENT INSTITUTE	2,768,775	1,571,775	0	0	2,768,775	1,571,775
5 CRIME VICTIMS' INSTITUTE	148,840	148,840	0	0	148,840	148,840
<i>4 INSTITUTIONAL SUPPORT</i>						
1 INSTITUTIONAL ENHANCEMENT	1,667,610	1,667,610	16,000,000	16,000,000	17,667,610	17,667,610
2 ENVIRONMENTAL STUDIES INSTITUTE	0	0	0	0	0	0
<i>5 Exceptional Item Request</i>						
1 EXCEPTIONAL ITEM REQUEST	0	0	5,000,000	5,000,000	5,000,000	5,000,000
TOTAL, GOAL 3	\$9,910,935	\$7,590,932	\$21,000,000	\$21,000,000	\$30,910,935	\$28,590,932
6 Research Funds						
<i>3 Comprehensive Research Fund</i>						
1 COMPREHENSIVE RESEARCH FUND	0	0	0	0	0	0
TOTAL, GOAL 6	\$0	\$0	\$0	\$0	\$0	\$0

2.F. Summary of Total Request by Strategy
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/16/2020
 TIME : 3:00:10PM

Agency code: 753 Agency name: Sam Houston State University

Goal/Objective/STRATEGY	Base 2022	Base 2023	Exceptional 2022	Exceptional 2023	Total Request 2022	Total Request 2023
7 Tobacco Funds						
1 Tobacco Earnings for Research						
1 TOBACCO-PERMANENT HEALTH FUND	\$1,069,833	\$1,069,833	\$0	\$0	\$1,069,833	\$1,069,833
TOTAL, GOAL 7	\$1,069,833	\$1,069,833	\$0	\$0	\$1,069,833	\$1,069,833
TOTAL, AGENCY STRATEGY REQUEST	\$24,924,187	\$21,565,236	\$30,750,000	\$30,750,000	\$55,674,187	\$52,315,236
TOTAL, AGENCY RIDER APPROPRIATIONS REQUEST						
GRAND TOTAL, AGENCY REQUEST	\$24,924,187	\$21,565,236	\$30,750,000	\$30,750,000	\$55,674,187	\$52,315,236

2.F. Summary of Total Request by Strategy
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE : 10/16/2020
 TIME : 3:00:10PM

Agency code: 753 Agency name: Sam Houston State University

Goal/Objective/STRATEGY	Base 2022	Base 2023	Exceptional 2022	Exceptional 2023	Total Request 2022	Total Request 2023
General Revenue Funds:						
1 General Revenue Fund	\$8,864,805	\$7,736,302	\$30,750,000	\$30,750,000	\$39,614,805	\$38,486,302
	\$8,864,805	\$7,736,302	\$30,750,000	\$30,750,000	\$39,614,805	\$38,486,302
General Revenue Dedicated Funds:						
581 Law Enf Mgmt Instit Acct, estimated	3,973,425	2,850,425	0	0	3,973,425	2,850,425
704 Est Bd Authorized Tuition Inc	0	0	0	0	0	0
770 Est. Other Educational & General	8,244,349	8,333,901	0	0	8,244,349	8,333,901
5083 Correctional Mgt Institute, est	2,768,775	1,571,775	0	0	2,768,775	1,571,775
	\$14,986,549	\$12,756,101	\$0	\$0	\$14,986,549	\$12,756,101
Other Funds:						
802 Lic Plate Trust Fund No. 0802, est	3,000	3,000	0	0	3,000	3,000
810 Perm Health Fund Higher Ed, est	1,069,833	1,069,833	0	0	1,069,833	1,069,833
	\$1,072,833	\$1,072,833	\$0	\$0	\$1,072,833	\$1,072,833
TOTAL, METHOD OF FINANCING	\$24,924,187	\$21,565,236	\$30,750,000	\$30,750,000	\$55,674,187	\$52,315,236
FULL TIME EQUIVALENT POSITIONS	1,161.2	1,161.2	193.0	193.0	1,354.2	1,354.2

2.G. Summary of Total Request Objective Outcomes
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/16/2020

Time: 3:00:10PM

Agency code: 753 Agency name: Sam Houston State University

Goal/ Objective / Outcome

	BL 2022	BL 2023	Excp 2022	Excp 2023	Total Request 2022	Total Request 2023
1 Provide Instructional and Operations Support						
1 <i>Provide Instructional and Operations Support</i>						
KEY 1 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 6 Yrs	56.00%	56.00%			56.00%	56.00%
2 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 6 Yrs	59.00%	59.00%			59.00%	59.00%
3 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 6 Yrs	56.00%	56.00%			56.00%	56.00%
4 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 6 Yrs	49.00%	49.00%			49.00%	49.00%
5 % 1st-time, Full-time, Degree-seeking Other Frshmn Earn Deg in 6 Yrs	59.00%	59.00%			59.00%	59.00%
KEY 6 % 1st-time, Full-time, Degree-seeking Frsh Earn Degree in 4 Yrs	38.00%	38.00%			38.00%	38.00%
7 % 1st-time, Full-time, Degree-seeking White Frsh Earn Degree in 4 Yrs	40.00%	40.00%			40.00%	40.00%
8 % 1st-time, Full-time, Degree-seeking Hisp Frsh Earn Degree in 4 Yrs	38.00%	0.38%			38.00%	0.38%

2.G. Summary of Total Request Objective Outcomes
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/16/2020

Time: 3:00:10PM

Agency code: 753

Agency name: Sam Houston State University

Goal/ Objective / Outcome

	BL 2022	BL 2023	Excp 2022	Excp 2023	Total Request 2022	Total Request 2023
9 % 1st-time, Full-time, Degree-seeking Black Frsh Earn Degree in 4 Yrs	28.00%	28.00%			28.00%	28.00%
10 % 1st-time, Full-time, Degree-seeking Other Frsh Earn Degree in 4 Yrs	35.00%	35.00%			35.00%	35.00%
KEY 11 Persistence Rate - 1st-time, Full-time, Degree-seeking Frsh after 1 Yr	78.00%	78.00%			78.00%	78.00%
12 Persistence 1st-time, Full-time, Degree-seeking White Frsh after 1 Yr	78.00%	78.00%			78.00%	78.00%
13 Persistence 1st-time, Full-time, Degree-seeking Hisp Frsh after 1 Yr	78.00%	78.00%			78.00%	78.00%
14 Persistence 1st-time, Full-time, Degree-seeking Black Frsh after 1 Yr	77.00%	77.00%			77.00%	77.00%
15 Persistence 1st-time, Full-time, Degree-seeking Other Frsh after 1 Yr	78.00%	78.00%			78.00%	78.00%
16 Percent of Semester Credit Hours Completed	96.00%	96.00%			96.00%	96.00%
KEY 17 Certification Rate of Teacher Education Graduates	87.00%	87.00%			87.00%	87.00%

2.G. Summary of Total Request Objective Outcomes
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation system of Texas (ABEST)

Date : 10/16/2020

Time: 3:00:10PM

Agency code: 753

Agency name: Sam Houston State University

Goal/ Objective / Outcome

	BL 2022	BL 2023	Excp 2022	Excp 2023	Total Request 2022	Total Request 2023
18 Percentage of Underprepared Students Satisfy TSI Obligation in Math	84.00%	84.00%			84.00%	84.00%
19 Percentage of Underprepared Students Satisfy TSI Obligation in Writing	96.00%	96.00%			96.00%	96.00%
20 Percentage of Underprepared Students Satisfy TSI Obligation in Reading	96.00%	96.00%			96.00%	96.00%
KEY 21 % of Baccalaureate Graduates Who Are 1st Generation College Graduates	56.00%	56.00%			56.00%	56.00%
KEY 22 Percent of Transfer Students Who Graduate within 4 Years	69.00%	69.00%			69.00%	69.00%
KEY 23 Percent of Transfer Students Who Graduate within 2 Years	40.00%	40.00%			40.00%	40.00%
KEY 24 % Lower Division Semester Credit Hours Taught by Tenured/Tenure-Track	43.00%	43.00%			43.00%	43.00%
KEY 25 Dollar Value of External or Sponsored Research Funds (in Millions)	7.50	7.50			7.50	7.50
26 External Research Funds As Percentage Appropriated for Research	8.30%	8.30%			8.30%	8.30%

753 Sam Houston State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022 ⁽¹⁾	BL 2023 ⁽¹⁾
Output Measures:						
1	Number of Undergraduate Degrees Awarded	4,189.00	4,094.00	4,217.00	4,344.00	4,474.00
2	Number of Minority Graduates	1,460.00	1,515.00	1,560.00	1,955.00	2,013.00
3	Number of Underprepared Students Who Satisfy TSI Obligation in Math	471.00	150.00	150.00	350.00	350.00
4	Number of Underprepared Students Who Satisfy TSI Obligation in Writing	223.00	130.00	140.00	80.00	80.00
5	Number of Underprepared Students Who satisfy TSI Obligation in Reading	222.00	130.00	140.00	80.00	80.00
6	Number of Two-Year College Transfers Who Graduate	1,551.00	1,600.00	1,600.00	1,600.00	1,600.00
Efficiency Measures:						
KEY 1	Administrative Cost As a Percent of Operating Budget	7.37%	7.80%	7.30%	0.00%	0.00%
KEY 2	Avg Cost of Resident Undergraduate Tuition and Fees for 15 SCH	5,215.00	5,248.00	5,248.00	5,455.00	5,572.00
Explanatory/Input Measures:						
1	Student/Faculty Ratio	24.00	24.00	24.00	24.00	24.00
2	Number of Minority Students Enrolled	9,026.00	9,300.00	9,500.00	9,370.00	9,370.00
3	Number of Community College Transfers Enrolled	6,454.00	6,607.00	6,900.00	6,600.00	6,600.00
4	Number of Semester Credit Hours Completed	239,829.00	245,230.00	250,000.00	248,409.00	243,377.00

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

753 Sam Houston State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022 ⁽¹⁾	BL 2023 ⁽¹⁾
5	Number of Semester Credit Hours	252,853.00	257,757.00	260,000.00	261,483.00	266,713.00
6	Number of Students Enrolled as of the Twelfth Class Day	21,025.00	21,363.00	22,100.00	21,790.00	22,226.00
KEY 7	Average Student Loan Debt	27,207.00	28,481.00	28,766.00	29,341.00	29,627.00
KEY 8	Percent of Students with Student Loan Debt	66.00 %	70.00 %	70.70 %	72.10 %	73.35 %
KEY 9	Average Financial Aid Award Per Full-Time Student	14,124.00	13,241.00	13,373.00	13,640.00	13,912.00
KEY 10	Percent of Full-Time Students Receiving Financial Aid	77.00 %	73.00 %	73.80 %	75.30 %	76.80 %
Objects of Expense:						
1001	SALARIES AND WAGES	\$17,795,054	\$18,006,326	\$17,202,515	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$568,634	\$639,716	\$465,726	\$0	\$0
1005	FACULTY SALARIES	\$44,798,534	\$46,502,073	\$42,007,917	\$0	\$0
2002	FUELS AND LUBRICANTS	\$4,335	\$5,104	\$1,200	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$61,521	\$29,543	\$45,000	\$0	\$0
2004	UTILITIES	\$10,021	\$2,875	\$3,500	\$0	\$0
2007	RENT - MACHINE AND OTHER	\$1,878	\$719	\$1,000	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$195,735	\$210,935	\$168,822	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$63,435,712	\$65,397,291	\$59,895,680	\$0	\$0

Method of Financing:

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

753 Sam Houston State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022 ⁽¹⁾	BL 2023 ⁽¹⁾
1	General Revenue Fund	\$44,387,938	\$46,254,529	\$40,982,629	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$44,387,938	\$46,254,529	\$40,982,629	\$0	\$0
Method of Financing:						
704	Est Bd Authorized Tuition Inc	\$2,189,915	\$2,253,108	\$2,214,000	\$0	\$0
770	Est. Other Educational & General	\$16,857,859	\$16,889,654	\$16,699,051	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$19,047,774	\$19,142,762	\$18,913,051	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$63,435,712	\$65,397,291	\$59,895,680	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		827.3	922.7	925.3	960.6	960.6

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Instruction and Operations Formula provides funding for faculty salaries, departmental operating expense, library, instructional administration, research enhancement, student services and institutional support. The funds are distributed on a weighted semester credit hour basis. The rate per weighted semester credit hour is established by the Legislature each biennium. Funds also support the executive administrative business and fiscal management, development, Criminal Justice Center, scholarships, and campus security.

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

753 Sam Houston State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 1 Operations Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022 ⁽¹⁾	BL 2023 ⁽¹⁾
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Student enrollment, state employee pay increases, salaries offered by other states attempting to attract qualified and capable faculty impact this strategy. Cost of supplies and salaries paid in order to remain competitive with both public and private sector's counterparts have impact. State laws and regulations, reporting requirements, and audit finding also have an effect. Additional information for this strategy is available in Schedule 9, Special Item Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$125,292,971	\$0	\$(125,292,971)	\$(125,292,971)	Formula funded strategies are not requested in 2022-2023 because amounts are not determined by the institutions.
			<u>\$(125,292,971)</u>	Total of Explanation of Biennial Change

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

753 Sam Houston State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 3 Staff Group Insurance Premiums

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1002	OTHER PERSONNEL COSTS	\$2,203,233	\$2,504,667	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$707,549	\$770,418	\$3,471,590	\$3,679,886	\$3,679,886
TOTAL, OBJECT OF EXPENSE		\$2,910,782	\$3,275,085	\$3,471,590	\$3,679,886	\$3,679,886
Method of Financing:						
770	Est. Other Educational & General	\$2,910,782	\$3,275,085	\$3,471,590	\$3,679,886	\$3,679,886
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$2,910,782	\$3,275,085	\$3,471,590	\$3,679,886	\$3,679,886
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$3,679,886	\$3,679,886
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$2,910,782	\$3,275,085	\$3,471,590	\$3,679,886	\$3,679,886

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy is to provide proportional share of staff group insurance premiums paid from Other Educational and General Funds . This strategy porvides funds to cover the cost of employee benefits authorized by the Legislature.

753 Sam Houston State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 3 Staff Group Insurance Premiums

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Changes in authorized benefits made by the Legislature will impact this strategy.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2020 + Bud 2021)</u>	<u>Baseline Request (BL 2022 + BL 2023)</u>	<u>CHANGE</u>	<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$6,746,675	\$7,359,772	\$613,097	\$613,097	MOF 770 - EST OTH Educ and Gen Inc amount was increased for the estimated cost increase of insurance
			\$613,097	Total of Explanation of Biennial Change

753 Sam Houston State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 4 Workers' Compensation Insurance

Service Categories:

Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$186,442	\$209,749	\$209,749	\$167,420	\$167,420
TOTAL, OBJECT OF EXPENSE		\$186,442	\$209,749	\$209,749	\$167,420	\$167,420
Method of Financing:						
1	General Revenue Fund	\$142,255	\$142,255	\$209,749	\$167,420	\$167,420
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$142,255	\$142,255	\$209,749	\$167,420	\$167,420
Method of Financing:						
770	Est. Other Educational & General	\$44,187	\$67,494	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$44,187	\$67,494	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$167,420	\$167,420
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$186,442	\$209,749	\$209,749	\$167,420	\$167,420
FULL TIME EQUIVALENT POSITIONS:						

753 Sam Houston State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support Service Categories:
 STRATEGY: 4 Workers' Compensation Insurance Service: 06 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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STRATEGY DESCRIPTION AND JUSTIFICATION:

The strategy funds the Worker's Compensation payments related to Educational and General funds. Ensures appropriate and efficient health care for all injured employees and fair and reasonable reimbursement for health care providers.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Success of providing a safe and healthy workplace. Employee safety training provided by SHSU Safety Office, including agricultural safety, biological safety, chemical safety, emergency preparedness, and environmental safety.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$419,498	\$334,840	\$(84,658)	\$(84,658)	MOF 1 - GR the amount was decreased for the 5% decrease.
			\$(84,658)	Total of Explanation of Biennial Change

753 Sam Houston State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 6 Texas Public Education Grants

Service Categories:

Service: 20 Income: A.1 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
2009	OTHER OPERATING EXPENSE	\$4,222,113	\$4,303,708	\$4,389,782	\$4,477,578	\$4,567,130
TOTAL, OBJECT OF EXPENSE		\$4,222,113	\$4,303,708	\$4,389,782	\$4,477,578	\$4,567,130
Method of Financing:						
770	Est. Other Educational & General	\$4,222,113	\$4,303,708	\$4,389,782	\$4,477,578	\$4,567,130
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$4,222,113	\$4,303,708	\$4,389,782	\$4,477,578	\$4,567,130
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$4,477,578	\$4,567,130
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$4,222,113	\$4,303,708	\$4,389,782	\$4,477,578	\$4,567,130

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

This strategy represents tuition set aside for the Texas Public Education Grants program as required by Section 56.033 of the Texas Education Code. To provide a program to apply grants to students attending SHSU whose costs are not met in whole or in part from other sources, and to provide SHSU with funds to supplement and add flexibility to existing financial aid programs.

753 Sam Houston State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 6 Texas Public Education Grants

Service Categories:

Service: 20 Income: A.1 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

The minimum contribution as a percentage of tuition is set by law.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2020 + Bud 2021)</u>	<u>Baseline Request (BL 2022 + BL 2023)</u>	<u>CHANGE</u>	<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$8,693,490	\$9,044,708	\$351,218	\$351,218	MOF 770 - increase in TPEG due to estimated enrollment growth
			\$351,218	Total of Explanation of Biennial Change

753 Sam Houston State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support
 STRATEGY: 7 Organized Activities

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$30,201	\$31,107	\$33,159	\$33,850	\$34,550
1002	OTHER PERSONNEL COSTS	\$2,000	\$2,200	\$2,500	\$3,000	\$3,500
2001	PROFESSIONAL FEES AND SERVICES	\$28,000	\$10,000	\$10,000	\$12,000	\$12,500
2002	FUELS AND LUBRICANTS	\$10,785	\$5,130	\$12,000	\$11,000	\$11,000
2003	CONSUMABLE SUPPLIES	\$400	\$300	\$500	\$500	\$500
2005	TRAVEL	\$0	\$3,000	\$1,000	\$1,500	\$2,000
2007	RENT - MACHINE AND OTHER	\$45,700	\$22,500	\$27,726	\$25,035	\$22,835
TOTAL, OBJECT OF EXPENSE		\$117,086	\$74,237	\$86,885	\$86,885	\$86,885
Method of Financing:						
770	Est. Other Educational & General	\$117,086	\$74,237	\$86,885	\$86,885	\$86,885
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$117,086	\$74,237	\$86,885	\$86,885	\$86,885
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$86,885	\$86,885
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$117,086	\$74,237	\$86,885	\$86,885	\$86,885
FULL TIME EQUIVALENT POSITIONS:		0.0	1.0	1.0	1.0	1.0

753 Sam Houston State University

GOAL: 1 Provide Instructional and Operations Support
 OBJECTIVE: 1 Provide Instructional and Operations Support Service Categories:
 STRATEGY: 7 Organized Activities Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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STRATEGY DESCRIPTION AND JUSTIFICATION:

This is a budget balance account that provides resources used in providing a land laboratory which is utilized to provide instructional and research support for the agricultural science students and faculty and to provide public service demonstrations and activities for educational and industrial groups. External funds are received to fund various research and demonstration projects.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

An ongoing cooperative agreement with the United States Department of Agriculture and the Children's Nutrition Research Center, Houston has in the past been extended and expanded in scope. Other external research funds are utilized by faculty and students to conduct individual projects. Cooperative field days and research are conducted with local, state, and national agricultural agencies on an as needed basis.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$161,122	\$173,770	\$12,648	\$12,648	MOF 770 - Income increased in FY 19 but estimated to stay for FY 22-23
			\$12,648	Total of Explanation of Biennial Change

753 Sam Houston State University

GOAL: 2 Provide Infrastructure Support
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
 STRATEGY: 1 Educational and General Space Support

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022 ⁽¹⁾	BL 2023 ⁽¹⁾
Efficiency Measures:						
1	Space Utilization Rate of Classrooms	31.00	34.00	34.00	34.00	34.00
2	Space Utilization Rate of Labs	29.00	29.00	29.00	29.00	29.00
Objects of Expense:						
1001	SALARIES AND WAGES	\$3,059,392	\$3,172,956	\$3,323,404	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$124,974	\$153,162	\$165,759	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$3,184,366	\$3,326,118	\$3,489,163	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$2,263,329	\$2,403,329	\$3,459,163	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$2,263,329	\$2,403,329	\$3,459,163	\$0	\$0
Method of Financing:						
770	Est. Other Educational & General	\$921,037	\$922,789	\$30,000	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$921,037	\$922,789	\$30,000	\$0	\$0

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

753 Sam Houston State University

GOAL: 2 Provide Infrastructure Support
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
 STRATEGY: 1 Educational and General Space Support

Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022 ⁽¹⁾	BL 2023 ⁽¹⁾
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$3,184,366	\$3,326,118	\$3,489,163	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		79.8	78.3	84.4	84.4	84.4

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Infrastructure Support formula distributes funding associated with plant-related formulas and utilities. This formula is driven by the predicted square feet for universities' educational and general activities produced by the Coordinating Board Space Projection Model. The portion of the formula related to utilities is adjusted to reflect differences in unit costs for purchased utilities, including electricity, natural gas, water and wastewater, and thermal energy.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

This strategy is impacted by hazardous waste deposit regulations, property increase premiums, cost of classroom and laboratory furnishings and cost associated with safe management of physical plant. Cost of building materials, repairs, and alterations also impact this strategy. Cost of supplies and services as well as state authorized salary increases impact this strategy. This strategy is also affected by changes in cost of utilities, weather, after hours functions requiring conditioned buildings, and conditioned space increases.

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

753 Sam Houston State University

GOAL: 2 Provide Infrastructure Support
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
 STRATEGY: 1 Educational and General Space Support

Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022 ⁽¹⁾	BL 2023 ⁽¹⁾
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$6,815,281	\$0	\$(6,815,281)	\$(6,815,281)	Formula funded strategies are not requested in 2022-2023 because amounts are not determined by institutions
			<u>\$(6,815,281)</u>	Total of Explanation of Biennial Change

(1) - Formula funded strategies are not requested in 2022-23 because amounts are not determined by institutions.

753 Sam Houston State University

GOAL: 2 Provide Infrastructure Support
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
 STRATEGY: 2 Tuition Revenue Bond Retirement

Service Categories:
 Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
2008	DEBT SERVICE	\$5,646,300	\$5,646,170	\$5,519,969	\$5,531,650	\$4,403,150
TOTAL, OBJECT OF EXPENSE		\$5,646,300	\$5,646,170	\$5,519,969	\$5,531,650	\$4,403,150
Method of Financing:						
1	General Revenue Fund	\$5,646,300	\$5,646,170	\$5,519,969	\$5,531,650	\$4,403,150
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$5,646,300	\$5,646,170	\$5,519,969	\$5,531,650	\$4,403,150
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$5,531,650	\$4,403,150
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$5,646,300	\$5,646,170	\$5,519,969	\$5,531,650	\$4,403,150

FULL TIME EQUIVALENT POSITIONS:

STRATEGY DESCRIPTION AND JUSTIFICATION:

To pay principal and interest on Tuition Revenue Bonds issued.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

None.

753 Sam Houston State University

GOAL: 2 Provide Infrastructure Support
 OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space
 STRATEGY: 2 Tuition Revenue Bond Retirement

Service Categories:
 Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$11,166,139	\$9,934,800	\$(1,231,339)	\$(1,231,339)	MOF 1 amount is decreased for 2022-2023
			\$(1,231,339)	Total of Explanation of Biennial Change

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 1 INSTRUCTIONAL SUPPORT Service Categories:
 STRATEGY: 1 Academic Enrichment Center/Advisement Center Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$168,044	\$174,912	\$180,159	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$2,342	\$2,895	\$2,953	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$170,386	\$177,807	\$183,112	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$120,478	\$60,052	\$60,052	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$120,478	\$60,052	\$60,052	\$0	\$0
Method of Financing:						
770	Est. Other Educational & General	\$49,908	\$117,755	\$123,060	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$49,908	\$117,755	\$123,060	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$170,386	\$177,807	\$183,112	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		2.8	2.7	2.9	0.0	0.0

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 1 INSTRUCTIONAL SUPPORT Service Categories:
 STRATEGY: 1 Academic Enrichment Center/Advisement Center Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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STRATEGY DESCRIPTION AND JUSTIFICATION:

The Sam Center and its satellite office will provide all Sam Houston State University students with an easy access to faculty advisors and academic support services. This center's staff will help recruit and retain students and improve their academic performance. Additional information for this strategy is available in Schedule 9, Non-Formula Support.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

The university currently provides both the general studies and mandatory advisement programs as well as academic support services for all students that will be enhanced and expanded through this appropriation.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$360,919	\$0	\$(360,919)	\$(240,815)	MOF 770 is not included in the requested amount for FY 2022-2023
			\$(120,104)	MOF 1 was zeroed out as a part of the FY 2022-2023 5% GR reduction.
			\$(360,919)	Total of Explanation of Biennial Change

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 1 INSTRUCTIONAL SUPPORT
 STRATEGY: 2 Allied Health Programs

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$214,271	\$220,700	\$203,302	\$236,222	\$220,749
1002	OTHER PERSONNEL COSTS	\$3,040	\$5,155	\$0	\$0	\$0
1005	FACULTY SALARIES	\$676,278	\$757,431	\$758,452	\$725,533	\$741,005
TOTAL, OBJECT OF EXPENSE		\$893,589	\$983,286	\$961,754	\$961,755	\$961,754
Method of Financing:						
1	General Revenue Fund	\$716,880	\$961,755	\$961,754	\$961,755	\$961,754
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$716,880	\$961,755	\$961,754	\$961,755	\$961,754
Method of Financing:						
770	Est. Other Educational & General	\$176,709	\$21,531	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$176,709	\$21,531	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$961,755	\$961,754
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$893,589	\$983,286	\$961,754	\$961,755	\$961,754
FULL TIME EQUIVALENT POSITIONS:		13.1	12.2	17.0	17.0	17.0

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 1 INSTRUCTIONAL SUPPORT Service Categories:
 STRATEGY: 2 Allied Health Programs Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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STRATEGY DESCRIPTION AND JUSTIFICATION:

The growth of new and existing Allied Health programs at SHSU is supported by a rapidly expanding population and economic base in The Woodlands area that will require a sufficient and significant supply of health providers and services to support such expansion. Since Allied Health programs predominantly require clinical teaching venues, the University requires assistance to renovate traditional teaching space into clinical settings and properly instrument the clinical laboratories.

A planned extension of the School of Nursing offerings into The Woodlands medical community (RN->BSN program) is being completed in two phases, each incorporating renovations of The Woodlands Center and new instrumentation. Phase 1 is 75% complete (\$1.8 million in SHSU funds) and Phase 2 will be completed the following year. SHSU requests \$500,000 to complete Phase 1 of Nursing expansion (complete instrumentation) and \$2.5 million for Phase 2 (renovation of space, equipment, and instrumentation). Funding in subsequent years will be used to repurpose, equip, and instrument additional clinical space to support three new programs (Health Sciences, Athletic Training, Public Health) approved Fall 2014 and additional programs that will be added. Additional information for this strategy is available in Schedule 9, Non-Formula Support Information.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

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753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 1 INSTRUCTIONAL SUPPORT
 STRATEGY: 2 Allied Health Programs

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$1,945,040	\$1,923,509	\$(21,531)	\$(21,531)	MOF 770 is not included in the requested amount for 2022-2023 per instructions
			\$(21,531)	Total of Explanation of Biennial Change

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 3 Public Service
 STRATEGY: 1 Sam Houston Museum

Service Categories:

Service: 04 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$551,160	\$574,063	\$546,891	\$176,057	\$176,056
1002	OTHER PERSONNEL COSTS	\$13,000	\$13,560	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$36	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$504	\$86	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$564,700	\$587,709	\$546,891	\$176,057	\$176,056
Method of Financing:						
1	General Revenue Fund	\$397,312	\$176,057	\$176,056	\$176,057	\$176,056
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$397,312	\$176,057	\$176,056	\$176,057	\$176,056
Method of Financing:						
770	Est. Other Educational & General	\$167,388	\$411,652	\$370,835	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$167,388	\$411,652	\$370,835	\$0	\$0

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 3 Public Service

STRATEGY: 1 Sam Houston Museum

Service Categories:

Service: 04

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$176,057	\$176,056
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$564,700	\$587,709	\$546,891	\$176,057	\$176,056
FULL TIME EQUIVALENT POSITIONS:		14.0	13.1	13.1	13.1	13.1

STRATEGY DESCRIPTION AND JUSTIFICATION:

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 3 Public Service
 STRATEGY: 1 Sam Houston Museum

Service Categories:
 Service: 04 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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This strategy provides significant leverage to attract and educate the adult, out-of-school public, provides hands-on programs for public and private school children, enhances and improves the historic structures and grounds of the Museum, improves and rehabilitates the exhibits in the main Museum while providing changing exhibits and interpretive programs in the Katy and E. Don Walker Education Center.

Outcome Measures: 2005 2006 2007 2008 2009 2010 2011

% of artifacts receiving the level of care required by the American Association of State and Local History	76%	79%	84%	86%	90%	92%	95%
% of schools within Region VI using the Museum	41%	41%	42%	42%	42%	42%	44%
# of new projects initiated	1	1	1	1	1	1	2

Output Measures:

# of visitors & contacts	120,000	120,000	122,000	122,000	122,000	122,000	122,000
# of school children participating in museum programs	10,200	10,300	10,350	10,400	10,500	10,000	10,000

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Operating expenses for the education center will impact on operating and maintenance funds. Staff morale will ultimately be affected by lack of additional funds for needed merit raises. Lack of additional funding will preclude continuing renovation of permanent exhibits. Additional information for this strategy is available in Schedule 9, Non-Formula Support.

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 3 Public Service
 STRATEGY: 1 Sam Houston Museum

Service Categories:
 Service: 04 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2020 + Bud 2021)</u>	<u>Baseline Request (BL 2022 + BL 2023)</u>	<u>CHANGE</u>	<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$1,134,600	\$352,113	\$(782,487)	\$(782,487)	MOF 770 is not included in the requested amount for 2022-2023 per instructions
			\$(782,487)	Total of Explanation of Biennial Change

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 3 Public Service
 STRATEGY: 2 Center for Business and Economic Development

Service Categories:
 Service: 13 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$117,933	\$146,588	\$150,986	\$151,200	\$151,199
1002	OTHER PERSONNEL COSTS	\$2,060	\$0	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$768	\$0	\$0	\$0	\$0
2004	UTILITIES	\$411	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$3,930	\$8,612	\$213	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$125,102	\$155,200	\$151,199	\$151,200	\$151,199
Method of Financing:						
1	General Revenue Fund	\$91,134	\$151,200	\$151,199	\$151,200	\$151,199
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$91,134	\$151,200	\$151,199	\$151,200	\$151,199
Method of Financing:						
770	Est. Other Educational & General	\$33,968	\$4,000	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$33,968	\$4,000	\$0	\$0	\$0

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 3 Public Service
 STRATEGY: 2 Center for Business and Economic Development

Service Categories:
 Service: 13 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$151,200	\$151,199
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$125,102	\$155,200	\$151,199	\$151,200	\$151,199
FULL TIME EQUIVALENT POSITIONS:		2.0	2.0	2.0	2.0	2.0
STRATEGY DESCRIPTION AND JUSTIFICATION:						

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 3 Public Service Service Categories:
 STRATEGY: 2 Center for Business and Economic Development Service: 13 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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The Center will assist faculty to enhance research productivity, disseminate data nationally, provide a line of communication with University alumni, provide a service arm for the University and the College of Business Administration to assist business people and provide matching funds to maintain a \$100,000 federal grant. With increased matching funds this federal grant may be increased.

Outcome Measures:

	2005	2006	2007	2008	2009	2010	2011
New business developed annually		50	60	70	80	90	90
Annual % increase in counseling services	5%	5%	5%	5%	5%	5%	5%
Expansion and dissemination of knowledge in business strategy through published articles		66	69	73	77	77	77
Mail contact with SHSU	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Annual % increase in publications (COBA)	5%	6%	6%	6%	6%	6%	6%
Jobs created	200	210	220	230	240	240	240
Output measures:							
Conduct training seminars		50	60	70	80	90	90
Council business clients annually		400	450	500	550	600	625
Working papers to be published						10	15 20

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 3 Public Service
 STRATEGY: 2 Center for Business and Economic Development

Service Categories:
 Service: 13 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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External factors - Economic health of site and support at the federal level of government.

Internal factors - Administrative support of the Center for Business and Economic Development.

Additional information for this strategy is available in Schedule 9, Non-Formula Support Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2020 + Bud 2021)</u>	<u>Baseline Request (BL 2022 + BL 2023)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$306,399	\$302,399	\$(4,000)	\$(4,000)	MOF 770 is not included in the requested amount in 2022-2023 per instructions
			\$(4,000)	Total of Explanation of Biennial Change

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 3 Public Service
 STRATEGY: 3 Bill Blackwood Law Enforcement Management Institute of Texas

Service Categories:
 Service: 14 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$1,185,749	\$1,221,322	\$957,961	\$1,395,700	\$976,235
1002	OTHER PERSONNEL COSTS	\$333,020	\$343,011	\$200,301	\$450,900	\$374,817
1005	FACULTY SALARIES	\$39,330	\$40,510	\$41,726	\$42,977	\$44,267
2001	PROFESSIONAL FEES AND SERVICES	\$208,455	\$732,255	\$152,332	\$334,566	\$161,609
2002	FUELS AND LUBRICANTS	\$2,161	\$3,237	\$3,334	\$3,434	\$3,537
2003	CONSUMABLE SUPPLIES	\$50,193	\$51,468	\$53,012	\$54,602	\$56,240
2004	UTILITIES	\$69,862	\$80,312	\$82,721	\$85,203	\$87,759
2005	TRAVEL	\$9,422	\$11,194	\$11,530	\$11,876	\$12,232
2006	RENT - BUILDING	\$160,067	\$116,914	\$115,421	\$124,034	\$127,755
2007	RENT - MACHINE AND OTHER	\$10,700	\$13,498	\$13,903	\$14,320	\$14,750
2009	OTHER OPERATING EXPENSE	\$1,276,829	\$1,512,765	\$1,191,669	\$1,519,086	\$1,054,497
TOTAL, OBJECT OF EXPENSE		\$3,345,788	\$4,126,486	\$2,823,910	\$4,036,698	\$2,913,698
Method of Financing:						
1	General Revenue Fund	\$63,273	\$63,273	\$63,273	\$63,273	\$63,273
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$63,273	\$63,273	\$63,273	\$63,273	\$63,273

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 3 Public Service

Service Categories:

STRATEGY: 3 Bill Blackwood Law Enforcement Management Institute of Texas

Service: 14

Income: A.2

Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Method of Financing:						
581	Law Enf Mgmt Instit Acct, estimated	\$3,282,515	\$4,063,213	\$2,760,637	\$3,973,425	\$2,850,425
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$3,282,515	\$4,063,213	\$2,760,637	\$3,973,425	\$2,850,425
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$4,036,698	\$2,913,698
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$3,345,788	\$4,126,486	\$2,823,910	\$4,036,698	\$2,913,698
FULL TIME EQUIVALENT POSITIONS:		18.8	23.0	27.0	29.0	29.0
STRATEGY DESCRIPTION AND JUSTIFICATION:						

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 3 Public Service Service Categories:
 STRATEGY: 3 Bill Blackwood Law Enforcement Management Institute of Texas Service: 14 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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LEMIT develops and provides courses in law enforcement leadership and management as authorized by HB 977 (HB 977, 73rd Leg., S.S., Subchapter D, Chapter 96, Education Code. Also section 5, sec. 415.082 (a), Government Code.) and HB 1881. HB 1881 mandated New Chief training, HB 1588 mandated Constable training and SB 1074 mandated Racial Profiling training be provided by LEMIT with no additional funds.

Implementation of this strategy will address the mission of the institute and fulfill the mandate of HB 977 by providing current and future law enforcement professionals with the opportunity to acquire and develop the knowledge, concepts, and skills necessary to deliver effective law enforcement services. HB 1881 directs LEMIT to provide executive development programs to all Texas Police Chiefs in Texas on a recurring basis.

LEMIT will undertake an expansion of its research initiative to evaluate and assess eyewitness identification issues and recommend any adaptation of the model policy disseminated to Texas law enforcement in 2012.

LEMIT will introduce an officer wellness initiative on addressing post critical stress debriefing and post-traumatic stress disorder (PTSD) in new programming venue.

LEMIT will continue the development of advanced simulation training such as challenges dealing with the media, terroristic actions, and additional operational management of critical incident response events.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 3 Public Service Service Categories:
 STRATEGY: 3 Bill Blackwood Law Enforcement Management Institute of Texas Service: 14 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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The Bill Blackwood Law Enforcement Management Institute of Texas is essentially the only Texas provider of advanced management training available to state and local law enforcement professionals.

Target population - All law enforcement professionals throughout the State of Texas. Included in the group are sergeants and above from municipal police, sheriff's departments, independent school district police, constables, and Department of Public Safety. Specific focus is directed to developing leadership among command staff and chief administrators. Additional information for this strategy is available in Schedule 9, Non-Formula Support Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$6,950,396	\$6,950,396	\$0	\$0	Total of Explanation of Biennial Change

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 3 Public Service
 STRATEGY: 4 Criminal Justice Correctional Management Institute of Texas

Service Categories:
 Service: 34 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$779,850	\$860,163	\$900,800	\$927,917	\$955,755
1002	OTHER PERSONNEL COSTS	\$222,550	\$245,469	\$222,833	\$260,418	\$228,230
1005	FACULTY SALARIES	\$25,218	\$27,815	\$6,012	\$6,012	\$6,012
2001	PROFESSIONAL FEES AND SERVICES	\$0	\$36,938	\$38,046	\$38,404	\$39,557
2002	FUELS AND LUBRICANTS	\$1,397	\$13,367	\$13,614	\$14,022	\$14,443
2003	CONSUMABLE SUPPLIES	\$19,734	\$485,859	\$179,097	\$318,048	\$178,282
2004	UTILITIES	\$3,151	\$33,628	\$5,098	\$5,251	\$5,408
2006	RENT - BUILDING	\$0	\$14,566	\$15,003	\$15,454	\$15,917
2007	RENT - MACHINE AND OTHER	\$5,306	\$46,394	\$7,160	\$7,302	\$7,521
2009	OTHER OPERATING EXPENSE	\$120,855	\$1,061,689	\$126,999	\$1,175,947	\$120,650
5000	CAPITAL EXPENDITURES	\$26	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$1,178,087	\$2,825,888	\$1,514,662	\$2,768,775	\$1,571,775
Method of Financing:						
5083	Correctional Mgt Institute, est	\$1,178,087	\$2,825,888	\$1,514,662	\$2,768,775	\$1,571,775
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$1,178,087	\$2,825,888	\$1,514,662	\$2,768,775	\$1,571,775

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 3 Public Service
 STRATEGY: 4 Criminal Justice Correctional Management Institute of Texas

Service Categories:
 Service: 34 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023	
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)						\$2,768,775	\$1,571,775
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$1,178,087	\$2,825,888	\$1,514,662	\$2,768,775	\$1,571,775	
FULL TIME EQUIVALENT POSITIONS:		19.5	21.1	21.1	21.1	21.1	

STRATEGY DESCRIPTION AND JUSTIFICATION:

The CJ Center was established by the Texas Legislature in 1963 under House resolution No. 469. This mandate directs SHSU to establish a program of excellence in criminal justice with five objectives: 1) Provide a comprehensive professional development program for criminal justice and juvenile justice practitioners throughout Texas. 2) Provide degree programs for undergraduate and graduate students preparing for careers in criminal justice. 3) Provide technical assistance and consultation services to criminal justice agencies. 4) Promote research on problems in crime and administration of criminal justice. 5) Provide scholarships and support to Sam Houston State University in Criminal Justice to criminal justice employees to enhance the mission of the agencies.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Student enrollment, state employee pay increases, salaries offered by other states attempting to attract qualified and capable faculty impact this strategy. Cost of supplies and salaries paid in order to remain competitive with both public and private sector's counterparts have impact. State laws and regulations, reporting requirements, and audit findings also have an effect, as well as the constantly changing world of Internet technology. Additional information for this strategy is available in Schedule 9, Special Item Information. Additional information for this strategy is available in Schedule 9, Non-Formula Support Information.

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 3 Public Service
 STRATEGY: 4 Criminal Justice Correctional Management Institute of Texas

Service Categories:
 Service: 34 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2020 + Bud 2021)</u>	<u>Baseline Request (BL 2022 + BL 2023)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$4,340,550	\$4,340,550	\$0	\$0	Total of Explanation of Biennial Change

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 3 Public Service
 STRATEGY: 5 Crime Victims' Institute

Service Categories:

Service: 14 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$62,820	\$64,077	\$65,999	\$68,921	\$68,921
1002	OTHER PERSONNEL COSTS	\$228	\$213	\$0	\$0	\$0
1005	FACULTY SALARIES	\$73,013	\$63,652	\$65,562	\$67,586	\$67,586
2003	CONSUMABLE SUPPLIES	\$1,187	\$6,352	\$7,500	\$6,500	\$6,500
2004	UTILITIES	\$411	\$551	\$551	\$551	\$551
2005	TRAVEL	\$2,299	\$2,552	\$2,700	\$2,850	\$2,850
2006	RENT - BUILDING	\$22,619	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$0	\$11,443	\$6,528	\$2,432	\$2,432
TOTAL, OBJECT OF EXPENSE		\$162,577	\$148,840	\$148,840	\$148,840	\$148,840
Method of Financing:						
1	General Revenue Fund	\$68,205	\$148,840	\$148,840	\$148,840	\$148,840
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$68,205	\$148,840	\$148,840	\$148,840	\$148,840
Method of Financing:						
770	Est. Other Educational & General	\$94,372	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$94,372	\$0	\$0	\$0	\$0

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 3 Public Service
 STRATEGY: 5 Crime Victims' Institute

Service Categories:

Service: 14 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023	
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)						\$148,840	\$148,840
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$162,577	\$148,840	\$148,840	\$148,840	\$148,840	
FULL TIME EQUIVALENT POSITIONS:		1.9	2.3	2.0	2.0	2.0	

STRATEGY DESCRIPTION AND JUSTIFICATION:

The Crime Victim’s Institute was transferred from the Attorney General’s Office September 2003 to Sam Houston State University by authority of SB 1245. The CVI has developed and actively pursued a research agenda on criminal victimization.

- 1) CVI will examine the current state of the Crime Victim Compensation fund from multiple perspectives, including victim advocates, policy makers and legislators.
- 2) CVI will continue to explore issues related to victim characteristics, victim-offender relationships, public awareness and use of sex-offender registries, human trafficking, and victimization of immigrants and minorities.
- 3) CVI will expand on research exploring the long-term health consequences and costs of victimization.
- 4) CVI will expand upon current project and develop new studies that will contribute policy-relevant research to assists in the efforts to prevent victimization.
- 5) CVI will work collaboratively with victim service providers and stakeholders throughout the State in these efforts and will disseminate the results of that research to enable agencies to work more effectively and efficiently.
- 6) CVI will advise on curriculum development for implementation of master’s degree in Victim’s Studies. This will have a direct impact on professional training for services for victim advocated

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 3 Public Service
 STRATEGY: 5 Crime Victims' Institute

Service Categories:
 Service: 14 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

The elimination of the Crime Victim's Institute will impede the research component that provides a service to the victims of the State of Texas and guides policy development. Not funding this program will have a negative impact on the graduate program on Victim Studies. Additional information for this strategy is available in Schedule 9, Non-Formula Support Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$297,680	\$297,680	\$0	<u>\$0</u>	Total of Explanation of Biennial Change

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 4 INSTITUTIONAL SUPPORT
 STRATEGY: 1 Institutional Enhancement

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1005	FACULTY SALARIES	\$2,470,154	\$1,664,610	\$1,664,610	\$1,664,610	\$1,664,610
2009	OTHER OPERATING EXPENSE	\$5,396	\$3,000	\$3,000	\$3,000	\$3,000
TOTAL, OBJECT OF EXPENSE		\$2,475,550	\$1,667,610	\$1,667,610	\$1,667,610	\$1,667,610
Method of Financing:						
1	General Revenue Fund	\$2,470,154	\$1,664,610	\$1,664,610	\$1,664,610	\$1,664,610
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$2,470,154	\$1,664,610	\$1,664,610	\$1,664,610	\$1,664,610
Method of Financing:						
802	Lic Plate Trust Fund No. 0802, est	\$5,396	\$3,000	\$3,000	\$3,000	\$3,000
SUBTOTAL, MOF (OTHER FUNDS)		\$5,396	\$3,000	\$3,000	\$3,000	\$3,000
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,667,610	\$1,667,610
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$2,475,550	\$1,667,610	\$1,667,610	\$1,667,610	\$1,667,610
FULL TIME EQUIVALENT POSITIONS:		30.0	30.0	25.0	25.0	25.0

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 4 INSTITUTIONAL SUPPORT
 STRATEGY: 1 Institutional Enhancement

Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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STRATEGY DESCRIPTION AND JUSTIFICATION:

Funds from this strategy are transferred to operations support for faculty salaries as well as providing for enhancement of other operational areas. These funds ensure the University's ability to recruit highly qualified faculty, assist with utility costs, to update such processes as registration, fee payment, application of financial aid to students' accounts, providing prospective students with information about the University on the Internet and traditional methods of communication.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

Student enrollment, state employee pay increases, salaries offered by other states attempting to attract qualified and capable faculty impact this strategy. Cost of supplies and salaries paid in order to remain competitive with both public and private sector's counterparts have impact. State laws and regulations, reporting requirements, and audit finding also have an effect, as well as the constantly changing world of Internet technology. Additional information for this strategy is available in Schedule 9, Non-Formula Support Information.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2020 + Bud 2021)</u>	<u>Baseline Request (BL 2022 + BL 2023)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$3,335,220	\$3,335,220	\$0	\$0	Total of Explanation of Biennial Change

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 4 INSTITUTIONAL SUPPORT
 STRATEGY: 2 Institute of Environmental Studies

Service Categories:

Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$55,711	\$130,608	\$133,220	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$480	\$2,640	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$56,191	\$133,248	\$133,220	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$39,383	\$73,048	\$73,048	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$39,383	\$73,048	\$73,048	\$0	\$0
Method of Financing:						
770	Est. Other Educational & General	\$16,808	\$60,200	\$60,172	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS - DEDICATED)		\$16,808	\$60,200	\$60,172	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$56,191	\$133,248	\$133,220	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		0.8	2.0	2.6	0.0	0.0

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 4 INSTITUTIONAL SUPPORT Service Categories:
 STRATEGY: 2 Institute of Environmental Studies Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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STRATEGY DESCRIPTION AND JUSTIFICATION:

In order to effectively compete for federal research grants, universities of Texas must develop technological capacity that meets 21st century research objectives. The TRIES facility at SHSU is a core university facility created precisely for this purpose. In the past two years, TRIES has successfully competed for Department of Defense grants, and its researchers have demonstrated a high level of expertise and developed a solid track record for delivering results. In order to increase capacity and to better target funding opportunities with homeland security and defense applications, TRIES will need to maintain state-of-the-art visualization training capability. In addition, TRIES analytical and visualization laboratories continue to provide high level research experiences to low and moderate income undergraduate and graduate students. The requested funds demonstrate the state's continuing commitment to build infrastructure that supports advanced research as well as federal grant initiatives.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

This State Special Item is especially valuable, because it shows the institutional and State commitment when funds are sought from outside the University. The basic infrastructure of this core research facility makes our institutional and faculty research proposals more competitive and enhances their likelihood of being funded.

Assisting the University obtain several large federal awards for environmental studies has very effectively leveraged this State Special Item funding. This item is especially valuable, because it shows the institutional and State commitment when funds are sought from outside the University. This support of basic infrastructure makes our federal proposals more competitive and enhances the likelihood of receiving federal funds. Additional information for this strategy is available in Schedule 9, Non-Formula Information.

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 4 INSTITUTIONAL SUPPORT
 STRATEGY: 2 Institute of Environmental Studies

Service Categories:
 Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		BIENNIAL CHANGE	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)		\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$266,468	\$0	\$(266,468)	\$(120,372)	MOF 770 - is not included in the requested funds in fy 2022-2023 per instructions
			\$(146,096)	MOF 1 was reduced as a part of the FY 2022-2023 5% GR reduction
			<u>\$(266,468)</u>	Total of Explanation of Biennial Change

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 5 Exceptional Item Request
 STRATEGY: 1 Exceptional Item Request

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$0	\$0	\$0	\$0	\$0
2005	TRAVEL	\$0	\$0	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$0	\$0	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$0	\$0	\$0	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$0	\$0	\$0	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$0	\$0	\$0	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$0	\$0	\$0	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		0.0	0.0	0.0	0.0	0.0
STRATEGY DESCRIPTION AND JUSTIFICATION:						

753 Sam Houston State University

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 5 Exceptional Item Request
 STRATEGY: 1 Exceptional Item Request

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL CHANGE</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
<u>Base Spending (Est 2020 + Bud 2021)</u>	<u>Baseline Request (BL 2022 + BL 2023)</u>		<u>\$ Amount</u>	<u>Explanation(s) of Amount (must specify MOFs and FTEs)</u>
\$0	\$0	\$0	\$0	Total of Explanation of Biennial Change

753 Sam Houston State University

GOAL: 6 Research Funds
 OBJECTIVE: 3 Comprehensive Research Fund
 STRATEGY: 1 Comprehensive Research Fund

Service Categories:
 Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$198,106	\$200,087	\$202,059	\$0	\$0
1002	OTHER PERSONNEL COSTS	\$3,953	\$1,972	\$0	\$0	\$0
TOTAL, OBJECT OF EXPENSE		\$202,059	\$202,059	\$202,059	\$0	\$0
Method of Financing:						
1	General Revenue Fund	\$202,059	\$202,059	\$202,059	\$0	\$0
SUBTOTAL, MOF (GENERAL REVENUE FUNDS)		\$202,059	\$202,059	\$202,059	\$0	\$0
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$0	\$0
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$202,059	\$202,059	\$202,059	\$0	\$0
FULL TIME EQUIVALENT POSITIONS:		3.3	3.0	3.0	0.0	0.0
STRATEGY DESCRIPTION AND JUSTIFICATION:						

753 Sam Houston State University

GOAL: 6 Research Funds
 OBJECTIVE: 3 Comprehensive Research Fund Service Categories:
 STRATEGY: 1 Comprehensive Research Fund Service: 21 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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The Research Development Fund is distributed among eligible institutions based on the average amount of restricted research funds expended by each institution per year for the three preceding fiscal years. The purpose of these funds is to promote research capacity. The Research Development Fund was established by the 78th Legislature to provided funding to promote increased research capacity at eligible general academic teaching institutions. This Fund replaced the Texas Excellence Fund. The Research Development Fund is a fund held outside the State Treasury with the State Comptroller administering and investing the Fund proceeds. The amount appropriated to Sam Houston State University is determined by the Legislature each biennium period. The basis used for allotment of funds is the average amount of Restricted Research Funds expended by SHSU per year for the three preceding state fiscal years. This information will be verified and provided to the Comptroller through the Texas Higher Education Coordinating Board.

EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

External factors impacting this strategy are current rate of returns on investments, state of Texas economy, Legislative intent, and availability of research grant funds. Internal factors impacting this strategy are the dollar amounts of outside research grants obtained by the University.

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$404,118	\$0	\$(404,118)	\$(404,118)	Formula driven appropriations not requested per LAR instructions
			\$(404,118)	Total of Explanation of Biennial Change

753 Sam Houston State University

GOAL: 7 Tobacco Funds
 OBJECTIVE: 1 Tobacco Earnings for Research Service Categories:
 STRATEGY: 1 Tobacco Earnings From The Permanent Health Fund For Higher Ed. No. 810 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
Objects of Expense:						
1001	SALARIES AND WAGES	\$0	\$285,629	\$864,536	\$890,472	\$917,186
1005	FACULTY SALARIES	\$0	\$506,894	\$0	\$0	\$0
2001	PROFESSIONAL FEES AND SERVICES	\$0	\$277,310	\$205,297	\$179,361	\$152,647
TOTAL, OBJECT OF EXPENSE		\$0	\$1,069,833	\$1,069,833	\$1,069,833	\$1,069,833
Method of Financing:						
810	Perm Health Fund Higher Ed, est	\$0	\$1,069,833	\$1,069,833	\$1,069,833	\$1,069,833
SUBTOTAL, MOF (OTHER FUNDS)		\$0	\$1,069,833	\$1,069,833	\$1,069,833	\$1,069,833
TOTAL, METHOD OF FINANCE (INCLUDING RIDERS)					\$1,069,833	\$1,069,833
TOTAL, METHOD OF FINANCE (EXCLUDING RIDERS)		\$0	\$1,069,833	\$1,069,833	\$1,069,833	\$1,069,833
FULL TIME EQUIVALENT POSITIONS:		0.0	19.0	6.0	6.0	6.0
STRATEGY DESCRIPTION AND JUSTIFICATION:						

753 Sam Houston State University

GOAL: 7 Tobacco Funds
 OBJECTIVE: 1 Tobacco Earnings for Research Service Categories:
 STRATEGY: 1 Tobacco Earnings From The Permanent Health Fund For Higher Ed. No. 810 Service: 19 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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EXTERNAL/INTERNAL FACTORS IMPACTING STRATEGY:

EXPLANATION OF BIENNIAL CHANGE (includes Rider amounts):

<u>STRATEGY BIENNIAL TOTAL - ALL FUNDS</u>		<u>BIENNIAL</u>	<u>EXPLANATION OF BIENNIAL CHANGE</u>	
Base Spending (Est 2020 + Bud 2021)	Baseline Request (BL 2022 + BL 2023)	CHANGE	\$ Amount	Explanation(s) of Amount (must specify MOFs and FTEs)
\$2,139,666	\$2,139,666	\$0	\$0	No change in funding
			\$0	Total of Explanation of Biennial Change

SUMMARY TOTALS:

OBJECTS OF EXPENSE:	\$88,876,830	\$94,310,324	\$86,465,908	\$24,924,187	\$21,565,236
METHODS OF FINANCE (INCLUDING RIDERS):				\$24,924,187	\$21,565,236
METHODS OF FINANCE (EXCLUDING RIDERS):	\$88,876,830	\$94,310,324	\$86,465,908	\$24,924,187	\$21,565,236
FULL TIME EQUIVALENT POSITIONS:	1,013.3	1,132.4	1,132.4	1,161.2	1,161.2

3.B. Rider Revisions and Additions Request

Agency Code: 753	Agency Name: Sam Houston State University	Prepared By: Edgar Smith	Date: August 1, 2020	Request Level:
Current Rider Number	Page Number in 2018-19 GAA	Proposed Rider Language		

4

165

Criminal Justice Correctional Management Institute of Texas Fund. Any unexpended balances from appropriations for the fiscal year ending August 31, ~~2019~~ 2020 in the Criminal Justice Correctional Management Institute of Texas Fund (GR Dedicated Fund 5083), estimated to be ~~\$1,136,000~~ \$1,928,289, and included in amounts above, are appropriated for the same purpose for the fiscal year beginning September 1, ~~2019~~ 2020. Any balances in Fund 5083 remaining as of August 31, ~~2020~~ 2021 are appropriated for the same purpose for the fiscal year beginning September 1, ~~2020~~ 2021. Fund 5083 revenues are estimated to be ~~\$1,747,000~~ \$1,686,000 in fiscal year ~~2020~~ 2021 and \$1,686,000 in fiscal year ~~2021~~ 2022.

3.B. Rider Revisions and Additions Request

Agency Code: 753	Agency Name: Sam Houston State University	Prepared By: Edgar Smith	Date: August 1, 2020	Request Level:
Current Rider Number	Page Number in 2018-19 GAA	Proposed Rider Language		

4

165

Criminal Justice Correctional Management Institute of Texas Fund. Any unexpended balances from appropriations for the fiscal year ending August 31, ~~2019~~-2020 in the Criminal Justice Correctional Management Institute of Texas Fund (GR Dedicated Fund 5083), estimated to be ~~\$1,136,000~~ \$1,928,289, and included in amounts above, are appropriated for the same purpose for the fiscal year beginning September 1, ~~2019~~-2020. Any balances in Fund 5083 remaining as of August 31, ~~2020~~ 2021 are appropriated for the same purpose for the fiscal year beginning September 1, ~~2020~~ 2021. Fund 5083 revenues are estimated to be ~~\$1,747,000~~ \$1,686,000 in fiscal year ~~2020~~ 2021 and \$1,686,000 in fiscal year ~~2021~~ 2022.

3.B. Rider Revisions and Additions Request

Agency Code: 753	Agency Name: Sam Houston State University	Prepared By: Edgar Smith	Date: August 1,2020	Request Level:
Current Rider Number	Page Number in 2018-19 GAA	Proposed Rider Language		

5

165

Law Enforcement Management Institute of Texas Fund. Any unexpended balances from appropriations for the fiscal year ending August 31, ~~2019~~ 2020 in the Law Enforcement Management Institute of Texas Fund (GR Dedicated Fund 581), estimated to be ~~\$1,012,000~~ \$1,488,323, and included in the amounts above, are appropriated for the same purpose for the fiscal year beginning September 1, ~~2019~~ 2020. Any balances in Fund 581 remaining as of August 31, ~~2020~~ 2021 are appropriated for the same purpose for the fiscal year beginning September 1, ~~2020~~ 2021. Fund 581 revenues are estimated to be ~~\$3,141,000~~ \$3,030,000 in fiscal year ~~2020~~ 2021 and \$3,030,000 in fiscal year ~~2021~~ 2022.

4.A. Exceptional Item Request Schedule
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/16/2020**
 TIME: **3:00:28PM**

Agency code: **753**

Agency name:
Sam Houston State University

CODE	DESCRIPTION	Excp 2022	Excp 2023
	Item Name: Institutional Enhancement Item Priority: 1 IT Component: No Anticipated Out-year Costs: Yes Involve Contracts > \$50,000: No Includes Funding for the Following Strategy or Strategies: 03-04-01 Institutional Enhancement		

OBJECTS OF EXPENSE:

1005	FACULTY SALARIES	16,000,000	16,000,000
TOTAL, OBJECT OF EXPENSE		\$16,000,000	\$16,000,000

METHOD OF FINANCING:

1	General Revenue Fund	16,000,000	16,000,000
TOTAL, METHOD OF FINANCING		\$16,000,000	\$16,000,000

FULL-TIME EQUIVALENT POSITIONS (FTE):

175.00	175.00
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DESCRIPTION / JUSTIFICATION:

Sam Houston State University (SHSU) is one of the lowest funded 4-year universities in the State, consistently placing it in the bottom quartile and ranking 2nd to 4th from the bottom. SHSU is requesting an increase in Institutional Enhancement of \$16 million per year, to increase its non-formula appropriations and align these with its peer universities in the State. This funding will allow SHSU to expand the quality of its educational mission by increasing in programmatic investments and student success initiatives to better serve our almost 22,000 students, many of whom are first generation.

EXTERNAL/INTERNAL FACTORS:

Major accomplishments to date and expected over the next two years: Enrollment increased 25% over the past ten years (2010 – 2020)
 During this same time period, Hispanic enrollment increased 96% and 38% for African American students
 Retention increased to 75.3%
 Graduation rates remain above the state average and the employment rate for graduates in their first twelve months is 70%
 Year established and funding source prior to receiving special item funding: 2002 - NA
 Formula funding: Institutional Enhancement is not eligible for formula funding and as a result non-formula support is needed on a permanent basis for continued operations.
 Non-general revenue sources of funding: NA
 Consequences of not funding: This Special Item funding, Institutional Enhancement, has helped further the university's strategic initiatives and contributed to value-added improvement across critical areas in academics, student success and infrastructure. A reduction or loss of this funding would slow this progress by deferring activities and initiatives.

PCLS TRACKING KEY:

4.A. Exceptional Item Request Schedule
 87th Regular Session, Agency Submission, Version 1
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DATE: **10/16/2020**
 TIME: **3:00:28PM**

Agency code: **753**

Agency name:
Sam Houston State University

CODE	DESCRIPTION	Excp 2022	Excp 2023
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DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

Further funding for Institutional Enhancement

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

	2024	2025	2026
	\$16,000,000	\$16,000,000	\$16,000,000

4.A. Exceptional Item Request Schedule
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/16/2020**
 TIME: **3:00:28PM**

Agency code: **753** Agency name: **Sam Houston State University**

CODE	DESCRIPTION	Excp 2022	Excp 2023
	Item Name: Homeland Security Institute Item Priority: 2 IT Component: No Anticipated Out-year Costs: Yes Involve Contracts > \$50,000: No Includes Funding for the Following Strategy or Strategies: 03-05-01 Exceptional Item Request		
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	4,300,000	4,300,000
2005	TRAVEL	50,000	50,000
2009	OTHER OPERATING EXPENSE	650,000	650,000
TOTAL, OBJECT OF EXPENSE		\$5,000,000	\$5,000,000
METHOD OF FINANCING:			
1	General Revenue Fund	5,000,000	5,000,000
TOTAL, METHOD OF FINANCING		\$5,000,000	\$5,000,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		18.00	18.00

DESCRIPTION / JUSTIFICATION:

Southeastern Texas is nationally prominent with respect to four Department of Homeland Security-designated critical infrastructure sectors: 1) transportation, 2) energy, 3) chemical, and 4) healthcare.

These sectors are not only critical for southeastern Texas, but also for the nation, and are vulnerable to threats ranging from terrorism, to cyber-attacks, to natural disasters, and public health emergencies.

Addressing these challenges requires preparing their respective workforces to cope with threats and disruptions while maintaining security and continuity of operations.

Meeting these needs also requires independent, expert research into sector-specific threats, approaches to mitigation, planning for continuity of operations, the management of cyber-attacks, and crisis-management.

The overall goal of the SHSU Homeland Security Institute, both through its educational and research efforts, will be to enhance the security and resilience of the transportation, energy, chemical, and healthcare sectors, and thus contribute to the security and resilience of Texans and the Texas economy.

The Institute will offer the following undergraduate certificate programs in "Security and Resilience in the:

- Transportation Sector"
- Energy and Chemical Sectors"
- Healthcare Sector"

The primary outputs of the institute beyond these certificates will be studies, reports, and policy recommendations to enhance security and to prepare more effectively for disasters and other forms of disruption.

SHSU Homeland Security Institute's research and analytical foci:

4.A. Exceptional Item Request Schedule
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Agency code: **753**

Agency name:
Sam Houston State University

CODE	DESCRIPTION	Excp 2022	Excp 2023
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- The nature of threats and strategies for their mitigation in the transportation, energy, chemical, and healthcare sectors.
- Best practices in threat-mitigation, preparedness, response, and recovery.
- Inter-agency and Intra-sector communication, collaboration, and joint preparation.
- Continuity of Operations planning and execution.
- Strategic planning, management, and decision-making in crises.

EXTERNAL/INTERNAL FACTORS:

The Homeland Security Institute at Sam Houston State University is uniquely positioned to address the challenges facing these critical infrastructure sectors. The University's College of Criminal Justice plays a prominent role in the criminal justice community in Texas and its Department of Security Studies offers undergraduate and graduate degree and certificate programs geared towards practitioners from the public and private sectors working within the Homeland Security Enterprise. Graduates from these programs have applied their knowledge in multiple areas within the Enterprise, including energy and healthcare security, emergency management, and law enforcement. Major accomplishments to date and expected over the next two years: The Institute's workforce preparation efforts will be directed through the three undergraduate certificate programs designed to enhance the ability of individuals in the private and public sectors, described above. The preparation will facilitate: a) security awareness, b) understanding of the nature of various threats, and c) ability to contribute to crisis-planning and business continuity efforts for the private companies or public agencies in which they are employed.

Year established and funding source prior to receiving special item funding:

Formula funding:

Non-general revenue sources of funding: None

Consequences of not funding: SHSU's goals and expected accomplishments in support of the Homeland Security Institute will be constrained by existing resources. Such constraints would limit the ability to launch the program which could hinder security measures in the region.

PCLS TRACKING KEY:

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

Fund the Homeland Security Institute for the out years

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

2024	2025	2026
\$5,000,000	\$5,000,000	\$5,000,000

4.A. Exceptional Item Request Schedule
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DATE: **10/16/2020**
 TIME: **3:00:28PM**

Agency code: **753**

Agency name:
Sam Houston State University

CODE	DESCRIPTION	Excp 2022	Excp 2023
	Item Name: Allied Health Building (Center for Health Professions - Conroe, TX) Item Priority: 3 IT Component: No Anticipated Out-year Costs: Yes Involve Contracts > \$50,000: No Includes Funding for the Following Strategy or Strategies: 02-01-02 Tuition Revenue Bond Retirement		

OBJECTS OF EXPENSE:

2008	DEBT SERVICE	5,250,000	5,250,000
TOTAL, OBJECT OF EXPENSE		\$5,250,000	\$5,250,000

METHOD OF FINANCING:

1	General Revenue Fund	5,250,000	5,250,000
TOTAL, METHOD OF FINANCING		\$5,250,000	\$5,250,000

DESCRIPTION / JUSTIFICATION:

The SHSU Center for Health Professions is located on a 7-acre parcel of land in Conroe, TX. Within the Center's campus, a 108,000 sq. ft. facility houses the College of Osteopathic Medicine (COM,) which will seat its inaugural class of seventy-five students in August 2020.

As part of SHSU's strategic plan, expanding health and healthcare programs remains critical to meeting the state's current and future workforce needs, particularly in rural and underserved areas. This plan calls for the consolidation of existing and future allied health programs in a 100,000 sq. ft. facility designed to support the unique teaching, laboratory, and research needs of these disciplines. The proposed Allied Health building would be constructed within the Center's grounds adjacent to the COM facility.

Current programs include:

- Nursing,
- Public Health,
- Health Care Administration,
- Wellness Management,
- Bilingual Health Care Studies, and
- Health Sciences and Forensic Science graduate programs/research

EXTERNAL/INTERNAL FACTORS:

Major accomplishments to date and expected over the next two years:Centralizing allied health programs in close proximity to the medical school facility will facilitate the development of interdisciplinary professional education. Further, it will allow productive cross-disciplinary collaborations for program development and research. Greater

4.A. Exceptional Item Request Schedule
 87th Regular Session, Agency Submission, Version 1
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DATE: **10/16/2020**
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Agency name:
Sam Houston State University

CODE	DESCRIPTION	Excp 2022	Excp 2023
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efficiencies and effective outcomes will be achieved through these synergistic efforts and the leveraging of resources, all very needed as the current health programs are amongst SHSU's fastest growing. Ultimately, these highly- trained healthcare professionals will bring the skills and capabilities needed by the state, particularly in rural and underserved areas.

Year established and funding source prior to receiving special item funding:None

Formula funding:None

Non-general revenue sources of funding:None

Consequences of not funding: SHSU will miss an opportunity to provide a high demand program.

PCLS TRACKING KEY:

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

Further funding of the Allied Health Building

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

2024	2025	2026
\$5,950,000	\$5,950,000	\$5,950,000

4.A. Exceptional Item Request Schedule
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: **10/16/2020**
 TIME: **3:00:28PM**

Agency code: **753** Agency name: **Sam Houston State University**

CODE	DESCRIPTION	Excp 2022	Excp 2023
	Item Name: Active Learning Center (Main Campus - Huntsville, TX) Item Priority: 4 IT Component: No Anticipated Out-year Costs: Yes Involve Contracts > \$50,000: No Includes Funding for the Following Strategy or Strategies: 02-01-02 Tuition Revenue Bond Retirement		

OBJECTS OF EXPENSE:

2008	DEBT SERVICE	4,500,000	4,500,000
TOTAL, OBJECT OF EXPENSE		\$4,500,000	\$4,500,000

METHOD OF FINANCING:

1	General Revenue Fund	4,500,000	4,500,000
TOTAL, METHOD OF FINANCING		\$4,500,000	\$4,500,000

DESCRIPTION / JUSTIFICATION:

SHSU's focus on student learning outcomes/success led to the adoption and integration of active learning strategies. Active learning is based on the theory that learning is an active, contextualized process of building rather than simply acquiring information. Abundant evidence from research and psychology of learning studies clearly demonstrates that an active approach or increased engagement in the classroom leads to improved student learning and academic success. However, while SHSU faculty becomes increasingly proficient in the application of active learning principles and methodologies, existing classroom architecture constrains teaching capabilities and the student's learning experience.

The Active Learning Center, a new 80,000 net assignable square foot facility, would represent a major leap in the university's ability to advance students' critical thinking and solution-driven skill sets needed by today's workforce and those of the future. The building architecture would facilitate active learning and support student success through engaged, innovative teaching and learning environments, multi-modal research spaces for rapidly expanding programs and remodeled space for success-oriented services such as advising and mentoring programs, career services, enrollment management and other highly effective initiatives.

EXTERNAL/INTERNAL FACTORS:

Major accomplishments to date and expected over the next two years:
 Year established and funding source prior to receiving special item funding:
 Formula funding:
 Non-general revenue sources of funding:
 Consequences of not funding:

4.A. Exceptional Item Request Schedule
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Agency code: **753**

Agency name:
Sam Houston State University

<u>CODE</u>	<u>DESCRIPTION</u>	<u>Excp 2022</u>	<u>Excp 2023</u>
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PCLS TRACKING KEY:

DESCRIPTION OF ANTICIPATED OUT-YEAR COSTS :

Further funding of the Active Learning Center

ESTIMATED ANTICIPATED OUT-YEAR COSTS FOR ITEM:

<u>2024</u>	<u>2025</u>	<u>2026</u>
\$5,100,000	\$5,100,000	\$5,100,000

Agency code: 753 Agency name: Sam Houston State University

Code	Description	Excp 2022	Excp 2023
Item Name: Institutional Enhancement			
Allocation to Strategy: 3-4-1 Institutional Enhancement			
OBJECTS OF EXPENSE:			
1005	FACULTY SALARIES	16,000,000	16,000,000
TOTAL, OBJECT OF EXPENSE		\$16,000,000	\$16,000,000
METHOD OF FINANCING:			
1	General Revenue Fund	16,000,000	16,000,000
TOTAL, METHOD OF FINANCING		\$16,000,000	\$16,000,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		175.0	175.0

Agency code: 753 Agency name: Sam Houston State University

Code	Description	Excp 2022	Excp 2023
Item Name: Homeland Security Institute			
Allocation to Strategy: 3-5-1 Exceptional Item Request			
OBJECTS OF EXPENSE:			
1001	SALARIES AND WAGES	4,300,000	4,300,000
2005	TRAVEL	50,000	50,000
2009	OTHER OPERATING EXPENSE	650,000	650,000
TOTAL, OBJECT OF EXPENSE		\$5,000,000	\$5,000,000
METHOD OF FINANCING:			
1	General Revenue Fund	5,000,000	5,000,000
TOTAL, METHOD OF FINANCING		\$5,000,000	\$5,000,000
FULL-TIME EQUIVALENT POSITIONS (FTE):		18.0	18.0

Agency code: 753 Agency name: Sam Houston State University

Code	Description	Excp 2022	Excp 2023
Item Name: Allied Health Building (Center for Health Professions - Conroe, TX)			
Allocation to Strategy: 2-1-2 Tuition Revenue Bond Retirement			
OBJECTS OF EXPENSE:			
2008	DEBT SERVICE	5,250,000	5,250,000
TOTAL, OBJECT OF EXPENSE		\$5,250,000	\$5,250,000
METHOD OF FINANCING:			
1	General Revenue Fund	5,250,000	5,250,000
TOTAL, METHOD OF FINANCING		\$5,250,000	\$5,250,000

Agency code: 753 Agency name: Sam Houston State University

Code	Description	Excp 2022	Excp 2023
Item Name: Active Learning Center (Main Campus - Huntsville, TX)			
Allocation to Strategy: 2-1-2 Tuition Revenue Bond Retirement			
OBJECTS OF EXPENSE:			
2008	DEBT SERVICE	4,500,000	4,500,000
TOTAL, OBJECT OF EXPENSE		\$4,500,000	\$4,500,000
METHOD OF FINANCING:			
1	General Revenue Fund	4,500,000	4,500,000
TOTAL, METHOD OF FINANCING		\$4,500,000	\$4,500,000

4.C. Exceptional Items Strategy Request
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DATE: 10/16/2020
TIME: 3:00:29PM

Agency Code: **753** Agency name: **Sam Houston State University**

GOAL: 2 Provide Infrastructure Support

OBJECTIVE: 1 Provide Operation and Maintenance of E&G Space

STRATEGY: 2 Tuition Revenue Bond Retirement

Service Categories:

Service: 10 Income: A.2 Age: B.3

CODE	DESCRIPTION	Exp 2022	Exp 2023
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OBJECTS OF EXPENSE:

2008	DEBT SERVICE	9,750,000	9,750,000
Total, Objects of Expense		\$9,750,000	\$9,750,000

METHOD OF FINANCING:

1	General Revenue Fund	9,750,000	9,750,000
Total, Method of Finance		\$9,750,000	\$9,750,000

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Allied Health Building (Center for Health Professions - Conroe, TX)

Active Learning Center (Main Campus - Huntsville, TX)

4.C. Exceptional Items Strategy Request
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

DATE: 10/16/2020
TIME: 3:00:29PM

Agency Code: **753** Agency name: **Sam Houston State University**

GOAL: 3 Provide Non-formula Support
 OBJECTIVE: 4 INSTITUTIONAL SUPPORT
 STRATEGY: 1 Institutional Enhancement

Service Categories:
 Service: 19 Income: A.2 Age: B.3

CODE DESCRIPTION	Exp 2022	Exp 2023
OBJECTS OF EXPENSE:		
1005 FACULTY SALARIES	16,000,000	16,000,000
Total, Objects of Expense	\$16,000,000	\$16,000,000
METHOD OF FINANCING:		
1 General Revenue Fund	16,000,000	16,000,000
Total, Method of Finance	\$16,000,000	\$16,000,000
FULL-TIME EQUIVALENT POSITIONS (FTE):	175.0	175.0

EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Institutional Enhancement

4.C. Exceptional Items Strategy Request
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DATE: 10/16/2020
TIME: 3:00:29PM

Agency Code: **753** Agency name: **Sam Houston State University**

GOAL: 3 Provide Non-formula Support

OBJECTIVE: 5 Exceptional Item Request

STRATEGY: 1 Exceptional Item Request

Service Categories:

Service: 19 Income: A.2 Age: B.3

CODE DESCRIPTION	Exp 2022	Exp 2023
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OBJECTS OF EXPENSE:

1001 SALARIES AND WAGES	4,300,000	4,300,000
2005 TRAVEL	50,000	50,000
2009 OTHER OPERATING EXPENSE	650,000	650,000
Total, Objects of Expense	\$5,000,000	\$5,000,000

METHOD OF FINANCING:

1 General Revenue Fund	5,000,000	5,000,000
Total, Method of Finance	\$5,000,000	\$5,000,000

FULL-TIME EQUIVALENT POSITIONS (FTE):

18.0	18.0
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EXCEPTIONAL ITEM(S) INCLUDED IN STRATEGY:

Homeland Security Institute

6.A. Historically Underutilized Business Supporting Schedule
 87th Regular Session, Agency Submission, Version 1
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Date: 10/16/2020
 Time: 3:00:29PM

Agency Code: 753 Agency: Sam Houston State University

COMPARISON TO STATEWIDE HUB PROCUREMENT GOALS

A. Fiscal Year - HUB Expenditure Information

Statewide HUB Goals	Procurement Category	% Goal	HUB Expenditures FY 2018			Total Expenditures FY 2018		HUB Expenditures FY 2019			Total Expenditures FY 2019	
			% Actual	Diff	Actual \$	% Goal	% Actual	Diff	Actual \$	% Goal	% Actual	Diff
11.2%	Heavy Construction	0.0 %	0.0%	0.0%	\$0	\$0	0.0 %	0.0%	0.0%	\$0	\$0	
21.1%	Building Construction	21.1 %	15.2%	-5.9%	\$11,876,707	\$78,149,211	21.1 %	15.5%	-5.6%	\$14,821,067	\$95,756,142	
32.9%	Special Trade	32.9 %	20.3%	-12.6%	\$768,655	\$3,793,461	32.9 %	16.1%	-16.8%	\$394,381	\$2,445,974	
23.7%	Professional Services	23.7 %	28.3%	4.6%	\$102,982	\$363,335	23.7 %	24.1%	0.4%	\$129,979	\$539,171	
26.0%	Other Services	26.0 %	20.5%	-5.5%	\$2,148,071	\$10,493,729	26.0 %	20.6%	-5.4%	\$2,286,857	\$11,112,151	
21.1%	Commodities	21.1 %	27.5%	6.4%	\$8,782,941	\$31,954,570	21.1 %	27.0%	5.9%	\$8,464,979	\$31,366,543	
	Total Expenditures		19.0%		\$23,679,356	\$124,754,306		18.5%		\$26,097,263	\$141,219,981	

B. Assessment of Fiscal Year - Efforts to Meet HUB Procurement Goals

Attainment:

The agency attained or exceeded two of five, or 40%, of the applicable statewide HUB procurement goals in FY 2018.
 The agency attained or exceeded two of five, or 40%, of the applicable statewide HUB procurement goals in FY 2019.

Applicability:

The "Heavy Construction" category is not applicable to agency operations in either fiscal year 2018 or fiscal year 2019 since the agency did not have any strategies or programs related to heavy construction.

Factors Affecting Attainment:

Factors affecting attainment in procurement categories "Building Construction" and "Special Trade" is attributable to contractors having difficulty attracting HUB subcontractors to work in Huntsville because of the booming construction activity in Houston; HUB "Other Services" contractors have also been difficult to attract the Huntsville market.

"Good-Faith" Efforts:

The agency made the following good faith efforts to comply with statewide HUB procurement goals per 34 TAC Section 20.284(d):
 During FY2018 and FY2019 Sam Houston State University sponsored six active Mentor/Protégé Program relationships with the following HUB vendors: The Burgoon Company, PDME, HBI, Team Hoke, and two with LyncVerse. In addition to advertising major bids/proposals on the Electronic State Business Daily, the University also advertises on our Jagger E-Procurement platform called BearKatBuy. The University yearly hosts a very successful HUB/Vendor Fair cooperatively with the SBDC, Texas Department of Criminal Justice, Walker County, the City of Huntsville, Huntsville Independent School District, and the Region 6 Education Service Center. Vendors continue to comment that "It's one of the best forums" because it provides them an opportunity to market their products and/or services to multiple entities at

6.A. Historically Underutilized Business Supporting Schedule
87th Regular Session, Agency Submission, Version 1
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Time: **3:00:29PM**

Agency Code: **753** Agency: **Sam Houston State University**

one time and it provides them a training class on "How To Do Business with State Agencies and Local Governments." Our participation at various HUB forums provides us opportunities to meet HUB vendors and explain how to do business with our University.

6.E. Estimated Revenue Collections Supporting Schedule
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: **753** Agency name: **Sam Houston State University**

FUND/ACCOUNT	Act 2019	Exp 2020	Est 2021	Est 2022	Est 2023
<u>581</u> Law Enf Mgmt Instit Acct, estimated					
Beginning Balance (Unencumbered):	\$1,588,588	\$1,380,249	\$1,488,323	\$1,488,323	\$1,488,323
Estimated Revenue:					
3704 Court Costs	3,326,093	3,249,074	3,030,000	3,030,000	3,030,000
Subtotal: Actual/Estimated Revenue	3,326,093	3,249,074	3,030,000	3,030,000	3,030,000
Total Available	\$4,914,681	\$4,629,323	\$4,518,323	\$4,518,323	\$4,518,323
DEDUCTIONS:					
Expended/Budgeted/Requested Lapsed Appropriations	(3,534,432)	(3,141,000)	(3,030,000)	(3,030,000)	(3,030,000)
Total, Deductions	\$(3,534,432)	\$(3,141,000)	\$(3,030,000)	\$(3,030,000)	\$(3,030,000)
Ending Fund/Account Balance	\$1,380,249	\$1,488,323	\$1,488,323	\$1,488,323	\$1,488,323

REVENUE ASSUMPTIONS:

FY20-23 based on expected revenue. FY20 revenue projected by using September - March actuals and FY19 April - August actuals

CONTACT PERSON:

Edgar Smith or Matt Olmstead

6.E. Estimated Revenue Collections Supporting Schedule
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Agency Code: **753** Agency name: **Sam Houston State University**

FUND/ACCOUNT	Act 2019	Exp 2020	Est 2021	Est 2022	Est 2023
<u>5083</u> Correctional Mgt Institute, est					
Beginning Balance (Unencumbered):	\$984,807	\$1,595,486	\$1,928,289	\$1,928,289	\$1,928,289
Estimated Revenue:					
3704 Court Costs	1,847,259	1,804,654	1,686,000	1,686,000	1,686,000
Subtotal: Actual/Estimated Revenue	1,847,259	1,804,654	1,686,000	1,686,000	1,686,000
Total Available	\$2,832,066	\$3,400,140	\$3,614,289	\$3,614,289	\$3,614,289
DEDUCTIONS:					
Expended/Budgeted/Requested Lapsed Appropriations	(1,236,580)	(1,471,851)	(1,686,000)	(1,686,000)	(1,686,000)
Total, Deductions	\$(1,236,580)	\$(1,471,851)	\$(1,686,000)	\$(1,686,000)	\$(1,686,000)
Ending Fund/Account Balance	\$1,595,486	\$1,928,289	\$1,928,289	\$1,928,289	\$1,928,289

REVENUE ASSUMPTIONS:

FY20-23 based on expected revenue. FY20 revenue projected by using September - March actuals and FY19 April - August actuals

CONTACT PERSON:

Edgar Smith or Matt Olmstead

6.G. HOMELAND SECURITY FUNDING SCHEDULE - PART C - COVID-19 RELATED EXPENDITURES

DATE: 10/16/2020
TIME: 3:00:29PM

87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Agency code: **753** Agency name: **Sam Houston State University**

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
OBJECTS OF EXPENSE						
1001	SALARIES AND WAGES	\$0	\$1,144,993	\$0	\$0	\$0
2001	PROFESSIONAL FEES AND SERVICES	\$0	\$114,467	\$0	\$0	\$0
2003	CONSUMABLE SUPPLIES	\$0	\$913,087	\$0	\$0	\$0
2004	UTILITIES	\$0	\$863	\$0	\$0	\$0
2009	OTHER OPERATING EXPENSE	\$0	\$785,481	\$1,287,556	\$0	\$0
4000	GRANTS	\$0	\$9,899,937	\$791,263	\$0	\$0
5000	CAPITAL EXPENDITURES	\$0	\$15,171	\$0	\$0	\$0
TOTAL, OBJECTS OF EXPENSE		\$0	\$12,873,999	\$2,078,819	\$0	\$0
METHOD OF FINANCING						
1	General Revenue Fund	\$0	\$377,684	\$0	\$0	\$0
	Subtotal, MOF (General Revenue Funds)	\$0	\$377,684	\$0	\$0	\$0
770	Est. Other Educational & General	\$0	\$38,643	\$0	\$0	\$0
5083	Correctional Mgt Institute, est	\$0	\$18,000	\$0	\$0	\$0
	Subtotal, MOF (Gr-Dedicated Funds)	\$0	\$56,643	\$0	\$0	\$0
8888	Local/Not Appropriated Funds	\$0	\$2,376,134	\$0	\$0	\$0
	Subtotal, MOF (Other Funds)	\$0	\$2,376,134	\$0	\$0	\$0
325	CORONAVIRUS RELIEF FUND					
	CFDA 84.425.119, COV19 Education Stabilization Fund	\$0	\$10,063,538	\$2,078,819	\$0	\$0
	Subtotal, MOF (Federal Funds)	\$0	\$10,063,538	\$2,078,819	\$0	\$0
TOTAL, METHOD OF FINANCE		\$0	\$12,873,999	\$2,078,819	\$0	\$0

FULL-TIME-EQUIVALENT POSITIONS

6.G. HOMELAND SECURITY FUNDING SCHEDULE - PART C - COVID-19 RELATED EXPENDITURES

DATE: 10/16/2020
 TIME: 3:00:29PM

87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Agency code: **753** Agency name: **Sam Houston State University**

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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NO FUNDS WERE PASSED THROUGH TO LOCAL ENTITIES

NO FUNDS WERE PASSED THROUGH TO OTHER STATE AGENCIES OR INSTITUTIONS OF HIGHER EDUCATION

USE OF HOMELAND SECURITY FUNDS

1. Safety of Facilities: SHSU increased sanitization and cleaning of facilities, provided signage as reminders of CDC guidelines, installed physical barriers to increase safety and decrease the risk of spread of the virus. There are also professional sanitization services in the Professional Fees OOE.
2. Safety of Students: SHSU moved all Spring and Summer 2020 classes online, Fall classes are being taught in a hybrid style to allow for better social distancing.
3. Financial security for staff and students: SHSU provided emergency assistance to students who are enduring financial hardships due to COVID. These expenses are both in the institutional grants as well as the CARES funding. SHSU also provided emergency leave to employees displaying symptoms during the early months of the virus. This allowed the employees to stay home without financial repercussions.
4. Refunds to students: During the Spring, SHSU allowed students who were housed in our dorms to move out and receive a pro-rated refund for the rest of the semester. Refunds were also available for those with dining plans and parking permits. These are shown as loss of revenue in the appropriate area.

6.G. HOMELAND SECURITY FUNDING SCHEDULE - PART C - COVID-19 RELATED EXPENDITURES

DATE: 10/16/2020

Funds Passed through to Local Entities

TIME: 3:00:29PM

87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Agency code: **753** Agency name: **Sam Houston State University**

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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6.G. HOMELAND SECURITY FUNDING SCHEDULE - PART C - COVID-19 RELATED EXPENDITURES

DATE: 10/16/2020

Funds Passed through to State Agencies

TIME: 3:00:29PM

87th Regular Session, Agency Submission, Version 1
Automated Budget and Evaluation System of Texas (ABEST)

Agency code: **753** Agency name: **Sam Houston State University**

CODE	DESCRIPTION	Exp 2019	Est 2020	Bud 2021	BL 2022	BL 2023
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Sam Houston State University (Agency Code: 753)
Estimated Funds Outside the Institution's Bill Pattern
2018-19 and 2019-20 Biennia

	2020-21 Biennium				2022-23 Biennium			
	FY 2020 Revenue	FY 2021 Revenue	Biennium Total	Percent of Total	FY 2022 Revenue	FY 2023 Revenue	Biennium Total	Percent of Total
APPROPRIATED SOURCES INSIDE THE BILL PATTERN								
State Appropriations (excluding HEGI & State Paid Fringes)	\$ 58,530,469	\$ 58,376,132	\$ 116,906,601		\$ 58,530,469	\$ 58,376,132	\$ 116,906,601	
Tuition and Fees (net of Discounts and Allowances)	-	-	-		-	-	-	
Endowment and Interest Income	-	-	-		-	-	-	
Sales and Services of Educational Activities (net)	25,000	25,000	50,000		25,000	25,000	50,000	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Other Income	7,036,000	4,716,000	11,752,000		7,036,000	4,716,000	11,752,000	
Total	<u>65,591,469</u>	<u>63,117,132</u>	<u>128,708,601</u>	<u>16.5%</u>	<u>65,591,469</u>	<u>63,117,132</u>	<u>128,708,601</u>	<u>16.0%</u>
APPROPRIATED SOURCES OUTSIDE THE BILL PATTERN								
State Appropriations (HEGI & State Paid Fringes)	\$ 20,612,119	\$ 20,883,698	\$ 41,495,817		\$ 20,612,119	\$ 20,883,698	\$ 41,495,817	
Higher Education Funds	17,329,858	18,236,811	35,566,669		17,329,858	18,236,811	\$ 35,566,669	
Available University Fund	-	-	-		-	-	\$ -	
State Grants and Contracts	-	-	-		-	-	\$ -	
Total	<u>37,941,977</u>	<u>39,120,509</u>	<u>77,062,486</u>	<u>9.9%</u>	<u>37,941,977</u>	<u>39,120,509</u>	<u>77,062,486</u>	<u>9.6%</u>
NON-APPROPRIATED SOURCES								
Tuition and Fees (net of Discounts and Allowances)	183,211,126	179,025,966	\$ 362,237,092		181,711,355	184,437,026	\$ 366,148,381	
Federal Grants and Contracts	39,546,972	40,733,381	80,280,354		41,344,382	41,964,548	83,308,930	
State Grants and Contracts	-	-	-		-	-	-	
Local Government Grants and Contracts	-	-	-		-	-	-	
Private Gifts and Grants	-	-	-		-	-	-	
Endowment and Interest Income	-	-	-		-	-	-	
Sales and Services of Educational Activities (net)	17,754,591	27,366,536	45,121,127		27,777,034	28,193,690	55,970,724	
Sales and Services of Hospitals (net)	-	-	-		-	-	-	
Professional Fees (net)	-	-	-		-	-	-	
Auxiliary Enterprises (net)	39,465,018	46,166,930	85,631,948		46,859,434	47,562,325	94,421,759	
Other Income	-	-	-		-	-	-	
Total	<u>279,977,708</u>	<u>293,292,813</u>	<u>573,270,522</u>	<u>73.6%</u>	<u>297,692,206</u>	<u>302,157,589</u>	<u>599,849,794</u>	<u>74.5%</u>
TOTAL SOURCES	<u>\$ 383,511,154</u>	<u>\$ 395,530,454</u>	<u>\$ 779,041,609</u>	<u>100.0%</u>	<u>\$ 401,225,652</u>	<u>\$ 404,395,230</u>	<u>\$ 805,620,881</u>	<u>100.0%</u>

6.L. Document Production Standards

Summary of Savings Due to Improved Document Production Standards

Agency Code:	Agency Name:	Prepared By:
753	Sam Houston State University	Kyley Houck

Documented Production Standards Strategies	Estimated 2020	Budgeted 2021
1.	\$0	\$0
2.	\$0	\$0
3.	\$0	\$0
4.	\$0	\$0
Total, All Strategies	\$0	\$0
Total Estimated Paper Volume Reduced	-	-

<p>Description:</p> <p>Sam Houston has no new efficiencies or savings to report for this Legislative Appropriation Request for the 2022 - 2023 Biennium.</p>

8. Summary of Requests for Facilities-Related Projects
87th Regular Session, Agency Submission, Version 1

Agency Code: 753		Agency: Sam Houston State University		Prepared by: Kyley Houck											
Date:		Project Category					Amount Requested								
Project ID #	Capital Expenditure Category	Project Description	New Construction	Health and Safety	Deferred Maintenance	Maintenance	2022-23 Total Amount Requested	MOF Code #	MOF Requested	Can this project be partially funded?	Requested in Prior Session?	Value of Existing Capital Projects	2022-23 Estimated Debt Service (If Applicable)	Debt Service MOF Code #	Debt Service MOF Requested
1	Construction of Building and Facilities	Active Learning Center - The Active Learning Center, a new 80,000 net assignable square foot facility, would represent a major leap in the university's ability to advance students' critical thinking and solution-driven skill sets needed by today's workforce and those of the future. The building architecture would facilitate active learning and support student success through engaged, innovative teaching and learning environments, multi-modal research spaces for rapidly expanding programs and remodeled space for success-oriented services such as advising and mentoring programs, career services, enrollment management and other highly effective initiatives.	\$ 60,000,000				\$ 60,000,000		Tuition Revenue Bond	No	No		\$ 4,500,000	001	General Revenue
2	Construction of Building and Facilities	Allied Health Building - \$70,000,000 to construct and equip a facility to house Allied Health programs. The debt service needed is \$5,950,000 per year. SHSU focuses on high need areas in the Texas workforce and address the shortage of adequately prepared health professionals in the state. This funding will allow SHSU to construct and equip a new 100,000 square foot facility to properly house existing programs in Public Health, Health Care Administration, Wellness Management, Bilingual Health Care Studies, Health Sciences and Forensic Science graduate programs/research as well as support future Allied Health programs. This facility will provide modern teaching, lab and research space for these programs with associated support areas, administrative suite and faculty offices.	\$ 70,000,000				\$ 70,000,000		Tuition Revenue Bond	No	86th		\$ 5,250,000	0001	General Revenue

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Automated Budget and Evaluation System of Texas (ABEST)

753 Sam Houston State University					
	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
Gross Tuition					
Gross Resident Tuition	28,673,142	29,473,840	29,402,558	29,696,583	29,993,549
Gross Non-Resident Tuition	9,602,022	9,967,335	8,293,029	8,375,959	8,459,719
Gross Tuition	38,275,164	39,441,175	37,695,587	38,072,542	38,453,268
Less: Resident Waivers and Exemptions (excludes Hazlewood)	(2,475,181)	(2,762,158)	(2,522,545)	(2,572,996)	(2,598,726)
Less: Non-Resident Waivers and Exemptions	(4,503,178)	(4,741,210)	(4,312,738)	(4,398,992)	(4,442,982)
Less: Hazlewood Exemptions	(1,428,293)	(1,435,931)	(1,301,958)	(1,327,997)	(1,341,277)
Less: Board Authorized Tuition Increases (TX. Educ. Code Ann. Sec. 54.008)	(2,189,915)	(2,253,108)	(2,214,000)	(2,258,280)	(2,303,446)
Less: Tuition increases charged to doctoral students with hours in excess of 100 (TX. Educ. Code Ann. Sec. 54.012)	0	0	0	0	0
Less: Tuition increases charged to undergraduate students with excessive hours above degree requirements. (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Less: Tuition rebates for certain undergraduates (TX. Educ. Code Ann. Sec. 54.0065)	0	0	0	0	0
Plus: Tuition waived for Students 55 Years or Older (TX. Educ. Code Ann. Sec. 54.013)	0	0	0	0	0
Less: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	(268,839)	(532,278)	(350,000)	(350,000)	(350,000)
Plus: Tuition waived for Texas Grant Recipients (TX. Educ. Code Ann. Sec. 56.307)	0	0	0	0	0
Subtotal	27,409,758	27,716,490	26,994,346	27,164,277	27,416,837
Less: Transfer of funds for Texas Public Education Grants Program (Tex. Educ. Code Ann. Sec. 56c) and for Emergency Loans (Tex. Educ. Code Ann. Sec. 56d)	(4,222,113)	(4,303,708)	(4,389,782)	(4,477,578)	(4,567,130)
Less: Transfer of Funds (2%) for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Less: Statutory Tuition (Tx. Educ. Code Ann. Sec. 54.051) Set Aside for Doctoral Incentive Loan Repayment Program (Tx. Educ. Code Ann. Sec. 56.095)	0	0	0	0	0
Less: Other Authorized Deduction					
Net Tuition	23,187,645	23,412,782	22,604,564	22,686,699	22,849,707
Student Teaching Fees	0	0	0	0	0

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753 Sam Houston State University					
	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
Special Course Fees	246,178	265,932	255,018	260,118	265,321
Laboratory Fees	209,316	126,572	186,596	190,328	190,328
Subtotal, Tuition and Fees (Formula Amounts for Health-Related Institutions)	23,643,139	23,805,286	23,046,178	23,137,145	23,305,356
OTHER INCOME					
Interest on General Funds:					
Local Funds in State Treasury	0	0	0	0	0
Funds in Local Depositories, e.g., local amounts	0	0	0	0	0
Other Income (Itemize)					
Misc	88,103	34,278	25,500	25,500	25,500
Subtotal, Other Income	88,103	34,278	25,500	25,500	25,500
Subtotal, Other Educational and General Income	23,731,242	23,839,564	23,071,678	23,162,645	23,330,856
Less: O.A.S.I. Applicable to Educational and General Local Funds Payrolls	(1,378,208)	(1,466,113)	(1,510,096)	(1,674,722)	(1,708,217)
Less: Teachers Retirement System and ORP Proportionality for Educational and General Funds	(1,348,855)	(1,472,088)	(1,501,529)	(1,665,222)	(1,698,526)
Less: Staff Group Insurance Premiums	(2,910,782)	(3,275,085)	(3,471,590)	(3,679,886)	(3,679,886)
Total, Other Educational and General Income (Formula Amounts for General Academic Institutions)	18,093,397	17,626,278	16,588,463	16,142,815	16,244,227
Reconciliation to Summary of Request for FY 2019-2021:					
Plus: Transfer of Funds for Texas Public Education Grants Program and Physician Loans	4,222,113	4,303,708	4,389,782	4,477,578	4,567,130
Plus: Transfer of Funds 2% for Physician/Dental Loans (Medical Schools)	0	0	0	0	0
Plus: Transfer of Funds for Cancellation of Student Loans of Physicians	0	0	0	0	0
Plus: Organized Activities	117,086	74,237	86,885	86,885	86,885
Plus: Staff Group Insurance Premiums	2,910,782	3,275,085	3,471,590	3,679,886	3,679,886
Plus: Board-authorized Tuition Income	2,189,915	2,253,108	2,214,000	2,258,280	2,303,446
Plus: Tuition Increases Charged to Doctoral Students with Hours in Excess of 100	0	0	0	0	0

753 Sam Houston State University					
	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
Plus: Tuition Increases Charged to Undergraduate Students with Excessive Hours above Degree Requirements (TX. Educ. Code Ann. Sec. 61.0595)	0	0	0	0	0
Plus: Tuition rebates for certain undergraduates (TX Educ.Code Ann. Sec. 54.0065)	0	0	0	0	0
Plus: Tuition for repeated or excessive hours (TX. Educ. Code Ann. Sec. 54.014)	268,839	532,278	350,000	350,000	350,000
Less: Tuition Waived for Students 55 Years or Older	0	0	0	0	0
Less: Tuition Waived for Texas Grant Recipients	0	0	0	0	0
Total, Other Educational and General Income Reported on Summary of Request	27,802,132	28,064,694	27,100,720	26,995,444	27,231,574

Schedule 2: Selected Educational, General and Other Funds

10/16/2020 3:00:30PM

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753 Sam Houston State University

	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
General Revenue Transfers					
Transfer from Coordinating Board for Texas College Work Study Program (2019, 2020, 2021)	129,374	114,217	104,369	100,462	96,701
Transfer from Coordinating Board for Professional Nursing Shortage Reduction Program	0	0	0	0	0
Transfer of GR Group Insurance Premium from Comptroller (UT and TAMU Components only)	0	0	0	0	0
Less: Transfer to Other Institutions	0	0	0	0	0
Less: Transfer to Department of Health, Disproportionate Share - State-Owned Hospitals (2019, 2020, 2021)	0	0	0	0	0
Other (Itemize)					
Certified Edu Aide Program	10,870	12,195	5,909	6,000	6,000
Other: Fifth Year Accounting Scholarship	13,970	13,970	13,970	15,000	15,000
Texas Grants	15,694,619	16,182,373	15,145,104	15,450,800	15,762,666
B-on-Time Program	8,414	0	0	0	0
Texas Research Incentive Program	0	0	0	0	0
Less: Transfer to System Administration	0	0	0	0	0
GME Expansion	0	0	0	0	0
Subtotal, General Revenue Transfers	15,857,247	16,322,755	15,269,352	15,572,262	15,880,367
General Revenue HEF for Operating Expenses	17,180,694	18,236,811	18,236,811	18,236,811	18,236,811
Transfer from Available University Funds (UT, A&M and Prairie View A&M Only)	0	0	0	0	0
Other Additions (Itemize)					
Increase Capital Projects - Educational and General Funds	0	0	0	0	0
Transfer from Department of Health, Disproportionate Share - State-owned Hospitals (2019, 2020, 2021)	0	0	0	0	0
Transfers from Other Funds, e.g., Designated funds transferred for educational and general activities (Itemize)	0	0	0	0	0
Other (Itemize)					
Gross Designated Tuition (Sec. 54.0513)	100,506,290	108,138,853	104,303,245	105,346,277	106,399,740
Indirect Cost Recovery (Sec. 145.001(d))	500,000	500,000	800,000	800,000	800,000
Correctional Managed Care Contracts	0	0	0	0	0

Schedule 3A: Staff Group Insurance Data Elements (ERS)
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10/16/2020 3:00:30PM

753 Sam Houston State University

	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
GR & GR-D Percentages					
GR %	68.99%				
GR-D/Other %	31.01%				
Total Percentage	100.00%				
FULL TIME ACTIVES					
1a Employee Only	603	416	187	603	618
2a Employee and Children	254	175	79	254	175
3a Employee and Spouse	131	90	41	131	72
4a Employee and Family	181	125	56	181	161
5a Eligible, Opt Out	12	8	4	12	12
6a Eligible, Not Enrolled	20	14	6	20	20
Total for This Section	1,201	828	373	1,201	1,058
PART TIME ACTIVES					
1b Employee Only	11	8	3	11	14
2b Employee and Children	0	0	0	0	0
3b Employee and Spouse	0	0	0	0	1
4b Employee and Family	0	0	0	0	0
5b Eligible, Opt Out	1	1	0	1	0
6b Eligible, Not Enrolled	57	39	18	57	283
Total for This Section	69	48	21	69	298
Total Active Enrollment	1,270	876	394	1,270	1,356

753 Sam Houston State University

	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
FULL TIME RETIREES by ERS					
1c Employee Only	0	0	0	0	0
2c Employee and Children	0	0	0	0	0
3c Employee and Spouse	0	0	0	0	0
4c Employee and Family	0	0	0	0	0
5c Eligible, Opt Out	0	0	0	0	0
6c Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	0	0	0	0	0
PART TIME RETIREES by ERS					
1d Employee Only	0	0	0	0	0
2d Employee and Children	0	0	0	0	0
3d Employee and Spouse	0	0	0	0	0
4d Employee and Family	0	0	0	0	0
5d Eligible, Opt Out	0	0	0	0	0
6d Eligible, Not Enrolled	0	0	0	0	0
Total for This Section	0	0	0	0	0
Total Retirees Enrollment	0	0	0	0	0
TOTAL FULL TIME ENROLLMENT					
1e Employee Only	603	416	187	603	618
2e Employee and Children	254	175	79	254	175
3e Employee and Spouse	131	90	41	131	72
4e Employee and Family	181	125	56	181	161
5e Eligible, Opt Out	12	8	4	12	12
6e Eligible, Not Enrolled	20	14	6	20	20
Total for This Section	1,201	828	373	1,201	1,058

753 Sam Houston State University

	E&G Enrollment	GR Enrollment	GR-D/OEGI Enrollment	Total E&G (Check)	Local Non-E&G
TOTAL ENROLLMENT					
1f Employee Only	614	424	190	614	632
2f Employee and Children	254	175	79	254	175
3f Employee and Spouse	131	90	41	131	73
4f Employee and Family	181	125	56	181	161
5f Eligible, Opt Out	13	9	4	13	12
6f Eligible, Not Enrolled	77	53	24	77	303
Total for This Section	1,270	876	394	1,270	1,356

Schedule 4: Computation of OASI
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Agency 753 Sam Houston State University

Proportionality Percentage Based on Comptroller Accounting Policy Statement #011, Exhibit 2	2019		2020		2021		2022		2023	
	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>	<u>% to Total</u>	<u>Allocation of OASI</u>
General Revenue (% to Total)	71.2612	\$3,417,426	72.4080	\$3,847,429	72.4080	\$3,962,853	70.0000	\$3,907,685	70.0000	\$3,985,839
Other Educational and General Funds (% to Total)	28.7388	\$1,378,208	27.5920	\$1,466,113	27.5920	\$1,510,096	30.0000	\$1,674,722	30.0000	\$1,708,217
Health-Related Institutions Patient Income (% to Total)	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0	0.0000	\$0
Grand Total, OASI (100%)	100.0000	\$4,795,634	100.0000	\$5,313,542	100.0000	\$5,472,949	100.0000	\$5,582,407	100.0000	\$5,694,056

Schedule 5: Calculation of Retirement Proportionality and ORP Differential

10/16/2020 3:00:30PM

87th Regular Session, Agency Submission, Version 1

Automated Budget and Evaluation System of Texas (ABEST)

753 Sam Houston State University

Description	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
Proportionality Amounts					
Gross Educational and General Payroll - Subject To TRS Retirement	34,078,647	42,380,863	43,228,481	44,525,335	45,861,095
Employer Contribution to TRS Retirement Programs	2,555,899	3,178,565	3,242,136	3,306,979	3,373,118
Gross Educational and General Payroll - Subject To ORP Retirement	32,387,858	32,676,240	33,329,765	33,996,360	34,676,287
Employer Contribution to ORP Retirement Programs	2,137,599	2,156,632	2,199,764	2,243,760	2,288,635
Proportionality Percentage					
General Revenue	71.2612 %	72.4080 %	72.4080 %	70.0000 %	70.0000 %
Other Educational and General Income	28.7388 %	27.5920 %	27.5920 %	30.0000 %	30.0000 %
Health-related Institutions Patient Income	0.0000 %	0.0000 %	0.0000 %	0.0000 %	0.0000 %
Proportional Contribution					
Other Educational and General Proportional Contribution (Other E&G percentage x Total Employer Contribution to Retirement Programs)	1,348,855	1,472,088	1,501,529	1,665,222	1,698,526
HRI Patient Income Proportional Contribution (HRI Patient Income percentage x Total Employer Contribution To Retirement Programs)	0	0	0	0	0
Differential					
Differential Percentage	0.0000 %	0.0000 %	0.0000 %	0.0000 %	0.0000 %
Gross Payroll Subject to Differential - Optional Retirement Program	0	0	0	0	0
Total Differential	0	0	0	0	0

Schedule 6: Constitutional Capital Funding
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

10/16/2020 3:00:31PM

753 Sam Houston State University					
Activity	Act 2019	Act 2020	Bud 2021	Est 2022	Est 2023
A. PUF Bond Proceeds Allocation	0	0	0	0	0
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	0	0	0	0	0
Furnishings & Equipment	0	0	0	0	0
Computer Equipment & Infrastructure	0	0	0	0	0
Reserve for Future Consideration	0	0	0	0	0
Other (Itemize)					
B. HEF General Revenue Allocation	17,180,694	18,236,811	18,236,811	18,236,811	18,236,811
Project Allocation					
Library Acquisitions	0	0	0	0	0
Construction, Repairs and Renovations	12,835,694	13,053,811	11,844,451	10,669,651	10,670,651
Furnishings & Equipment	2,000,000	2,000,000	2,000,000	2,000,000	2,000,000
Computer Equipment & Infrastructure	0	0	0	1,300,000	1,300,000
Reserve for Future Consideration	0	0	0	0	0
HEF for Debt Service	2,345,000	3,183,000	4,392,360	4,267,160	4,266,160
Other (Itemize)					

Schedule 7: Personnel
 87th Regular Session, Agency Submission, Version 1
 Automated Budget and Evaluation System of Texas (ABEST)

Date: 10/16/2020
 Time: 3:00:31PM

Agency code: **753** Agency name: **Sam Houston State University**

	Actual	Actual	Budgeted	Estimated	Estimated
Part A.					
FTE Postions					
Directly Appropriated Funds (Bill Pattern)					
Educational and General Funds Faculty Employees	475.0	568.4	568.4	597.2	597.2
Educational and General Funds Non-Faculty Employees	538.3	564.0	564.0	564.0	564.0
Subtotal, Directly Appropriated Funds	1,013.3	1,132.4	1,132.4	1,161.2	1,161.2
Other Appropriated Funds					
AUF	0.0	0.0	0.0	0.0	0.0
Subtotal, Other Appropriated Funds	0.0	0.0	0.0	0.0	0.0
Subtotal, All Appropriated	1,013.3	1,132.4	1,132.4	1,161.2	1,161.2
Non Appropriated Funds Employees	1,636.4	1,334.4	1,429.2	1,529.2	1,636.3
Subtotal, Other Funds & Non-Appropriated	1,636.4	1,334.4	1,429.2	1,529.2	1,636.3
GRAND TOTAL	2,649.7	2,466.8	2,561.6	2,690.4	2,797.5

Agency 753 Sam Houston State University

Project Priority:	Project Code:	Tuition Revenue Bond Request	Total Project Cost	Cost Per Total Gross Square Feet
1	1	\$ 70,000,000	\$ 70,000,000	\$ 650
Name of Proposed Facility:		Project Type:		
Allied Health Building		New Construction		
Location of Facility:		Type of Facility:		
Center for Health Professions - Conroe, TX		Classroom/Laboratory		
Project Start Date:		Project Completion Date:		
05/01/2022		05/16/2024		
Gross Square Feet:		Net Assignable Square Feet in Project		
108,000		80,000		

Project Description

\$70,000,000 to construct and equip a facility to house Allied Health programs. The debt service needed is \$5,250,000 per year. SHSU focuses on high need areas in the Texas workforce and address the shortage of adequately prepared health professionals in the state. This funding will allow SHSU to construct and equip a new 100,000 square foot facility to properly house existing programs in Public Health, Health Care Administration, Wellness Management, Bilingual Health Care Studies, Health Sciences and Forensic Science graduate programs/research as well as support future Allied Health programs. This facility will provide modern teaching, lab and research space for these programs with associated support areas, administrative suite and faculty offices.

Agency 753 Sam Houston State University

Project Priority:	Project Code:	Tuition Revenue Bond Request	Total Project Cost	Cost Per Total Gross Square Feet
2	2	\$ 60,000,000	\$ 60,000,000	\$ 600
Name of Proposed Facility:	Project Type:			
Active Learning Center	New Construction			
Location of Facility:	Type of Facility:			
SHSU Main Campus	Flex/Research Spaces			
Project Start Date:	Project Completion Date:			
05/01/2022	05/16/2024			
Gross Square Feet:	Net Assignable Square Feet in Project			
100,000	80,000			

Project Description

SHSU's focus on student learning outcomes/success led to the adoption and integration of active learning strategies. Active learning is based on the theory that learning is an active, contextualized process of building rather than simply acquiring information. Abundant evidence from research and psychology of learning studies clearly demonstrates that an active approach or increased engagement in the classroom leads to improved student learning and academic success. However, while SHSU faculty becomes increasingly proficient in the application of active learning principles and methodologies, existing classroom architecture constrains teaching capabilities and the student's learning experience.

Schedule 8C: Tuition Revenue Bonds Request by Project
 87th Regular Session, Agency Submission, Version 1

Agency Code: 753

Agency Name: **Sam Houston State University**

Project Name	Authorization Year	Estimated Final Payment Date	Requested Amount 2022	Requested Amount 2023
Renovate and expand Farrington Building	2001	3/15/2022	\$ 1,128,750.00	\$ -
Center for Performing Arts	2006	3/15/2028	\$ 687,650.00	\$ 687,150.00
Biology Lab Building	2016	3/15/2036	\$ 3,715,250.00	\$ 3,716,000.00
			\$ -	\$ -
			<u>\$ 5,531,650.00</u>	<u>\$ 4,403,150.00</u>

753 Sam Houston State University

Allied Health Programs

(1) Year Non-Formula Support Item First Funded: 2016
Year Non-Formula Support Item Established: 2016
Original Appropriation: \$3,000,000

(2) Mission:

Sam Houston is a multicultural institution whose mission is to provide excellence by continually improving quality education, scholarship, and service to its students and to appropriate regional, state, national, and international constituencies. Located just north of the Houston metropolitan area, our geographical region has witnessed significant growth. In fact, the rapidly expanding population and economic base in The Woodlands will require a sufficient and significant supply of health providers and services. To support the needs of this growth, SHSU is developing and expanding a number of programs in the field of Health Sciences such as the School of Nursing, Public Health, Athletic Training, as well as pre-professional health programs (e.g., pre-chiropractic, pre-occupational therapy, pre-physical therapy). In order to develop viable programs in these health-related areas, seed money is needed to 1.) recruit new faculty and students; 2.) develop learning environments that will support clinical teaching and research; and 3.) equip the clinical teaching areas with current clinical instrumentation. In addition, the instructional needs of clinically trained professionals demand smaller class sizes as well as special attention to appropriate supervision. In order to accomplish these goals, additional adjunct clinical faculty will need to be employed.

(3) (a) Major Accomplishments to Date:

This funding supported ongoing operations, faculty and staff salaries in the College of Health Sciences. During the past three years, enrollment in Nursing increased by 100% (from 50 students per cohort to 100); Athletic Training enrollment increased by approximately 20%.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

Funding in subsequent years supports continued enrollment growth in these high demand programs, by providing salaries for current and future faculty and staff needs. New Health programs including Respiratory Therapy, MS-Nursing, MS-Athletic Training, Physical Therapy, and Physician Assistant programs are in the planning or investigatory stages.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding:

None

(6) Category:

Instructional Support

(7) Transitional Funding:

N

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(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

This funding has been critical in advancing Health Sciences Program development and supporting the underlying enrollment growth. Funding limitations or elimination will negatively affect institutional ability to continue expansion in these programs, and/or the introduction of additional high-demand programs. Loss of the funding therefore affects our ability to provide much-needed professionals in these critical health areas.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuu

The funding for this non-formula support is needed on a permanent basis.

(11) Non-Formula Support Associated with Time Frame:

There is not a time frame for this item.

(12) Benchmarks:

This non-formula support item requires on-going support.

(13) Performance Reviews:

The University monitors these programs to ensure they support the strategic priority to educate and empower a diverse student body. This include metrics related to graduation and retention rates in addition to student success.

753 Sam Houston State University

Bill Blackwood Law Enforcement Management Institute of Texas

(1) Year Non-Formula Support Item First Funded:	1993
Year Non-Formula Support Item Established:	1993
Original Appropriation:	\$3,300,000

(2) Mission:

The mission of the Bill Blackwood Law Enforcement Management Institute of Texas (LEMIT), created by the Texas Legislature in 1989, is to prepare programs for police management in initiatives to develop the administrative, analytical, and executive skills of current and future law enforcement officials. The programs include comprehensive examinations of public administration, management issues, legal, and social environments of policing as well as advanced technical issues facing the discipline.

Dedicated Fund: Source of funds is based on criminal offenses.

(3) (a) Major Accomplishments to Date:

Since September 1993 LEMIT has worked to develop contemporary and relevant leadership development programs for policing executives. LEMIT programs deliver timely and applicable curriculum through New Chief Development Series, Texas Police Chief Leadership Series (TPCLS), Continuing Education of Constables (CEC), and the Leadership Command College (LCC). To date, police chiefs attending TPCLS have received professional development on legislatively mandated topics such as body camera policy and training applications. LEMIT, through TPCLS, has provided chief executives with information on the concept of procedural justice and community responsibility. LEMIT's designation to provide leadership development to Newly Elected Constables and Constables Continuing Education provides these elected officials with opportunities to address ethical and professional standards of their role in serving the community. Special Professional Development Programs are created in response to requests from policing executives for basic instructor's course, implicit bias and de-escalation techniques, and first-line supervisor's courses. LEMIT continues to expand its research initiatives through the evaluation and assessment of eye-witness identification issues. Additionally, research and best practice associated with body-worn camera technology resulted in on-line curriculum development as outlined by Senate Bill 158.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

LEMIT through its state of the art facility will continue the development of advanced leadership training. This training will provide a research-based immersive experience on operational management of agency responsiveness. Such as critical incident response events, target efforts for officers in crisis, female leadership, emergency management, and environmental enforcement. Currently, LEMIT leads the field in this type of immersive training. Through its Leadership Command College (LCC), the curriculum will address the evolving needs of agencies by providing innovative concepts, techniques, and knowledge. LEMIT will continue an officer wellness initiative on addressing post-critical stress debriefing and post-traumatic stress disorder (PTSD) in a new programming venue for officers. In partnership with law enforcement agencies, LEMIT will address first responder mental health concerns, with the delivery of the Post Critical Incident Seminar (PCIS). LEMIT will expand its partnerships with agencies to conduct research on key issues to improve practices. In collaboration with the College of Criminal Justice at Sam Houston State University, LEMIT remains committed to the development of best practice research in criminal justice and criminology. LEMIT delivers advanced education to law enforcement leaders and provide instruction designed that creates a path to enhanced philosophy to further strengthen partnerships toward improving community relationships and quality of life.

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(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding:

None

(6) Category:

General Revenue-Dedicated
and Fee Funded Items

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

No funding to LEMIT will effect professional development deliverables to Texas public safety personnel. LEMIT participants say the education, best-practice research, and policy development proficiency are invaluable to peace officers and their communities. With no funds, the following are a few examples of implications. First, mandatory training for Police Chiefs and Constables will not exist.

Public Safety – Reduction in training opportunities. LEMIT’s professional development series are timely and relevant. This has existed for over 30 years. LEMIT’s constituency request it continue to develop current and future leaders with emphasis on accountability, responsibility, and developmental outcomes. Agency leadership request LEMIT build a resiliency capacity for first responders.

Research – Research answers significant questions and new perspectives. Agency exploration of new practices with research-based information supports decision makers. Research gives priority to resources and projects analyze innovation to deliver tangible improvements to communities. Research opportunities would be limited.

Policy Development – Guidance associated with model policy development will be obsolete. Agencies depended on LEMIT’s model policies related to eyewitness identification and racial profiling. Each piece of policy work is an opportunity to refine the field of policing. Dedicated public servants who administer these important program components could be laid off.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuu

The Non-Formla GRD is needed on a permanent basis for this program to operate

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(11) Non-Formula Support Associated with Time Frame:

There is not a time frame

(12) Benchmarks:

This non-formula support item requires on-going support.

(13) Performance Reviews:

The University monitors these programs to ensure they support the strategic priority to educate and empower a diverse law enforcers.

753 Sam Houston State University

Center for Business & Economic Development

(1) Year Non-Formula Support Item First Funded:	1992
Year Non-Formula Support Item Established:	1992
Original Appropriation:	\$144,358

(2) Mission:

To communicate with SHSU alumni and friends. To create and disseminate knowledge through the Journal of Business Strategies, a peer-reviewed journal, which is distributed internationally in hard-copy and electronically. The Center also produces a faculty research working paper series that is available electronically. To provide small business experience to SHSU students. To help, through the SBDC, small businesses in an eight-county area to become established, grow, survive, and succeed by providing economic data, economic impact studies, and other experts as needed. Funding for this special item supports the mission of the institution primarily through a variety of public services developed by and delivered through the Gibson D. Lewis Center for Business and Economic Development. The Center is a major service arm for the University and the College of Business Administration.

(3) (a) Major Accomplishments to Date:

The Gibson D. Lewis Center's website provides international, national, state, regional, & local data for businesses, governmental bodies, developers, and researchers. The Center completed several studies that measure the economic impact of activities, including the economic impact of Sam Houston State University on the regional economy. The Center published several Working Papers Series, available electronically. The Center co-sponsors with the Department of Economics & International Business a seminar series held on average once each month. The Journal of Business Strategies is published two times per year, distributing approximately 850 copies to libraries, subscribers, and other institutions. Past issues are available online.

The SBDC continues to meet or exceed its goals on an annual basis. Since the creation of the fund in 1991, over 1,540 new businesses have opened, creating more than 4,370 new jobs in the eight county service area. The SHSU office continues to operate and maintain small business satellites throughout its service area. Training seminars are held monthly in the Center's computer lab. Since its inception, over 2,325 business-training seminars have taken place with over 21,640 attendees. The SBDC electronic monthly newsletter is sent to approximately 1,000 clients and prospective clients, covering various topics of economic data relating to the immediate service area. The SBDC has assisted clients in obtaining over \$90 million dollars in financing.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

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The Gibson D. Lewis Center for Business and Economic Development will continue to improve its website, providing international, national, state, regional and local data for businesses, governmental bodies, developers, and researchers. The Center will generate Industry Impact studies and forecast the economic impact of key economic events. The Center will co-sponsor the monthly Economic Seminar Series. The Journal of Business Strategies will be published on a semi-annual basis. The Center will publish a regional newsletter that provides regional and local data for businesses and governmental bodies.

The SHSU SBDC will continue to be the cornerstone of education and business counseling for the area. The coronavirus pandemic will no doubt have a major impact on the local and area business communities. SBDC will increase engagement with businesses in the community as they recover from this economic disaster, while assisting new businesses that will start resulting in new jobs. Training sessions will continue, focusing on areas related to recovery and business strategy, as well as starting and running a business. Monthly newsletters and media outreach will influence more clients and prospective clients.

The SBDC will continue to work with professors, students, and local leaders, providing a community outreach to help local and area businesses. The partnership has been extended to a working relationship between our Center, the Lone Star SBDC and the SHSU-The Woodlands Center.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

By unrestricted donations. Funds were received from the publishing of the Journal of Business Strategies newsletter, public and private donations in and around Huntsville to the SBDC

(5) Formula Funding:

None

(6) Category:

Economic Development

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

2005 \$122,550 Federal Funds, 11,000 Contracts/Grants
2006 \$122,800 Federal Funds, 6,800 Contracts/Grants
2007 \$125,000 Federal Funds, 8,000 Contracts/Grants
2008 \$121,000 Federal Funds, \$2,200 Contracts/Grants
2009 \$127,000 Federal Funds, \$2,300 Contracts/Grants
2010 \$135,000 Federal Funds, \$2,400 Contracts/Grants
2011 \$127,000 Federal Funds, \$1,862 Contracts/Grants
2012 \$131,741 Federal Funds, \$2,026 Contracts/Grants
2013 \$139,354 Federal Funds, \$2,500 Contracts/Grants
2014 \$139,939 Federal Funds, \$8,531 Contracts/Grants
2015 \$139,292 Federal Funds, \$11,083 Contracts/Grants

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2016 \$139,091 Federal Funds, \$20,276 Contracts/Grants
2017 \$130,000 Federal Funds, \$15,882 Contracts/Grants
2018 \$135,000 Federal Funds, \$2,015 Contracts/Grants
2019 \$130,000 Federal Funds, \$12,400 Contracts/Grants

(9) Impact of Not Funding:

Loss of economic development and increased tax revenue for the state.
Loss of the SBDC, a service arm of the University and the COBA.
Loss of federal funding to support the SBDC mission and University outreach to the business community.
Loss of counseling and training services to an eight county area targeted to small business organizations.
Loss of efficient utilization of facilities and capital resources allocated to the Gibson D. Lewis Center for Business and Economic Development.
Loss of goodwill gained from officials and citizens of the service area.
Loss of grant money from public and private organizations.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuu

The non-formula support is needed on a permanent basis.

(11) Non-Formula Support Associated with Time Frame:

There is no specific time frame for support.

(12) Benchmarks:

This non-formula support item requires on-going support.

(13) Performance Reviews:

University monitors these programs to ensure they support the strategic priority to transform lives and communities through strategic outreach which includes metrics related to client training and seminar outreach.

753 Sam Houston State University

Crime Victims' Institute

(1) Year Non-Formula Support Item First Funded:	2012
Year Non-Formula Support Item Established:	2012
Original Appropriation:	\$288,903

(2) Mission:

The Crime Victims' Institute (CVI) was created by the 74th Regular Session of the Texas State Legislature in 1995. As mandated by statute, the mission of the Institute is: 1) to study the impact of crime on victims of all ages, their family members, and society to promote a better understanding of victimization; 2) to improve victim services; 3) to assist victims of crime by giving them a voice, and 4) to contribute to victim-related policy-making. The Institute conducts research and in-depth analysis of victimization, with special attention to the victimization experiences of Texas residents. Further, the Institute is directed to evaluate the effectiveness of policy and programs in preventing victimization and addressing the needs of victims, to assess the cost-effectiveness of existing programs and policies, and to make general recommendations for improving service delivery systems and agency response for victims in Texas. The Institute uses information from this research to advise and assist the legislature in developing plans, programs, and policies addressing victimization and further disseminates the results of this research to other stakeholders and the public.

(3) (a) Major Accomplishments to Date:

This biennium, research has focused on college campus sexual assault, human trafficking, and hate crimes. Additional research centered on campus climate surveys, victimization of LGBTQ+ populations, bystander intervention, cyberstalking, child maltreatment, police response to gender violence, and trauma-informed training for justice personnel. Research has been disseminated in refereed journals, action-oriented reports to legislators and other stakeholders, presentations at state and regional conferences, national academic meetings, and service provider workshops. CVI has contributed policy-relevant research to inform state, regional, and national dialogue about victimization. Following earlier years, CVI compiled a statewide Dashboard in 2018-2019 to summarize official statistics using publically-available data to track victimization and response by victim service and justice agencies. CVI is an active member of the Texas Victim Services Coalition. The Director of CVI is also an elected At-Large Member on the Executive Board of the Texas Victim Services Association. CVI has established a research partnership with several police agencies and the Federal Bureau of Investigation—Houston and has an active and working Advisory Board representing social and justice agencies across the state. Through these partnerships, CVI maintains communication with victim service and criminal justice personnel and remains abreast of issues involving victimization.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

CVI will continue to explore issues related to victim characteristics, victim-offender relationships, gender violence, marginalized communities, and system response to victims. CVI will expand research on trauma and the body/brain response, perpetrators, victimization consequences, and strategies for improved service provision, including training, programming, targeted hiring, and long-term climate transformation within agencies. CVI will continue to update the statewide Dashboard annually to monitor data on victimization in Texas. CVI will prepare reports and refereed journal publications addressing victim-centered, trauma-informed justice system responses and will be collaborating with multiple police partners to develop strategies for improved response to sexual and domestic violence. CVI will expand on current projects and develop new studies as informed by its active Advisory Board to assist the Legislature and other stakeholders to prevent victimization. CVI will work collaboratively with victim service providers and stakeholders in Texas and disseminate research results for agencies to work more effectively and efficiently. CVI will also continue to distribute translational research to a variety of audiences through the use of Legislative Briefs, Research Reports, and special issue reports. The goal of these projects, reports, and presentations is to translate research into useful recommendations for policy and practice.

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(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding:

None

(6) Category:

Instructional Support

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

The elimination of the CVI will impede the research component that provides a service to victims within the Texas and provides empirically-based guidance to policy-makers concerning crime victims and effective prevention and response. This has been important for service providers and justice agencies in their response to victims of crime. Victimization has short- and long-term consequences for victims, their families, and society. The work of the CVI is critical to understanding victimization and its many health, educational, employment, familial, and broad social consequences, which have implications across institutions in Texas. These affect health, legal, educational, financial, social, and justice systems. The Institute's research also contributes to dialog on the collateral consequences of victimization regarding how immediate and extended family members and communities are affected by victimization. Limiting or eliminating funding for CVI would be detrimental to the advances already made that inform ways systems can: 1) mitigate survivor trauma, 2) prevent victimization, 2) increase victim participation in the formal justice process, 3) increase suspect apprehension, 4) limit case attrition, and 5) enhance public safety. Information derived from research conducted by the CVI is necessary to aid development of effective strategies to prevent victimization and to address the needs of Texas victims.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuu

The non-formula support is needed on a permanent basis for this item.

(11) Non-Formula Support Associated with Time Frame:

The non-formula support is not associated with a time frame.

(12) Benchmarks:

This non-formula support item requires on-going support.

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(13) Performance Reviews:

The University monitors these programs to ensure they support the strategic priority to educate and empower a diverse student body. This include metrics related to graduation and retention rates in addition to student success.

753 Sam Houston State University

Criminal Justice Correctional Management Institute of Texas

(1) Year Non-Formula Support Item First Funded:	1994
Year Non-Formula Support Item Established:	1994
Original Appropriation:	\$1,223,937

(2) Mission:

The mission of the Correctional Management Institute of Texas (CMIT) and the Criminal Justice Center is to provide educational and professional development opportunities for current and future criminal justice and juvenile justice practitioners to acquire and develop the knowledge, concepts, and skills necessary to enhance the corrections profession. In fulfilling this mission, the Criminal Justice Center provides degree programs for undergraduate and graduate students preparing for careers in criminal justice and engages in research on problems associated with crime, criminal behavior, correctional policy, and the administration of justice. The Correctional Management Institute of Texas develops and delivers relevant professional development training for institutional and community corrections personnel and provides program evaluation and technical assistance to juvenile justice and criminal justice agencies and organizations.

(3) (a) Major Accomplishments to Date:

CMIT provides critical leadership training to correctional professionals. Working together with the Criminal Justice Center, the Institute maintains close working relationships with the criminal justice community, widely recognized as one of the key providers of professional development training for juvenile justice and criminal justice practitioners in Texas. During FY 2018 and FY 2019, the Institute, working collaboratively with a number of agencies and organizations, collectively conducted 524 training programs that served 17,878 corrections professionals and delivered more than 247,861 contact training hours.

CMIT, in a collaboration with the National Institute of Corrections (NIC) & Texas agencies to include the Texas Commission on Law Enforcement (TCOLE) and the Texas Commission on Jail Standards developed a 40 hour Mental Health Officer Course for Jails. Using NIC's current Crisis Intervention Training and TCOLE's Mental Health Officer Course; curriculum was developed and training implemented that meets TCOLE's course certification requirements. CMIT worked closely with the Sheriffs Association of Texas and subject matter experts to design curriculum that additionally includes a Trainers for Trainers course.

CMIT supported critical research through the CMIT Research Director in providing research services to the Texas Department of Criminal Justice (TDCJ) evaluating correctional officer retention and attrition as well as evaluation of rehabilitation programs.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

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CMIT will work with all the appropriate collaborative partners to sustain the Mental Health Officer Certification Program recognizing this is a significant training for jail professional across Texas. CMIT will deliver an annual Mental Health Trainer for Trainer program for jail professionals to sustain and increase capacity for Mental Health training. CMIT will continue to work with a steering committee representing the appropriate partners to insure curriculum and program delivery are current and directly applicable to jail professionals.

CMIT is working with probation leadership across Texas to develop a comprehensive Executive leadership program that will provide succession capacity and enhanced leadership skills and expertise to our probation professionals.

CMIT will continue to enhance our Criminal Justice Planners program to include Court Administrators as well as Criminal Justice Directors from our large urban jurisdictions across Texas, funding a bi-annual meeting/training to provide opportunities to share best practices, exchange ideas and to gain additional expertise.

CMIT will continue to work closely with the TDCJ Research Director to help the agency evaluate correctional officer retention, attrition, and training efforts.

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding:

None

(6) Category:

General Revenue-Dedicated
and Fee Funded Items

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

CMIT provides critical professional development, training, technical assistance, special policy development, and research services to correctional agencies across Texas that include community corrections, jails, prisons, and parole along with related arenas such as courts, re-entry agencies, and correctional mental health professionals. The elimination of funding will negate the tremendous resource we serve across the state to enhance the professionalism and expertise of our correctional; professionals as they serve their communities and state in their mission of public safety.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuu

The funding is needed on a permanent basis for the program to continue.

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(11) Non-Formula Support Associated with Time Frame:

There is not a time frame for this support.

(12) Benchmarks:

This non-formula support item requires on-going support.

(13) Performance Reviews:

The University monitors these programs to ensure they support the strategic priority to educate and empower a diverse student body. This include metrics related to graduation and retention rates in addition to student success.

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Homeland Security Institute

(1) Year Non-Formula Support Item First Funded:	2022
Year Non-Formula Support Item Established:	2022
Original Appropriation:	\$5,000,000

(2) Mission:

Southeastern Texas is nationally prominent with respect to four Department of Homeland Security-designated critical infrastructure sectors: 1) transportation, 2) energy, 3) chemical, and 4) healthcare.

These sectors are not only critical for southeastern Texas, but also for the nation, and are vulnerable to threats ranging from terrorism, to cyber-attacks, to natural disasters, and public health emergencies.

Addressing these challenges requires preparing their respective workforces to cope with threats and disruptions while maintaining security and continuity of operations. Meeting these needs also requires independent, expert research into sector-specific threats, approaches to mitigation, planning for continuity of operations, the management of cyber-attacks, and crisis-management.

The overall goal of the SHSU Homeland Security Institute, both through its educational and research efforts, will be to enhance the security and resilience of the transportation, energy, chemical, and healthcare sectors, and thus contribute to the security and resilience of Texans and the Texas economy.

The Institute will offer the following undergraduate certificate programs in “Security and Resilience in the:

- Transportation Sector”
- Energy and Chemical Sectors”
- Healthcare Sector”

(3) (a) Major Accomplishments to Date:

The Homeland Security Institute at Sam Houston State University is uniquely positioned to address the challenges facing these critical infrastructure sectors. The University’s College of Criminal Justice plays a prominent role in the criminal justice community in Texas and its Department of Security Studies offers undergraduate and graduate degree and certificate programs geared towards practitioners from the public and private sectors working within the Homeland Security Enterprise. Graduates from these programs have applied their knowledge in multiple areas within the Enterprise, including energy and healthcare security, emergency management, and law enforcement.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

The primary outputs of the institute beyond these certificates will be studies, reports, and policy recommendations to enhance security and to prepare more effectively for disasters and other forms of disruption.

SHSU Homeland Security Institute’s research and analytical foci:

- The nature of threats and strategies for their mitigation in the transportation, energy, chemical, and healthcare sectors.
- Best practices in threat-mitigation, preparedness, response, and recovery.
- Inter-agency and Intra-sector communication, collaboration, and joint preparation.
- Continuity of Operations planning and execution.
- Strategic planning, management, and decision-making in crises.

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(4) Funding Source Prior to Receiving Non-Formula Support Funding:

NA

(5) Formula Funding:

None

(6) Category:

Instructional Support

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

SHSU's goals and expected accomplishments in the name project will not be realized

(10) Non-Formula Support Needed on Permanent Basis/Discontinuation:

This is for a permanent basis

(11) Non-Formula Support Associated with Time Frame:

There is not a specific time frame for this support

(12) Benchmarks:

This non-formula support item requires on-going support

(13) Performance Reviews:

The university monitors these programs to ensure they support the strategic priority to educate and empower our student body in a multitude of areas. This includes metrics related to graduation and retention rates in addition to student success.

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Institutional Enhancement

(1) Year Non-Formula Support Item First Funded:	2000
Year Non-Formula Support Item Established:	2000
Original Appropriation:	\$2,252,592

(2) Mission:

Funds from this Special Item are transferred to operations in support of enhancement strategies that focus on academic programming and initiatives, student success, workforce development and infrastructure needs. These funds have provided the flexibility needed to respond to environmental factors and shifts primarily found in demographic/psychographic, technological and economic areas.

(3) (a) Major Accomplishments to Date:

- Enrollment increased 25% over the past ten years (2010 – 2020)
- During this same time period, Hispanic enrollment increased 96% and 38% for African American students
- Retention increased to 75.3%
- Graduation rates remain above the state average and the employment rate for graduates in their first twelve months is 70%
- 20 undergraduate, 15 masters and 6 doctoral programs were added since 2010
- Expanded to eight colleges: Arts, Business Administration, Criminal Justice, Education, Health Science, Humanities & Social Sciences, Osteopathic Medicine, and Science & Engineering technology
- Total number of faculty grew 29.7% (headcount) with tenure/tenure-track faculty increasing 16.2%
- Renovation, repair and infrastructure improvements total \$143.7 million over the past decade
- The number of student activities expanded to 199 with a total of 44,629 participants in 2019. Student organizations grew five percent to 251.

Some of the many recognitions the university has received, include:

- One of the Top Universities for Placing Graduates in Texas Workforce
- No. 1 Online College in Texas (Study.com)
- No. 1 Best Online Colleges in Texas (Online Colleges.com)
- No. 1 Safest Campus in Texas
- No. 2 in Texas Social Mobility Index
- No. 8 “Best Affordable Colleges in Texas for Bachelor’s Degrees (AffordableSchools.com)
- Top 10 Performing Institutions in U.S. for Latino Students
- Top 100 “Biggest Movers” in U.S. (Inside Higher Ed)
- GI Jobs “Military Friendly School”

(3) (b) Major Accomplishments Expected During the Next 2 Years:

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- Increase number of partnerships/collaborations with employers in developing joint academic programs
- Optimize human capital and increase faculty/staff ratio
- Implement process improvements and success-oriented technology to increase efficiencies and effectiveness

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

None

(5) Formula Funding:

None

(6) Category:

Institutional Enhancement

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

None

(9) Impact of Not Funding:

This Special Item funding, Institutional Enhancement, has helped further the university's strategic initiatives and contributed to value-added improvement across critical areas in academics, student success and infrastructure. A reduction or loss of this funding would slow this progress by deferring activities and initiatives.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuu

The funding for this non-formula support item is needed on a permanent basis.

(11) Non-Formula Support Associated with Time Frame:

There is no time frame.

(12) Benchmarks:

This non-formula support item requires on-going support.

(13) Performance Reviews:

The University monitors these programs to ensure they support the strategic priority to educate and empower a diverse student body. This include metrics related to graduation and retention rates in addition to student success.

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Sam Houston Museum

(1) Year Non-Formula Support Item First Funded:	1911
Year Non-Formula Support Item Established:	1911
Original Appropriation:	\$67,482

(2) Mission:

The Sam Houston Memorial Museum is an organized and permanent department of Sam Houston State University. It is educational in purpose, dedicated to and responsible for collection, preservation, conservation, exhibition, interpretation, and research. These efforts will extend to the historic buildings and structures, landscape, artifacts, material culture objects, books, manuscripts, and archives entrusted to its care. The Museum has two major emphases. (1) The life and times of Sam and Margaret Houston, members of the Houston family, dependents, and descendants. (2) The history, culture, and development of Texas and the Southwest, especially the period 1832-1865. The entire 19-acre Museum grounds are listed in the National Register of Historic Places. Sam Houston's "Woodland Home" is a registered National Historic Landmark, a Texas Historic Landmark, and a State Archaeological Landmark. This item supports the missions of Sam Houston State University. Over 120,000 out-of-school adults, college students, and schoolchildren annually are taught Texas history and material culture. The item fosters scholarly research through maintaining an archive and library and sponsoring regular conferences and seminars. Service is provided to Huntsville and Texas by supporting the growth of travel and tourism.

(3) (a) Major Accomplishments to Date:

The Museum preserved four original Sam Houston buildings from imminent destruction. It constructed the Walker Education Center, replica Houston kitchen, and maintenance barn, and remodeled the Memorial Museum and Rotunda. Living history interpretive stations were installed on the grounds. Houston and early Texas artifacts and objects were collected, preserved, and exhibited. The Museum completed a program to redesign and reinstall the long-term exhibits in the Memorial Museum building. \$250,000 was received from Congressional appropriation to support this program. A support program for the Museum was founded with the General Sam Houston Folk Festival, the Raven Rangers, and the Friends of the Sam Houston Museum. The Museum achieved full reaccreditation by the American Alliance of Museums, the highest honor awarded to an American museum. Three additional historic structures, Bear Bend, Roberts Farris and Guerrant Cabins, from the mid-19th century have been restored to the grounds. The museum received a donation of \$550,000 for improvement to the lower level of the Walker Education Center. The area, W. S. Gibbs Conference Hall, now serves the university and the community. The Museum is an active participant in the Texas Forest Trail region.

(3) (b) Major Accomplishments Expected During the Next 2 Years:

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The Museum will create & implement new ways to integrate the Museum into the University community & the public. The Education Department will revise and restructure its programing to stimulate and attract students & visitors. The Collections Departments will reach out and encourage students by offering opportunities for research, internships and other areas of participation. The Exhibits Department will work with university departments, faculty, & students to provide opportunities.

Social media provides the education, exhibit and marketing departments ways to enhance current areas to expand contacts and provide up-to-date information. In the next two years, the Museum will implement an app with varied and expanded information and new programing.

The Museum will enhance the exhibits in the main Museum and historic homes. The historic structures are excellent venues to interpret the life and times of Sam Houston. With new technology and graphics, the Museum will enhance education and stimulate visitors.

The Museum will expand its Wi-Fi capability to the historic structures and grounds to provide increased service to our visitors & students.

The Museum will update its strategic planning in all areas. This planning includes evaluating the needs, of the buildings and grounds for the maintenance and preservation of this important historic site. The Museum will continue to monitor its expenses, funding and revenues to meet the needs in a prudent fiscally responsible manner

(4) Funding Source Prior to Receiving Non-Formula Support Funding:

Private funding donations.

(5) Formula Funding:

None

(6) Category:

Public Service

(7) Transitional Funding:

N

(8) Non-General Revenue Sources of Funding:

2011 Museum Store Revenue 6200
Donations & Memberships 10,800
Building Rentals 6500
Tours, Workshops 11,000
Grants 25,000

2012 Museum Store Revenue 6200
Donations & Memberships 11,000
Building Rentals 6500
Tours, Workshops 11,200

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Grants 25,000

2013 Museum Store Revenue 6,500
Donations & Memberships 14,000
Building Rentals 23,000
Tours, Workshops 23,000
Grants 50,000

2014 Museum Store Revenue 7000
Donations & Memberships 12,300
Building Rentals 33,800
Tours, Workshops 26,000
Grants 25,000

2015 Museum Store Revenue 8000
Donations & Memberships 4,500
Building Rentals 30,500
Tours, Workshops 24,000
Grants 25000

2016 Museum Store Revenue 10,000
Donations & Memberships 5,000
Building Rentals 37,000
Tours, Workshops 28,000
Grants 27,000

2017 Museum Store Revenue 11,000
Donations & Memberships 17,000
Building Rentals 46,000
Tours, Workshops 30,000
Grants 32,000

2018 Museum Store Revenue 15,000
Donations & Memberships 20,000
Building Rentals 45,000
Tours, Workshops 30,000
Grants 54,000

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(9) Impact of Not Funding:

This would result in closure of the Museum, which is a registered National Historic Landmark and listed on the National Register of Historic Places. Trained and educated professional staff would be lost. Irreplaceable historic buildings and artifacts would not be properly preserved. Interpretations, demonstrations, and exhibits would be discontinued, resulting in loss of service to over 120,000 adults, college students, and schoolchildren. The museum grounds would no longer be able to serve the university and community as a safe and well-maintained park space. The State would fail to meet the legislative intent established in 1911 and again in 1936 when the historic properties were deeded to Texas.

(10) Non-Formula Support Needed on Permanent Basis/Discontinuu

Non-formula support is needed on a permanent basis.

(11) Non-Formula Support Associated with Time Frame:

There is not a specific time frame.

(12) Benchmarks:

This non-formula support item requires on-going support.

(13) Performance Reviews:

The University monitors these programs to ensure they support the strategic priority to educate and empower a diverse student body. This include metrics related to graduation and retention rates in addition to student success
